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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Camden County and its partners were able to positively impact thousands of County residents during the 2022 Program Year by providing public services, residential improvements and public facilities improvements. As noted below, the “regular” CDBG, HOME and ESG activities were also augmented by special Covid-response activities using designated CARES Act funding.

The accomplishment numbers reported below are taken from an evaluation of each individual activity completed during the 2022 Program Year. Based on this evaluation of accomplishments, Camden County has continued its record of consistency in the timely delivery of CDBG, HOME and ESG benefits to its residents.

Residential rehabilitation and public services both continued their post-pandemic rebound from a year ago. Public facilities and infrastructure projects likewise regained momentum and brought many needed improvements, though progress still lags in comparison to pre-pandemic standards. Cost increases and supply chain issues are factors as is the bottleneck of projects pushed back during the pandemic. Confidence remains high that these issues will eventually be resolved and slow-moving projects will catch up.

In addition to the accomplishments contained in the charts below, during the 2022 Program Year, Camden County disbursed nearly \$600,000 in CDBG-CV funds and more than \$650,000 in HESG-CV funds to help with the conversion of an existing commercial property into a homeless shelter.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

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Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Add affordable housing & homeownership opportunity	Affordable Housing	HOME: \$	Rental units constructed	Household Housing Unit	200	26	13.00%			
Add affordable housing & homeownership opportunity	Affordable Housing	HOME: \$	Homeowner Housing Added	Household Housing Unit	10	0	0.00%	7	0	0.00%
Add affordable housing & homeownership opportunity	Affordable Housing	HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	50	2	4.00%			
Improve public facilities and infrastructure	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	40000	17737	44.34%	8300	6192	74.60%
Planning and Administration	Administration and Planning	CDBG: \$ / HOME: \$ / ESG: \$	Other	Other	5	3	60.00%	1	1	100.00%
Preserve existing housing stock	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	140	87	62.14%	40	40	100.00%

DRAFT

Support homeless services	Homeless	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	1150				
Support homeless services	Homeless	CDBG: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	50	0	0.00%	10	0	0.00%
Support homeless services	Homeless	CDBG: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	500	1150	230.00%	100	57	57.00%
Support homeless services	Homeless	CDBG: \$ / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0				
Support homeless services	Homeless	CDBG: \$ / ESG: \$	Homelessness Prevention	Persons Assisted	100	0	0.00%	20	0	0.00%
Support public services	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	80000	25314	31.64%	9500	5355	56.37%
Support public services	Non-Housing Community Development	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	1429		0	57	
Support public services	Non-Housing Community Development	CDBG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

DRAFT

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

Virtually all of Camden County's CDBG, HOME and ESG funds spent during 2022 went to address the high priority areas of:

- maintaining housing stock
- increasing affordable housing
- providing needed public services
- improving public infrastructure and facilities
- homeless prevention and services

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CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG
White	3,990	13	0
Black or African American	2,428	8	0
Asian	250	0	0
American Indian or American Native	70	0	0
Native Hawaiian or Other Pacific Islander	13	3	0
Total	6,751	24	0
Hispanic	1,094	4	0
Not Hispanic	5,657	20	0

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Data reported above was compiled from individual activities in IDIS. The "Native Hawaiian or Other Pacific Islander" category is actually those who identified themselves as "Other multi-racial."

The numbers show that the County Community Development Program benefits a diverse segment of the population. Some 36% of program beneficiaries during 2022 were African-American compared to 15.4% of the County population outside of Camden City that is African-American (2020 ACS estimate). Hispanic residents comprised 16% of the program's beneficiaries in 2022 and 11.6% of the County's population outside of Camden City (2020 ACS estimate), which is not a part of the Urban County

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CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	9,980,888	2,931,134
HOME	public - federal	1,279,027	516,664
ESG	public - federal	808,334	871,435

Table 3 - Resources Made Available

Narrative

The CDBG totals above include \$2,761,871.97 in CDBG-CV funds available at the start of the 2022 Program year as well as \$593,657.95 in CDBG-CV funds dispersed by the County during 2022. "Regular" CDBG funds spent during 2022 totaled \$2,337,475.73.

The ESG totals above include an available balance of \$595,433.08 of HESG-CV funds carried forward from prior years and \$595,433.08 in HESG-CV funds expended during 2022. "Regular" HESG funds expended during 2022 totaled \$276,002.35.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Camden County	77	82	

Table 4 – Identify the geographic distribution and location of investments

Narrative

The percentages above refer to non-CV spending on activities with a countywide benefit. The remaining percentages are funds planned for and actually spent on low-mod area (LMA) benefit activities.

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Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

From infrastructure projects to public services, virtually all non-housing rehab activities receiving CDBG or HOME funds also receive other forms of support. Those funds include local municipal monies, state transportation funds and a wide variety of public and private resources that support the public services.

HOME match requirements are incorporated in the County's solicitation, review and award of HOME projects. Developers wishing to use HOME funds are encouraged by the application scoring system to include funds from other sources and, in fact, HOME projects other than homeowner rehab are not viable without non-HOME resources being part of the mix.

The program received \$214,349 in ESG match from its ESG sub-grantees, including \$140,749 from private foundations, corporate and individual gifts and a private trust; and \$73,600 in State of New Jersey funding.

Public property used to address community needs during 2022 consisted of Senior Centers in Audubon, Berlin, Glassboro, Waterford and Winslow Township, parks in Pennsauken and Bellmawr and portions of streets in Bellmawr, Lindenwold and Haddon Heights, where needed improvements were completed.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	52,476,685
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	52,476,685
4. Match liability for current Federal fiscal year	50,124
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	52,426,561

Table 5 – Fiscal Year Summary - HOME Match Report

DRAFT

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
313,641	269,001	164,458	0	418,184

Table 7 – Program Income

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Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

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Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

DRAFT

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	47	44
Number of Special-Needs households to be provided affordable housing units	0	0
Total	47	44

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	7	4
Number of households supported through Rehab of Existing Units	40	40
Number of households supported through Acquisition of Existing Units	0	0
Total	47	44

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The rehab of residential units during 2022 exactly matched the annual goal of 40 units. While 7 new affordable units were included in the 2022 Action Plan, the development of new units often goes beyond the year in which they are proposed. The four rental units completed during 2022 were from an earlier project. Those included in the 2022 Action Plan will be part of a future CAPER once completed.

Discuss how these outcomes will impact future annual action plans.

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Demand for affordable rental and homeowner units will undoubtedly continue and likely increase as housing prices continue to climb. Demand for residential rehab is sure to remain high as well. It is therefore expected that Camden County will continue to include support for various affordable housing activities, including new construction and rehabilitation.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	2	9
Low-income	9	3
Moderate-income	9	12
Total	20	24

Table 13 – Number of Households Served

Narrative Information

Affordable housing activities benefitted residents from all levels of income eligibility. That is reflective of the diversity of the type and extent of need in the County and is expected to continue going forward.

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CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Homeless Network Planning Committee (HNPC) is the coordinator of homeless programs and serves as the Continuum of Care in Camden County. The HNPC is a subcommittee of the Camden County Comprehensive Emergency Assistance System (CEAS). The Community Planning and Advocacy Council (CPAC) provides staff support to the HNPC and the County participates in the process.

Agencies participating in the CoC provide an expanded number of beds for chronically homeless persons and families.

Once stably housed, programs provided through Catholic Charities, Diocese of Camden provide employment opportunities and case management for the homeless. Programs such as these are utilized to end chronic homelessness.

Camden County also partners with the Volunteers of America's HOT (Homeless Outreach) Team and the Camden County Police Department to provide supportive services to the most vulnerable and hard to reach individuals experiencing homelessness. The team goes out at least once a week and on an as needed basis outside of regularly scheduled outreaches. Camden County has also formed a task force to come up with new and innovative ways to address homelessness.

Outreach and assessment also takes place as part of the Food Bank, the Cathedral Kitchen soup kitchen/food pantry and the Camden Coalition of Healthcare Providers, all of which serve homeless individuals.

Addressing the emergency shelter and transitional housing needs of homeless persons

The existing shelters and transitional housing facilities continue to meet the emergency needs of the homeless. Once in a shelter or transitional facility, every effort is made to quickly return the individual or household to permanent housing. A goal of 30 days has been set. ESG funds were budgeted in 2022 in support of the shelters for items such as operations, repairs and renovations and ESG-CV funds were used to convert a commercial building into a homeless shelter.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections

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programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

HNPC is working to create a single point of entry to decrease homelessness among families. Through the VOA Narragator program which handles assessment, outreach, awareness, coordination of efforts and expansion of affordable housing, such homelessness can be prevented.

Discharge planning is critical to the success of ending homelessness caused by exiting institutions without a complete housing exit plan. HNPC has an active MOU with Children and Youth to prevent discharge from foster care. Mental health institutions are required to follow a state mandated housing plan for discharge.

Likewise, discharge from correctional institutions is more difficult because when a sentence is complete, discharge cannot be prevented. The Adult Probation department is working with the COC to find solutions to the housing discharge planning problem. Please note, The County Corrections received a grant for re-entry services and is being leveraged to assist with this issues along with the VOA who also received a grant to assist with this population.

Camden County budgeted 2022 ESG funds for temporary financial assistance and stabilization services for individuals and families at risk of becoming homeless. The County continued to work with HNPC and community agencies to find additional resources to augment the program so as to expand the number of households that can be served. ESG funds are coordinated with other resources available in the community to ensure that the largest number of households can be served.

The larger comprehensive prevention system that will evolve will include:

- Prevention services including legal counseling, rental assistance, utility assistance, mental health counseling, food pantry services, and life skills training;
- Substance abuse treatment including inpatient and detoxification resources;
- Case management including long term case management that connects households with life skills training, money management, job training, child care and transportation; and
- Resource and referral services including a staffed emergency information system with directory of all service providers and services.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were

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recently homeless from becoming homeless again

Funding from ESG is used to provide emergency rental assistance. These funds help move people from the shelters to permanent housing by providing short term assistance with security deposits and rent payments.

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CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

While there is no County-wide public housing agency (PHA) in Camden County, lower income populations are served by local public housing authorities in municipalities across the County:

- The Housing Authority of the City of Camden administers a Housing Choice Voucher program and maintains a low-income housing portfolio of more than 2,000 units. During the last 13 years, the Authority has renovated or redeveloped more than 70% of its original inventory (2,334 units) using a variety of financial and asset management strategies. HACC additionally operates a homeownership program that has benefited more than 350 households to date.
- The Collingswood Housing Authority and the Clementon Housing Authority also offer both Housing Choice Vouchers and public housing units
- The Haddon Housing Authority maintains one 100 unit development for lower income seniors.
- Gloucester Township provides 75 units for rent to lower income houses.
- Cherry Hill Township operates a Housing Choice Voucher program through its Department of Community Development. Additionally, the Township requires a set aside of 20 percent of units in every multi-family development for low and moderate income households. Of these units, 10% are for purchase by low to moderate income households, and 10% are for rental by low to moderate income households.
- Pennsauken Township also administers a Housing Choice Voucher program through its Housing Department. The Township has 76 tenant based vouchers for income eligible families, elderly households or disabled households. More than 300 households are on the waiting list, which is currently closed.

While no 2022 activities were aimed specifically at public housing residents, many of the public service activities include public housing residents among their beneficiaries. Senior centers, counseling agencies and food pantries all assist public housing residents. Infrastructure and facility improvements projects likewise benefit public housing residents along with the community at large.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Public Housing Authority multi-family properties have resident councils that facilitate resident involvement in housing authority operations.

As noted above, the Housing Authority of Camden City operates and homeownership program. Other

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authorities provide homeownership information to interest residents

Actions taken to provide assistance to troubled PHAs

None of the Housing Authorities in Camden County is a troubled PHA.

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CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

While housing costs continue to increase in Camden County, housing in many portions of the County is within the affordable range of low-moderate income households, particularly those in the 70-80% Median Family Income (MFI).

Camden County has very little ability to address barriers that are imposed due to local regulations. In New Jersey, the power behind land development decisions resides with the municipal governments through the formulation and administration of local controls including master plans, zoning ordinances, and subdivision ordinances. The municipalities also regulate building and development permits. County Master Plans in New Jersey are advisory only.

Camden County is very proactive in support of affordable housing. The Community Development Program Office has been instrumental in bringing developers, non-profits agencies, and local government together to discuss, tour and learn about affordable housing.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Because the largest obstacle to meeting underserved needs is insufficient funding, the County continued its vigilance for opportunities to link, leverage and otherwise expand resources for the County and its many partners.

Also, through Social Services agreements, the County partnered with various organizations that provided services to the most vulnerable children and families, the homeless, low-income seniors, at-risk youth, individuals with disabilities, and other disadvantaged and underserved populations. An example of these partnerships include the Cathedral Kitchen, who feed the homeless dinner on a daily basis, we also partnered with the Food Bank of South Jersey, they delivered food daily to Low Income Seniors.

In a broader sense, the County acts to meet underserved needs by seeking additional sources of public and private funding to leverage HUD funds, thus allowing budgets to go further. Additionally, economic development efforts by the County address the needs-resources equation by attempting to reduce the amount of need by improving economic opportunities for our residents.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

In each Home Improvement Program (HIP) residential rehab project undertaken by the County, the

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appropriate lead paint assessments, control and clearance testing was conducted. The County utilized Environmental Testing Consultants LLC to perform the lead based paint testing. Camden County has implemented the HUD regulations for lead-paint hazards as part of all its housing activities by having contractors complete lead based paint assessments for households receiving funds from the County's Home Improvement Program. All units rehabilitated through our Home Improvement Program were made lead safe.

With regards to the First Time Homebuyer Program (FTHB), inspectors tested for lead based paint in homes under contract to purchase through the program. When lead paint was found in the home, remediation was performed prior to settlement.

The Community Development Office has begun exploring a partnership with the Department of health to leverage State funds to address lead contamination within the County.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

During 2022, Camden County continued efforts to implement anti-poverty strategies for the citizens of the County. The County continued its efforts in assisting homeowners and renters with housing rehabilitation and renovation of affordable housing to decrease the financial burden on low-to-moderate-income persons.

The County also provided assistance to low and moderate-income persons through the following strategies:

- Provided homeowners with housing repair assistance through the Housing Rehabilitation program;
- Assisted first-time homebuyers with down payment assistance to reduce some of the housing burden.
- Continued to support the purchase and rental of housing units to allow low to moderate income families and individuals to live within the County.
- Worked with homeless outreach team to rapidly rehouse or try to find housing for homeless individuals; and
- The County continued to implement its Section 3 policy.

Through the initiatives described above, and in cooperation with the agencies and nonprofit organizations noted, the CDBG Program Office continued to assist low and moderate-income persons of Camden County over the past year.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Camden County staff continued to stay abreast of industry best practices and continued the networking and training benefits of participation in the Community Development Association of New Jersey.

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Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Coordination between providers is essential to improve the conditions and address gaps in services for Camden County residents. Actions taken during 2022 to enhance coordination between public and private housing and social service agencies included:

- Provided CDBG funds to eligible projects for housing and social services.
- Led discussions and assessments of the impact of the coronavirus pandemic on our communities and the development of an appropriate response.
- Encouraged agencies to work together to apply for CDBG funds to leverage resources to the fullest extent.
- Continued working with the Community of Care Network (CCN) to address issues of poverty and homelessness.
- Distributed program information to local organizations through the CCN so that service providers can make materials available to their clients.
- Collaborated with developers to apply for State Housing funds for additional affordable housing options.
- Hosted meetings and events for housing and social service agencies to network and build capacity.

Offered referrals to organizations that would benefit from the leadership, programs, services or collaboration with other organization.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

During 2020, Camden County completed a new Analysis of Impediments to Fair Housing Choice and used the results of that Analysis, as well as information gathered during its development, to shape the current Consolidated Plan and 2022 Annual Action Plan.

Specifically, County housing programs, including the Home Improvement Program, First Time Homebuyers Program and affordable rental property developments, made efforts to include hard to reach populations in all outreach efforts. As a result, these programs served a diverse population of County residents. All four of the completed rental properties were occupied by minority households. More than half of all residential rehabs (23 of 40) were completed on homes owned by minority households.

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CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The County's Community Development Program standards and procedures for compliance monitoring are designed to ensure that:

- 1) objectives of the National Affordable Housing Act are met,
- 2) program activities are progressing in compliance with the specifications and schedule for each program, and
- 3) recipients are in compliance with other applicable laws, implementing regulations, and with the requirements to affirmatively further fair housing and minimize displacement of low-income households.

The CD Program continued to carryout monitoring activities and internal audits to ensure that it complies with all CDBG, HOME and ESG program requirements, **including CDBG-CV and ESG-CV requirements**. The Program has followed the procedures and requirements published by HUD. The County worked closely with particular entities in the execution and monitoring of the programs described in the Action Plan.

Activities were monitored through the use of checklists and forms to facilitate uniform monitoring.

Fiscal monitoring included review and approval of budgets, compliance with Grant Agreements, approval of vouchers and reviews of fiscal reports and sub-recipient audits.

Monitoring of sub-recipients occurred through regular telephone and on-site monitoring visits.

Minority Business Outreach - The County encourages participation by minority-owned businesses in CDBG and HOME assisted activities and maintains records concerning the participation of minority-owned businesses to assess the results of its efforts and to complete the semiannual "Minority Business Enterprise Report" to HUD. Qualified minority contractors are encouraged to bid on properties participating in the Housing Rehabilitation Program.

Comprehensive Planning Requirements - To ensure compliance with the comprehensive planning requirements of the Consolidated Plan process, the Community Development Program reviews the process on an ongoing basis. The review ensures compliance with federal requirements concerning citizen participation and consistency of actions taken with those specified in the "Citizen Participation Plan." Records documenting actions taken are maintained for each program year.

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Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The County provided a draft copy of this performance report on its website for a public review period exceeding the required 15 days, from Sept. 1, 2023 through Sept. 21, 2023. The availability of the draft report was publicized via a notice in the regional newspaper of record, *The Courier-Post*. A copy of that notice is included with this CAPER. No public comments were received.

DRAFT

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Ongoing assessments of community needs and ongoing successes of the County's CDBG program in addressing those needs suggest that no significant changes are needed in the program's objectives. The program will continue to seek efficient, effective means to provide housing, facilities and services to our most vulnerable residents. The County will continue to seek community partners capable of assisting in those efforts.

While always aware of opportunities to improve, the County believes that the overall direction and implementation of its CDBG program meet both the requirements of the federal government and the needs of our local residents.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

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CR-50 - HOME 24 CFR 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The following properties were scheduled for inspections during the 2022 Program Year. All 15 units were inspected and found to be compliant with all required property standards:

Laurel Whitman Manor in Laurel Springs - Units 101, 102, 201, 203 and 304;

Stonegate in Pennsauken - Units 103, 118, 206, 218, 310 and 323;

Stonegate 2 in Pennsauken - Units 108, 117, 210 and 310.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)

Marketing for the HOME-assisted rental project on Browning Road in Pennsauken resulted in the 4 HOME units being occupied by 2 African-American and 2 Hispanic households indicating that diverse segments of potential beneficiaries were effectively reached.

The same is true of HOME-funded owner-occupied rehab and homebuyer programs. Of the 20 owner-occupied units improved with HOME funds, 6 were owned by African-American households, 3 by Other or mixed-race households and 2 by Hispanic households.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

During the 2022 Program Year, Camden County expended \$164,458.00 of HOME Program Income on projects. Specifically, the funds were used for 12 owner-occupied home rehabilitations. Five of the assisted households were white, 4 were African-American and 3 were Other/multi-racial. Two households were Hispanic. Four households had extremely low incomes, 1 had low incomes and 7 had a moderate income.

Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)

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Other affordable housing measures for 2022 included:

- Use of CDBG to rehab 15 low-mod housing units.
- Funding and technical assistance to non-profit housing providers in developing new affordable units.

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CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	8	0	0	0	0
Total Labor Hours	0				
Total Section 3 Worker Hours	0				
Total Targeted Section 3 Worker Hours	0				

Table 14 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					
Other.					

Table 15 – Qualitative Efforts - Number of Activities by Program

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Narrative

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CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	CAMDEN COUNTY
Organizational DUNS Number	075534412
UEI	
EIN/TIN Number	216000504
Identify the Field Office	NEWARK
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Camden City & County CoC

ESG Contact Name

Prefix	Mr
First Name	Robert
Middle Name	
Last Name	Jakubowski
Suffix	
Title	Director of Community Development

ESG Contact Address

Street Address 1	520 Market Street
Street Address 2	6th Floor
City	Camden County
State	NJ
ZIP Code	08102-
Phone Number	8563746033
Extension	
Fax Number	
Email Address	robert.jakubowski@camdencounty.com

ESG Secondary Contact

Prefix	
First Name	
Last Name	
Suffix	
Title	
Phone Number	
Extension	
Email Address	

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2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2022
Program Year End Date 06/30/2023

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: CAMDEN COUNTY

City: CAMDEN

State: NJ

Zip Code: 8102 ,

DUNS Number: 075534412

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 0

Subrecipient or Contractor Name: CAMDEN COUNTY OEO

City: CAMDEN

State: NJ

Zip Code: ,

DUNS Number:

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 0

Subrecipient or Contractor Name: SCUCS

City: Audubon

State: NJ

Zip Code: 08106, 1970

DUNS Number: 021044912

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 0

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Subrecipient or Contractor Name: New Jersey Association on Corrections (NJAC)

City: Trenton

State: NJ

Zip Code: 08611, 2008

DUNS Number: 093724052

UEI:

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 0

Subrecipient or Contractor Name: Camden Coalition of Healthcare Providers (COSTAR)

City: Camden

State: NJ

Zip Code: 08102,

DUNS Number:

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 0

Subrecipient or Contractor Name: JOSEPH'S HOUSE OF CAMDEN

City: Camden

State: NJ

Zip Code: 08104, 1107

DUNS Number: OTHER

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 0

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CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 18 – Shelter Information

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4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 21 – Gender Information

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6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabilities:				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 23 – Special Population Served

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CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nights provided	
Capacity Utilization	

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

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CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
Subtotal Homelessness Prevention			

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
Subtotal Rapid Re-Housing			

Table 26 – ESG Expenditures for Rapid Re-Housing

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11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Essential Services			
Operations			
Renovation			
Major Rehab			
Conversion			
Subtotal			

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Street Outreach			
HMIS			
Administration			

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2020	2021	2022

Table 29 - Total ESG Funds Expended

11f. Match Source

	2020	2021	2022
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government			
Private Funds			
Other			
Fees			
Program Income			
Total Match Amount			

Table 30 - Other Funds Expended on Eligible ESG Activities

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11g. Total

Total Amount of Funds Expended on ESG Activities	2020	2021	2022

Table 31 - Total Amount of Funds Expended on ESG Activities