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## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Camden County and its partners were able to positively impact thousands of County residents during the 2021 Program Year by providing public services, residential improvements and public facilities improvements. As noted below, the “regular” CDBG, HOME and ESG activities were also augmented by special Covid-response activities using designated CARES Act funding.

The accomplishment numbers reported below are taken from an evaluation of each individual activity completed during the 2021 Program Year rather than from the PR-23 report, which is often inaccurate. Based on this evaluation of accomplishments, Camden County has continued its record of consistency in the timely delivery of CDBG, HOME and ESG benefits to its residents.

Despite ongoing challenges presented by the Covid pandemic, Camden County met or nearly met many of its goals for the year. Residential rehabilitation and public services both rebounded sharply from pandemic-related lows in the previous year. Public facilities and infrastructure projects likewise regained momentum and brought many needed improvements.

In addition to the accomplishments contained in the charts below, Camden County disbursed more than \$885,000 in CDBG-CV funds and some \$57,000 in HESG-CV funds to help with the conversion of an existing commercial property into a homeless shelter.

### **Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

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Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Add affordable housing & homeownership opportunity	Affordable Housing	HOME: \$	Rental units constructed	Household Housing Unit	200	26	13.00%	184	16	8.70%
Add affordable housing & homeownership opportunity	Affordable Housing	HOME: \$	Homeowner Housing Added	Household Housing Unit	10	0	0.00%	1	0	0.00%
Add affordable housing & homeownership opportunity	Affordable Housing	HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	50	2	4.00%			
Improve public facilities and infrastructure	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	40000	11545	28.86%	12000	9445	78.71%
Planning and Administration	Administration and Planning	CDBG: \$ / HOME: \$ / ESG: \$	Other	Other	5	2	40.00%	1	1	100.00%
Preserve existing housing stock	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	140	47	33.57%	25	27	108.00%

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Support homeless services	Homeless	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	1150				
Support homeless services	Homeless	CDBG: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	50	0	0.00%	10	0	0.00%
Support homeless services	Homeless	CDBG: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	500	1150	230.00%	100	0	0.00%
Support homeless services	Homeless	CDBG: \$ / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0				
Support homeless services	Homeless	CDBG: \$ / ESG: \$	Homelessness Prevention	Persons Assisted	100	0	0.00%	20	0	0.00%
Support public services	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	80000	19959	24.95%	8500	7402	87.08%
Support public services	Non-Housing Community Development	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	1372		0	0	
Support public services	Non-Housing Community Development	CDBG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

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**Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

Virtually all of Camden County's CDBG, HOME and ESG funds spent during 2021 went to address the high priority areas of:

- maintaining housing stock
- increasing affordable housing
- providing needed public services
- improving public infrastructure and facilities
- homeless prevention and services

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## **CR-10 - Racial and Ethnic composition of families assisted**

**Describe the families assisted (including the racial and ethnic status of families assisted).**

**91.520(a)**

	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>
White	3,962	20	0
Black or African American	3,624	12	0
Asian	145	1	0
American Indian or American Native	107	0	0
Native Hawaiian or Other Pacific Islander	600	1	0
<b>Total</b>	<b>8,438</b>	<b>34</b>	<b>0</b>
Hispanic	980	0	0
Not Hispanic	7,458	34	0

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### **Narrative**

Data reported above was compiled from individual activity reports rather than the PR-23 reports, which are often inaccurate. The "Native Hawaiian or Other Pacific Islander" category is actually those who identified themselves as "Other multi-racial."

The numbers show that the County Community Development Program benefits a diverse segment of the population. Some 43% of program beneficiaries during 2021 were African-American compared to 15.4% of the County population outside of Camden City that is African-American (2020 ACS estimate). Hispanic residents comprised 12% of the program's beneficiaries in 2021 and 11.6% of the County's population outside of Camden City (2020 ACS estimate), which is not a part of the Urban County.

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## **CR-15 - Resources and Investments 91.520(a)**

### **Identify the resources made available**

<b>Source of Funds</b>	<b>Source</b>	<b>Resources Made Available</b>	<b>Amount Expended During Program Year</b>
CDBG	public - federal	6,526,931	3,163,477
HOME	public - federal	1,333,695	704,153
ESG	public - federal	863,379	246,816

**Table 3 - Resources Made Available**

### **Narrative**

The CDBG totals above include \$3,647,038 in CDBG-CV funds allocated to the County I as \$885,166.03 in CDBG-CV funds dispersed by the County during 2021. "Regular" CDBG funds spent during 2021 totaled \$2,278,310.91.

The ESG totals above include an available balance of \$652,665 of HESG-CV funds carried forward from prior years and \$57,231.92 in HESG-CV funds expended during 2021. "Regular" HESG funds expended during 2021 totaled \$189,583.58.

It should be noted that Line 20 of the PR-26 for CDBG spending has had the amount of \$116,451.69 entered to correct the amount of CDBG spending that resulted in a low-mod benefit. This amount represents the total spent on residential rehabilitation activities, including project delivery costs, during the program year that IDIS incorrectly omitted from its calculation of low-mod benefit.

### **Identify the geographic distribution and location of investments**

<b>Target Area</b>	<b>Planned Percentage of Allocation</b>	<b>Actual Percentage of Allocation</b>	<b>Narrative Description</b>
Camden County	80	76	

**Table 4 – Identify the geographic distribution and location of investments**

### **Narrative**

The geographic distribution of investments was roughly as expected given the variables of implementing large infrastructure projects and the lingering impact of the pandemic on some activities.

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## **Leveraging**

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

From infrastructure projects to public services, virtually all non-housing rehab activities receiving CDBG or HOME funds also receive other forms of support. Those funds include local municipal monies, state transportation funds and a wide variety of public and private resources that support the public services.

HOME match requirements are incorporated in the County's solicitation, review and award of HOME projects. Developers wishing to use HOME funds are encouraged by the application scoring system to include funds from other sources and, in fact, HOME projects other than homeowner rehab are not viable without non-HOME resources being part of the mix.

Public property used to address community needs during 2021 consisted of Senior Centers in Audubon, Oaklyn and Gibbsboro and portions of streets in Audubon Park, Hi-Nella, Magnolia, Runnemede, Somerdale and Barrington where needed improvements were completed as well as the Woodlynne Fire Station.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	52,476,685
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	52,476,685
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	52,476,685

**Table 5 – Fiscal Year Summary - HOME Match Report**

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<b>Match Contribution for the Federal Fiscal Year</b>								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

**Table 6 – Match Contribution for the Federal Fiscal Year**

## HOME MBE/WBE report

<b>Program Income – Enter the program amounts for the reporting period</b>				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
340,498	269,693	297,790	0	312,401

**Table 7 – Program Income**



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<b>Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period</b>						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
<b>Contracts</b>						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
<b>Sub-Contracts</b>						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
<b>Contracts</b>						
Dollar Amount	0	0	0			
Number	0	0	0			
<b>Sub-Contracts</b>						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

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<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 10 – Relocation and Real Property Acquisition**

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## **CR-20 - Affordable Housing 91.520(b)**

**Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.**

	<b>One-Year Goal</b>	<b>Actual</b>
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	210	50
Number of Special-Needs households to be provided affordable housing units	0	0
<b>Total</b>	<b>210</b>	<b>50</b>

**Table 11 – Number of Households**

	<b>One-Year Goal</b>	<b>Actual</b>
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	185	17
Number of households supported through Rehab of Existing Units	25	33
Number of households supported through Acquisition of Existing Units	0	0
<b>Total</b>	<b>210</b>	<b>50</b>

**Table 12 – Number of Households Supported**

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

While a 184-unit rental project was included in the 2021 Action Plan, its completion was not expected during the 2021 Program Year. The units that were completed were part of an earlier project. This type of lag between Action Plan and CAPER for that same year is not unexpected for large projects developing new units.

It should be noted that residential rehabilitations exceeded expectations for the year.

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## **Discuss how these outcomes will impact future annual action plans.**

Demand for affordable rental and homeowner units will undoubtedly continue and likely increase as housing prices continue to climb. Demand for residential rehab is sure to remain high as well. It is therefore expected that Camden County will continue to include support for various affordable housing activities, including new construction and rehabilitation.

## **Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	6	9
Low-income	10	13
Moderate-income	0	12
<b>Total</b>	<b>16</b>	<b>34</b>

**Table 13 – Number of Households Served**

## **Narrative Information**

### **NUMBERS ABOVE ARE MISSING 2 HOME UNITS - #5130 & 5203**

Affordable housing activities benefitted residents from all levels of income eligibility. That is reflective of the diversity of the type and extent of need in the County and is expected to continue going forward.

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**CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**  
**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The Homeless Network Planning Committee (HNPC) is the coordinator of homeless programs and serves as the Continuum of Care in Camden County. The HNPC is a subcommittee of the Camden County Comprehensive Emergency Assistance System (CEAS). The Community Planning and Advocacy Council (CPAC) provides staff support to the HNPC and the County participates in the process.

Agencies participating in the CoC provide an expanded number of beds for chronically homeless persons and families.

Once stably housed, programs provided through Catholic Charities, Diocese of Camden provide employment opportunities and case management for the homeless. Programs such as these are utilized to end chronic homelessness.

Camden County also partners with the Volunteers of America's HOT (Homeless Outreach) Team and the Camden County Police Department to provide supportive services to the most vulnerable and hard to reach individuals experiencing homelessness. The team goes out at least once a week and on an as needed basis outside of regularly scheduled outreaches. Camden County has also formed a task force to come up with new and innovative ways to address homelessness.

Outreach and assessment also takes place as part of the Food Bank, the Cathedral Kitchen soup kitchen/food pantry and the Camden Coalition of Healthcare Providers, all of which serve homeless individuals.

**Addressing the emergency shelter and transitional housing needs of homeless persons**

The existing shelters and transitional housing facilities continue to meet the emergency needs of the homeless. Once in a shelter or transitional facility, every effort is made to quickly return the individual or household to permanent housing. A goal of 30 days has been set. ESG funds were budgeted in 2021 in support of the shelters for items such as operations, repairs and renovations and ESG-CV funds were used to convert a commercial building into a homeless shelter

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections**

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**programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

HNPC is working to create a single point of entry to decrease homelessness among families. Through the VOA Narragator program which handles assessment, outreach, awareness, coordination of efforts and expansion of affordable housing, such homelessness can be prevented.

Discharge planning is critical to the success of ending homelessness caused by exiting institutions without a complete housing exit plan. HNPC has an active MOU with Children and Youth to prevent discharge from foster care. Mental health institutions are required to follow a state mandated housing plan for discharge.

Likewise, discharge from correctional institutions is more difficult because when a sentence is complete, discharge cannot be prevented. The Adult Probation department is working with the COC to find solutions to the housing discharge planning problem. Please note, The County Corrections received a grant for re-entry services and is being leveraged to assist with this issues along with the VOA who also received a grant to assist with this population.

Camden County budgeted 2021 ESG funds for temporary financial assistance and stabilization services for individuals and families at risk of becoming homeless. The County continued to work with HNPC and community agencies to find additional resources to augment the program so as to expand the number of households that can be served. ESG funds are coordinated with other resources available in the community to ensure that the largest number of households can be served.

The larger comprehensive prevention system that will evolve will include:

- Prevention services including legal counseling, rental assistance, utility assistance, mental health counseling, food pantry services, and life skills training;
- Substance abuse treatment including inpatient and detoxification resources;
- Case management including long term case management that connects households with life skills training, money management, job training, child care and transportation; and
- Resource and referral services including a staffed emergency information system with directory of all service providers and services.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were**

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## **recently homeless from becoming homeless again**

Funding from ESG is used to provide emergency rental assistance. These funds help move people from the shelters to permanent housing by providing short term assistance with security deposits and rent payments.

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## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

While there is no County-wide public housing agency (PHA) in Camden County, lower income populations are served by local public housing authorities in municipalities across the County:

- The Housing Authority of the City of Camden administers a Housing Choice Voucher program and maintains a low-income housing portfolio of more than 2,000 units. During the last 13 years, the Authority has renovated or redeveloped more than 70% of its original inventory (2,334 units) using a variety of financial and asset management strategies. HACC additionally operates a homeownership program that has benefited more than 350 households to date.
- The Collingswood Housing Authority and the Clementon Housing Authority also offer both Housing Choice Vouchers and public housing units
- The Haddon Housing Authority maintains one 100 unit development for lower income seniors.
- Gloucester Township provides 75 units for rent to lower income houses.
- Cherry Hill Township operates a Housing Choice Voucher program through its Department of Community Development. Additionally, the Township requires a set aside of 20 percent of units in every multi-family development for low and moderate income households. Of these units, 10% are for purchase by low to moderate income households, and 10% are for rental by low to moderate income households.
- Pennsauken Township also administers a Housing Choice Voucher program through its Housing Department. The Township has 76 tenant based vouchers for income eligible families, elderly households or disabled households. More than 300 households are on the waiting list, which is currently closed.

While no 2021 activities were aimed specifically at public housing residents, many of the public service activities include public housing residents among their beneficiaries. Senior centers, counseling agencies and food pantries all assist public housing residents. Infrastructure and facility improvements projects likewise benefit public housing residents along with the community at large.

Additionally, the construction of new affordable rental housing units is likely to benefit some current Public Housing residents by expanding their options for safe, decent, affordable housing.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

Public Housing Authority multi-family properties have resident councils that facilitate resident



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involvement in housing authority operations.

As noted above, the Housing Authority of Camden City operates and homeownership program. Other authorities provide homeownership information to interest residents

## **Actions taken to provide assistance to troubled PHAs**

None of the Housing Authorities in Camden County are troubled PHAs.

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## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

While housing costs continue to increase in Camden County, housing in many portions of the County is within the affordable range of low-moderate income households, particularly those in the 70-80% Median Family Income (MFI).

Camden County has very little ability to address barriers that are imposed due to local regulations. In New Jersey, the power behind land development decisions resides with the municipal governments through the formulation and administration of local controls including master plans, zoning ordinances, and subdivision ordinances. The municipalities also regulate building and development permits. County Master Plans in New Jersey are advisory only.

Camden County is very proactive in support of affordable housing. The Community Development Program Office has been instrumental in bringing developers, non-profits agencies, and local government together to discuss, tour and learn about affordable housing.

## **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

Because the largest obstacle to meeting underserved needs is insufficient funding, the County continued its vigilance for opportunities to link, leverage and otherwise expand resources for the County and its many partners.

Also, through Social Services agreements, the County partnered with various organizations which provided services to the most vulnerable children and families, the homeless, low-income seniors, at-risk youth, individuals with disabilities, and other disadvantaged and underserved populations. An example of these partnerships include the Cathedral Kitchen, who feed the homeless dinner on a daily basis, we also partnered with the Food Bank of South Jersey, they delivered food daily to Low Income Seniors.

In a broader sense, the County acts to meet underserved needs by seeking additional sources of public and private funding to leverage HUD funds, thus allowing budgets to go further. Additionally, economic development efforts by the County address the needs-resources equation by attempting to reduce the amount of need by improving economic opportunities for our residents

## **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

In each Home Improvement Program (HIP) residential rehab project undertaken by the County, the

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appropriate lead paint assessments, control and clearance testing was conducted. The County utilized Environmental Testing Consultants LLC to perform the lead based paint testing. Camden County has implemented the HUD regulations for lead-paint hazards as part of all its housing activities by having contractors complete lead based paint assessments for households receiving funds from the County's Home Improvement Program. All units rehabilitated through our Home Improvement Program were made lead safe.

With regards to the First Time Homebuyer Program (FTHB), inspectors tested for lead based paint in homes under contract to purchase through the program. When lead paint was found in the home, remediation was performed prior to settlement.

The Community Development Office has begun exploring a partnership with the Department of health to leverage State funds to address lead contamination within the County.

## **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

During 2021, Camden County continued efforts to implement anti-poverty strategies for the citizens of the County. The County continued its efforts in assisting homeowners and renters with housing rehabilitation and renovation of affordable housing to decrease the financial burden on low-to-moderate-income persons.

The County also provided assistance to low and moderate-income persons through the following strategies:

- Provided homeowners with housing repair assistance through the Housing Rehabilitation program;
- Assisted first-time homebuyers with down payment assistance to reduce some of the housing burden.
- Continued to support the purchase and rental of housing units to allow low to moderate income families and individuals to live within the County.
- Worked with homeless outreach team to rapidly rehouse or try to find housing for homeless individuals; and
- The County continued to implement its Section 3 policy.

Through the initiatives described above, and in cooperation with the agencies and nonprofit organizations noted, the CDBG Program Office continued to assist low and moderate-income persons of Camden County over the past year.

## **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

Camden County staff continued to stay abreast of industry best practices and continued the networking and training benefits of participation in the Community Development Association of New Jersey.

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With the onset of the coronavirus pandemic and resulting HUD-funded efforts to respond to it, County Community Development staff coordinated even more than usual with other County departments to assess community needs and develop a workable and appropriate response using the additional HUD funds provided.

## **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

Coordination between providers is essential to improve the conditions and address gaps in services for Camden County residents. Actions taken during 2021 to enhance coordination between public and private housing and social service agencies included:

- Provided CDBG funds to eligible projects for housing and social services.
- Led discussions and assessments of the impact of the coronavirus pandemic on our communities and the development of an appropriate response.
- Encouraged agencies to work together to apply for CDBG funds to leverage resources to the fullest extent.
- Continued working with the Community of Care Network (CCN) to address issues of poverty and homelessness.
- Distributed program information to local organizations through the CCN so that service providers can make materials available to their clients.
- Collaborated with developers to apply for State Housing funds for additional affordable housing options.
- Hosted meetings and events for housing and social service agencies to network and build capacity.

Offered referrals to organizations that would benefit from the leadership, programs, services or collaboration with other organization.

## **Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

During 2020, Camden County completed a new Analysis of Impediments to Fair Housing Choice and used the results of that Analysis, as well as information gathered during its development, to shape the current Consolidated Plan and 2021 Annual Action Plan.

Specifically, County housing programs, including the Home Improvement Program, First Time Homebuyers Program and affordable rental property developments, made efforts to include hard to reach populations in all outreach efforts. As a result, these programs served a diverse population of County residents. Nearly half of the completed rental properties (7 of 16) were occupied by minority households. More than a quarter of all residential rehabs (9 of 33) were completed on homes owned by

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minority households.

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## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The County's Community Development Program standards and procedures for compliance monitoring are designed to ensure that:

- 1) objectives of the National Affordable Housing Act are met,
- 2) program activities are progressing in compliance with the specifications and schedule for each program, and
- 3) recipients are in compliance with other applicable laws, implementing regulations, and with the requirements to affirmatively further fair housing and minimize displacement of low-income households.

The CD Program continued to carryout monitoring activities and internal audits to ensure that it complies with all CDBG, HOME and ESG program requirements, **including CDBG-CV and ESG-CV requirements**. The Program has followed the procedures and requirements published by HUD. The County worked closely with particular entities in the execution and monitoring of the programs described in the Action Plan.

Activities were monitored through the use of checklists and forms to facilitate uniform monitoring.

Fiscal monitoring included review and approval of budgets, compliance with Grant Agreements, approval of vouchers and reviews of fiscal reports and sub-recipient audits.

Monitoring of sub-recipients occurred through regular telephone and on-site monitoring visits.

**Minority Business Outreach** - The County encourages participation by minority-owned businesses in CDBG and HOME assisted activities and maintains records concerning the participation of minority-owned businesses to assess the results of its efforts and to complete the semiannual "Minority Business Enterprise Report" to HUD. Qualified minority contractors are encouraged to bid on properties participating in the Housing Rehabilitation Program.

**Comprehensive Planning Requirements** - To ensure compliance with the comprehensive planning requirements of the Consolidated Plan process, the Community Development Program reviews the process on an ongoing basis. The review ensures compliance with federal requirements concerning citizen participation and consistency of actions taken with those specified in the "Citizen Participation

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Plan." Records documenting actions taken are maintained for each program year.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The County provided a draft copy of this performance report on its website for a public review period exceeding the required 15 days, from Sept. 1, 2022 through Sept. 21, 2022. The availability of the draft report was publicized via a notice in the regional newspaper of record, *The Courier-Post*. A copy of that notice is included with this CAPER. No public comments were received.

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## **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

Ongoing assessments of community needs and ongoing successes of the County's CDBG program in addressing those needs suggest that no significant changes are needed in the program's objectives other than the obvious modifications resulting from Covid-related needs and the additional resources provided to meet them. The program will continue to seek efficient, effective means to provide housing, facilities and services to our most vulnerable residents. The County will continue to seek community partners capable of assisting in those efforts.

While always aware of opportunities to improve, the County believes that the overall direction and implementation of its CDBG program meet both the requirements of the federal government and the needs of our local residents.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**



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## **CR-50 - HOME 91.520(d)**

**Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

**!!!!!!FOLLOWING RESPONSE NEEDS TO BE UPDATED FOR 2021!!!!!!**

The Camden County Development staff along with CCIA inspectors inspected the following properties:

???????????????

## **Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)**

Marketing for the Laurel Whitman rental project resulted in the 16 HOME units being occupied by 9 White and 7 minority households indicating that diverse segments of potential beneficiaries were effectively reached.

The same is true of HOME-funded owner-occupied rehab and homebuyer programs. Of the 17 owner-occupied units improved with HOME funds, 6 were occupied by African-American households and 11 by white, non-Hispanic households.

The 1 HOME-funded homebuyer unit was purchased by an African-American household.

## **Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

During the 2021 Program Year, Camden County expended \$274,527.85 on projects. Specifically, the funds were used for 26 owner-occupied home rehabilitations. Seventeen of the assisted households were white and 17 were African-American, 1 was Asian and 1 was Other/multi-racial. One household was Hispanic. Six households had extremely low incomes, 11 had low incomes and 9 had a moderate income.

## **Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

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Other affordable housing measures for 2021 included:

- Use of CDBG to rehab additional low-mod housing units.
- Funding and technical assistance to non-profit housing providers in developing new affordable units.

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## CR-58 – Section 3

**Identify the number of individuals assisted and the types of assistance provided**

<b>Total Labor Hours</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Total Number of Activities	9	0	0	0	0
Total Labor Hours	0				
Total Section 3 Worker Hours	0				
Total Targeted Section 3 Worker Hours	0				

**Table 14 – Total Labor Hours**

<b>Qualitative Efforts - Number of Activities by Program</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

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Other.					
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Table 15 – Qualitative Efforts - Number of Activities by Program

## Narrative

### **CR-60 - ESG 91.520(g) (ESG Recipients only)**

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

#### **1. Recipient Information—All Recipients Complete**

##### **Basic Grant Information**

Recipient Name	CAMDEN COUNTY
Organizational DUNS Number	075534412
UEI	
EIN/TIN Number	216000504
Identify the Field Office	NEWARK
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Camden City & County CoC

##### **ESG Contact Name**

Prefix	Mr
First Name	Anthony
Middle Name	
Last Name	Bianco
Suffix	Jr
Title	Director Community Development

##### **ESG Contact Address**

Street Address 1	520 Market Street
Street Address 2	
City	Camden
State	NJ
ZIP Code	08102-
Phone Number	8562255559
Extension	
Fax Number	
Email Address	anthony.bianco@camdencounty.com

##### **ESG Secondary Contact**

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**Prefix**  
**First Name**  
**Last Name**  
**Suffix**  
**Title**  
**Phone Number**  
**Extension**  
**Email Address**

## **2. Reporting Period—All Recipients Complete**

**Program Year Start Date** 07/01/2021  
**Program Year End Date** 06/30/2022

## **3a. Subrecipient Form – Complete one form for each subrecipient**

**Subrecipient or Contractor Name:** CAMDEN COUNTY

**City:** CAMDEN

**State:** NJ

**Zip Code:** 8102 ,

**DUNS Number:** 075534412

**UEI:**

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Unit of Government

**ESG Subgrant or Contract Award Amount:** 802480

**Subrecipient or Contractor Name:** SCUCS

**City:** Audubon

**State:** NJ

**Zip Code:** 08106, 1970

**DUNS Number:** 021044912

**UEI:**

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 45749

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**Subrecipient or Contractor Name:** New Jersey Association on Corrections (NJAC)

**City:** Trenton

**State:** NJ

**Zip Code:** 08611, 2008

**DUNS Number:** 093724052

**UEI:**

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 4038

**Subrecipient or Contractor Name:** JOSEPH'S HOUSE OF CAMDEN

**City:** Camden

**State:** NJ

**Zip Code:** 08104, 1107

**DUNS Number:** OTHER

**UEI:**

**Is subrecipient a victim services provider:** N

**Subrecipient Organization Type:** Other Non-Profit Organization

**ESG Subgrant or Contract Award Amount:** 80679

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## **CR-65 - Persons Assisted**

### **4. Persons Served**

#### **4a. Complete for Homelessness Prevention Activities**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 16 – Household Information for Homeless Prevention Activities**

#### **4b. Complete for Rapid Re-Housing Activities**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 17 – Household Information for Rapid Re-Housing Activities**

#### **4c. Complete for Shelter**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 18 – Shelter Information**

**4d. Street Outreach**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 19 – Household Information for Street Outreach**

**4e. Totals for all Persons Served with ESG**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 20 – Household Information for Persons Served with ESG**

**5. Gender—Complete for All Activities**

	<b>Total</b>
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 21 – Gender Information**



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## 6. Age—Complete for All Activities

	<b>Total</b>
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 22 – Age Information**

## 7. Special Populations Served—Complete for All Activities

### Number of Persons in Households

<b>Subpopulation</b>	<b>Total</b>	<b>Total Persons Served – Prevention</b>	<b>Total Persons Served – RRH</b>	<b>Total Persons Served in Emergency Shelters</b>
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
<b>Persons with Disabilities:</b>				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

**Table 23 – Special Population Served**

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## **CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes**

### **10. Shelter Utilization**

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nighths provided	
Capacity Utilization	

**Table 24 – Shelter Capacity**

### **11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)**

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## **CR-75 – Expenditures**

### **11. Expenditures**

#### **11a. ESG Expenditures for Homelessness Prevention**

	<b>Dollar Amount of Expenditures in Program Year</b>		
	<b>2019</b>	<b>2020</b>	<b>2021</b>
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
<b>Subtotal Homelessness Prevention</b>			

**Table 25 – ESG Expenditures for Homelessness Prevention**

#### **11b. ESG Expenditures for Rapid Re-Housing**

	<b>Dollar Amount of Expenditures in Program Year</b>		
	<b>2019</b>	<b>2020</b>	<b>2021</b>
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
<b>Subtotal Rapid Re-Housing</b>			

**Table 26 – ESG Expenditures for Rapid Re-Housing**

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## **11c. ESG Expenditures for Emergency Shelter**

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Essential Services			
Operations			
Renovation			
Major Rehab			
Conversion			
<b>Subtotal</b>			

**Table 27 – ESG Expenditures for Emergency Shelter**

## **11d. Other Grant Expenditures**

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Street Outreach			
HMIS			
Administration			

**Table 28 - Other Grant Expenditures**

## **11e. Total ESG Grant Funds**

Total ESG Funds Expended	2019	2020	2021

**Table 29 - Total ESG Funds Expended**

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## **11f. Match Source**

	<b>2019</b>	<b>2020</b>	<b>2021</b>
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government			
Private Funds			
Other			
Fees			
Program Income			
<b>Total Match Amount</b>			

**Table 30 - Other Funds Expended on Eligible ESG Activities**

## **11g. Total**

<b>Total Amount of Funds Expended on ESG Activities</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>

**Table 31 - Total Amount of Funds Expended on ESG Activities**