CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)
This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

While the global coronavirus pandemic continued to adversely impact the implementation of many planned activities throughout the entire 2020 program year, Camden County and its partners were able to positively impact thousands of County residents by providing public services, residential improvements and public facilities improvements. As noted below, the “regular” CDBG, HOME and ESG activities were also augmented by special Covid-response activities using designated CARES Act funding.

The accomplishment numbers reported below are taken from an evaluation of each individual activity completed during the 2020 Program Year rather than from the PR-23 report, which is often inaccurate. Based on this evaluation of accomplishments, and in light of the pandemic’s impact on virtually every aspect of program implementation, Camden County has maintained its remarkable consistency in the timely delivery of CDBG, HOME and ESG benefits to its residents.

Although the numbers show that Camden County fell short of many of its goals for the year, it must be remembered that those projections were based on an assumption of near-normal operating conditions. Obviously, those conditions did not materialize and are still in a state of flux. From public infrastructure projects, to the provision of public services to housing rehab and new construction, every planned activity for the 2020 year was adversely impacted by the social and economic turmoil created by the pandemic.

In addition to the accomplishments contained in the charts below, Camden County put nearly $1.5 million in ESG-CV funds into the conversion of an existing commercial property into a homeless shelter.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)
Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.
<table>
<thead>
<tr>
<th>Goal</th>
<th>Category</th>
<th>Source / Amount</th>
<th>Indicator</th>
<th>Unit of Measure</th>
<th>Expected – Strategic Plan</th>
<th>Actual – Strategic Plan</th>
<th>Percent Complete</th>
<th>Expected – Program Year</th>
<th>Actual – Program Year</th>
<th>Percent Complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>Add affordable housing &amp; homeownership opportunity</td>
<td>Affordable Housing</td>
<td>HOME: $</td>
<td>Rental units constructed</td>
<td>Household Housing Unit</td>
<td>200</td>
<td>10</td>
<td>5.00%</td>
<td>81</td>
<td>10</td>
<td>12.35%</td>
</tr>
<tr>
<td>Add affordable housing &amp; homeownership opportunity</td>
<td>Affordable Housing</td>
<td>HOME: $</td>
<td>Homeowner Housing Added</td>
<td>Household Housing Unit</td>
<td>10</td>
<td>0</td>
<td>0.00%</td>
<td>3</td>
<td>0</td>
<td>0.00%</td>
</tr>
<tr>
<td>Add affordable housing &amp; homeownership opportunity</td>
<td>Affordable Housing</td>
<td>HOME: $</td>
<td>Direct Financial Assistance to Homebuyers</td>
<td>Households Assisted</td>
<td>50</td>
<td>1</td>
<td>2.00%</td>
<td>14</td>
<td>1</td>
<td>7.14%</td>
</tr>
<tr>
<td>Improve public facilities and infrastructure</td>
<td>Non-Housing Community Development</td>
<td>CDBG: $</td>
<td>Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit</td>
<td>Persons Assisted</td>
<td>40000</td>
<td>2100</td>
<td>5.25%</td>
<td>11665</td>
<td>2100</td>
<td>18.00%</td>
</tr>
<tr>
<td>Planning and Administration</td>
<td>Administration and Planning</td>
<td>CDBG: $ / HOME: $ / ESG: $</td>
<td>Other</td>
<td>Other</td>
<td>5</td>
<td>1</td>
<td>20.00%</td>
<td>1</td>
<td>1</td>
<td>100.00%</td>
</tr>
<tr>
<td>Category</td>
<td>Housing Type</td>
<td>CDBG: $ / ESG: $</td>
<td>Description</td>
<td>Persons Assisted</td>
<td>2022 Assisted</td>
<td>2022 GR %</td>
<td>2021 Assisted</td>
<td>2021 GR %</td>
<td>2022 GR %</td>
<td></td>
</tr>
<tr>
<td>-----------------------------------------------</td>
<td>--------------</td>
<td>------------------</td>
<td>---------------------------------------------------------------</td>
<td>------------------</td>
<td>---------------</td>
<td>------------</td>
<td>---------------</td>
<td>------------</td>
<td>------------</td>
<td></td>
</tr>
<tr>
<td>Preserve existing housing stock</td>
<td>Affordable</td>
<td></td>
<td>Homeowner Housing Rehabilitated</td>
<td>140</td>
<td>20</td>
<td>14.29%</td>
<td>29</td>
<td>20</td>
<td>68.97%</td>
<td></td>
</tr>
<tr>
<td>Support homeless services</td>
<td>Homeless</td>
<td></td>
<td>Public service activities other than Low/Moderate Income Housing Benefit</td>
<td>0</td>
<td>1150</td>
<td></td>
<td>0</td>
<td>1150</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support homeless services</td>
<td>Homeless</td>
<td></td>
<td>Tenant-based rental assistance / Rapid Rehousing</td>
<td>50</td>
<td>0</td>
<td>0.00%</td>
<td>10</td>
<td>0</td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>Support homeless services</td>
<td>Homeless</td>
<td></td>
<td>Homeless Person Overnight Shelter</td>
<td>500</td>
<td>1150</td>
<td>230.00%</td>
<td>100</td>
<td>1150</td>
<td>1,150.00%</td>
<td></td>
</tr>
<tr>
<td>Support homeless services</td>
<td>Homeless</td>
<td></td>
<td>Overnight/Emergency Shelter/Transitional Housing Beds added</td>
<td>0</td>
<td>0</td>
<td></td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support homeless services</td>
<td>Homeless</td>
<td></td>
<td>Homelessness Prevention</td>
<td>100</td>
<td>0</td>
<td>0.00%</td>
<td>20</td>
<td>0</td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>Support public services</td>
<td>Non-Housing</td>
<td></td>
<td>Public service activities other than Low/Moderate Income Housing Benefit</td>
<td>80000</td>
<td>11557</td>
<td>14.45%</td>
<td>16044</td>
<td>11557</td>
<td>72.03%</td>
<td></td>
</tr>
</tbody>
</table>

Table 1 - Accomplishments – Program Year & Strategic Plan to Date
Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

Virtually all of Camden County's CDBG, HOME and ESG funds spent during 2020 went to address the high priority areas of:

- maintaining housing stock
- increasing affordable housing
- providing needed public services
- improving public infrastructure and facilities
- homeless prevention and services
CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).
91.520(a)

<table>
<thead>
<tr>
<th></th>
<th>CDBG</th>
<th>HOME</th>
<th>ESG</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>7,880</td>
<td>14</td>
<td>0</td>
</tr>
<tr>
<td>Black or African American</td>
<td>6,294</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>Asian</td>
<td>153</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>American Indian or American Native</td>
<td>81</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Native Hawaiian or Other Pacific Islander</td>
<td>5</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>14,413</strong></td>
<td><strong>18</strong></td>
<td><strong>0</strong></td>
</tr>
<tr>
<td>Hispanic</td>
<td>3,023</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Not Hispanic</td>
<td>11,390</td>
<td>17</td>
<td>0</td>
</tr>
</tbody>
</table>

Table 2 – Table of assistance to racial and ethnic populations by source of funds

**Narrative**

Data reported above was compiled from individual activity reports rather than the PR-23 reports, which are often inaccurate. The "Native Hawaiian or Other Pacific Islander" category is actually those who identified themselves as "Other multi-racial."

The numbers show that the County Community Development Program benefits a diverse segment of the population. Some 44% of program beneficiaries during 2020 were African-American compared to 19.5% of the County population that is African-American (2019 ACS estimate). Hispanic residents comprised 21% of the program's beneficiaries in 2020 and 17.6% of the County's population (2019 ACS estimate).
CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

<table>
<thead>
<tr>
<th>Source of Funds</th>
<th>Source</th>
<th>Resources Made Available</th>
<th>Amount Expended During Program Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>CDBG</td>
<td>public - federal</td>
<td>6,311,356</td>
<td>1,933,475</td>
</tr>
<tr>
<td>HOME</td>
<td>public - federal</td>
<td>1,304,833</td>
<td>449,999</td>
</tr>
<tr>
<td>ESG</td>
<td>public - federal</td>
<td>2,360,295</td>
<td>1,672,042</td>
</tr>
</tbody>
</table>

Table 3 - Resources Made Available

Narrative

The amounts above include special CV funding in the amounts of $3,647,038 in CDBG-CV and $2,147,746 in ESG-CV as well as $1,488,505.45 in ESG-CV spending.

Identify the geographic distribution and location of investments

<table>
<thead>
<tr>
<th>Target Area</th>
<th>Planned Percentage of Allocation</th>
<th>Actual Percentage of Allocation</th>
<th>Narrative Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Camden County</td>
<td>80</td>
<td>100</td>
<td></td>
</tr>
</tbody>
</table>

Table 4 – Identify the geographic distribution and location of investments

Narrative

None of the planned Low-Mod Area (LMA) activities were completed in 2020 so all funds spent were for activities with a Countywide, non-geography based benefit.
Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

From infrastructure projects to public services, virtually all non-housing rehab activities receiving CDBG or HOME funds also receive other forms of support. Those funds include local municipal monies, state transportation funds and a wide variety of public and private resources that support the public services.

HOME match requirements are incorporated in the County’s solicitation, review and award of HOME projects. Developers wishing to use HOME funds are encouraged by the application scoring system to include funds from other sources and, in fact, HOME projects other than homeowner rehab are not viable without non-HOME resources being part of the mix.

Public property used to address community needs during 2020 consisted of streets where needed improvements were completed.

<table>
<thead>
<tr>
<th>Fiscal Year Summary – HOME Match</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Excess match from prior Federal fiscal year</td>
<td>52,014,057</td>
</tr>
<tr>
<td>2. Match contributed during current Federal fiscal year</td>
<td>0</td>
</tr>
<tr>
<td>3. Total match available for current Federal fiscal year (Line 1 plus Line 2)</td>
<td>52,014,057</td>
</tr>
<tr>
<td>4. Match liability for current Federal fiscal year</td>
<td>0</td>
</tr>
<tr>
<td>5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)</td>
<td>52,014,057</td>
</tr>
</tbody>
</table>

Table 5 – Fiscal Year Summary - HOME Match Report
### Match Contribution for the Federal Fiscal Year

<table>
<thead>
<tr>
<th>Project No. or Other ID</th>
<th>Date of Contribution</th>
<th>Cash (non-Federal sources)</th>
<th>Foregone Taxes, Fees, Charges</th>
<th>Appraised Land/Real Property</th>
<th>Required Infrastructure</th>
<th>Site Preparation, Construction Materials, Donated labor</th>
<th>Bond Financing</th>
<th>Total Match</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Table 6 – Match Contribution for the Federal Fiscal Year

### HOME MBE/WBE report

**Program Income** – Enter the program amounts for the reporting period

<table>
<thead>
<tr>
<th>Balance on hand at begin-ning of reporting period $</th>
<th>Amount received during reporting period $</th>
<th>Total amount expended during reporting period $</th>
<th>Amount expended for TBRA $</th>
<th>Balance on hand at end of reporting period $</th>
</tr>
</thead>
<tbody>
<tr>
<td>298,735</td>
<td>172,481</td>
<td>130,718</td>
<td>0</td>
<td>340,498</td>
</tr>
</tbody>
</table>

Table 7 – Program Income
### Minority Business Enterprises and Women Business Enterprises

Indicate the number and dollar value of contracts for HOME projects completed during the reporting period.

<table>
<thead>
<tr>
<th>Total</th>
<th>Minority Business Enterprises</th>
<th>White Non-Hispanic</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Alaskan Native or American Indian</td>
<td>Asian or Pacific Islander</td>
</tr>
<tr>
<td>Contrats</td>
<td>Dollar Amount</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Number</td>
<td>0</td>
</tr>
<tr>
<td>Sub-Contracts</td>
<td>Number</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Dollar Amount</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total</th>
<th>Women Business Enterprises</th>
<th>Male</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contrats</td>
<td>Dollar Amount</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Number</td>
<td>0</td>
</tr>
<tr>
<td>Sub-Contracts</td>
<td>Number</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Dollar Amount</td>
<td>0</td>
</tr>
</tbody>
</table>

Table 8 - Minority Business and Women Business Enterprises

### Minority Owners of Rental Property

Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted.

<table>
<thead>
<tr>
<th>Total</th>
<th>Minority Property Owners</th>
<th>White Non-Hispanic</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Alaskan Native or American Indian</td>
<td>Asian or Pacific Islander</td>
</tr>
<tr>
<td>Number</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Dollar Amount</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

Table 9 – Minority Owners of Rental Property
**Relocation and Real Property Acquisition** – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parcels Acquired</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Businesses Displaced</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Nonprofit Organizations Displaced</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Households Temporarily Relocated, not Displaced</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Households Displaced</th>
<th>Total</th>
<th>Minority Property Enterprises</th>
<th>White Non-Hispanic</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Alaskan Native or American Indian</td>
<td>Asian or Pacific Islander</td>
</tr>
<tr>
<td>Number</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Cost</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

Table 10 – Relocation and Real Property Acquisition
CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

<table>
<thead>
<tr>
<th>Number of Homeless households to be provided affordable housing units</th>
<th>One-Year Goal</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Number of Non-Homeless households to be provided affordable housing units</td>
<td>127</td>
<td>31</td>
</tr>
<tr>
<td>Number of Special-Needs households to be provided affordable housing units</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total</td>
<td>127</td>
<td>31</td>
</tr>
</tbody>
</table>

Table 11 – Number of Households

<table>
<thead>
<tr>
<th>Number of households supported through Rental Assistance</th>
<th>One-Year Goal</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Number of households supported through The Production of New Units</td>
<td>84</td>
<td>10</td>
</tr>
<tr>
<td>Number of households supported through Rehab of Existing Units</td>
<td>29</td>
<td>20</td>
</tr>
<tr>
<td>Number of households supported through Acquisition of Existing Units</td>
<td>14</td>
<td>1</td>
</tr>
<tr>
<td>Total</td>
<td>127</td>
<td>31</td>
</tr>
</tbody>
</table>

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The 2020 plan included an 81-unit rental project that was expected to begin during the 2020 program year, which it did, but not necessarily be completed during the 2020 program year because of the size and complexity of the project. That accounts for the majority of the difference between the Goal and Actual numbers above.

Additionally, the pandemic slowed both residential rehab and homebuyer activities significantly.
Improvements in all three categories are expected during the 2021 program year, assuming regional and national conditions continue to return to pre-pandemic levels.

**Discuss how these outcomes will impact future annual action plans.**

Demand for affordable rental and homeowner units will undoubtedly continue and likely increase as housing prices continue to climb. Demand for residential rehab is sure to remain high as well. It is therefore expected that Camden County will continue to include support for various affordable housing activities, including new construction and rehabilitation.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<table>
<thead>
<tr>
<th>Number of Households Served</th>
<th>CDBG Actual</th>
<th>HOME Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Extremely Low-income</td>
<td>1</td>
<td>4</td>
</tr>
<tr>
<td>Low-income</td>
<td>2</td>
<td>15</td>
</tr>
<tr>
<td>Moderate-income</td>
<td>0</td>
<td>9</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>3</strong></td>
<td><strong>28</strong></td>
</tr>
</tbody>
</table>

*Table 13 – Number of Households Served*

**Narrative Information**

Affordable housing activities benefitted residents from all levels of income eligibility. That is reflective of the diversity of the type and extent of need in the County and is expected to continue going forward.
CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)
Evaluate the jurisdiction’s progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The Homeless Network Planning Committee (HNPC) is the coordinator of homeless programs and serves as the Continuum of Care in Camden County. The HNPC is a subcommittee of the Camden County Comprehensive Emergency Assistance System (CEAS). The Community Planning and Advocacy Council (CPAC) provides staff support to the HNPC and the County participates in the process.

Agencies participating in the CoC provide an expanded number of beds for chronically homeless persons and families.

Once stably housed, programs provided through Catholic Charities, Diocese of Camden provide employment opportunities and case management for the homeless. Programs such as these are utilized to end chronic homelessness.

Camden County also partners with the Volunteers of America's HOT (Homeless Outreach) Team and the Camden County Police Department to provide supportive services to the most vulnerable and hard to reach individuals experiencing homelessness. The team goes out at least once a week and on an as needed basis outside of regularly scheduled outreaches. Camden County has also formed a task force to come up with new and innovative ways to address homelessness.

Outreach and assessment also takes place as part of the Food Bank, the Cathedral Kitchen soup kitchen/food pantry and the Camden Coalition of Healthcare Providers, all of which serve homeless individuals.

Addressing the emergency shelter and transitional housing needs of homeless persons

The existing shelters and transitional housing facilities continue to meet the emergency needs of the homeless. Once in a shelter or transitional facility, every effort is made to quickly return the individual or household to permanent housing. A goal of 30 days has been set. ESG funds were budgeted in 2020 in support of the shelters for items such as operations, repairs and renovations and ESG-CV funds were used to convert a commercial building into a homeless shelter.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections
programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

HNPC is working to create a single point of entry to decrease homelessness among families. Through the VOA Narrator program which handles assessment, outreach, awareness, coordination of efforts and expansion of affordable housing, such homelessness can be prevented.

Discharge planning is critical to the success of ending homelessness caused by exiting institutions without a complete housing exit plan. HNPC has an active MOU with Children and Youth to prevent discharge from foster care. Mental health institutions are required to follow a state mandated housing plan for discharge.

Likewise, discharge from correctional institutions is more difficult because when a sentence is complete, discharge cannot be prevented. The Adult Probation department is working with the COC to find solutions to the housing discharge planning problem. Please note, The County Corrections received a grant for re-entry services and is being leveraged to assist with this issues along with the VOA who also received a grant to assist with this population.

Camden County budgeted 2020 ESG funds for temporary financial assistance and stabilization services for individuals and families at risk of becoming homeless. The County continued to work with HNPC and community agencies to find additional resources to augment the program so as to expand the number of households that can be served. ESG funds are coordinated with other resources available in the community to ensure that the largest number of households can be served.

The larger comprehensive prevention system that will evolve will include:

- Prevention services including legal counseling, rental assistance, utility assistance, mental health counseling, food pantry services, and life skills training;
- Substance abuse treatment including inpatient and detoxification resources;
- Case management including long term case management that connects households with life skills training, money management, job training, child care and transportation; and
- Resource and referral services including a staffed emergency information system with directory of all service providers and services.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were
recently homeless from becoming homeless again

Funding from ESG is used to provide emergency rental assistance. These funds help move people from the shelters to permanent housing by providing short term assistance with security deposits and rent payments.
CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

While there is no County-wide public housing agency (PHA) in Camden County, lower income populations are served by local public housing authorities in municipalities across the County:

- The Housing Authority of the City of Camden administers a Housing Choice Voucher program and maintains a low-income housing portfolio of more than 2,000 units. During the last 13 years, the Authority has renovated or redeveloped more than 70% of its original inventory (2,334 units) using a variety of financial and asset management strategies. HACC additionally operates a homeownership program that has benefited more than 350 households to date.

- The Collingswood Housing Authority and the Clementon Housing Authority also offer both Housing Choice Vouchers and public housing units

- The Haddon Housing Authority maintains one 100 unit development for lower income seniors.

- Gloucester Township provides 75 units for rent to lower income houses.

- Cherry Hill Township operates a Housing Choice Voucher program through its Department of Community Development. Additionally, the Township requires a set aside of 20 percent of units in every multi-family development for low and moderate income households. Of these units, 10% are for purchase by low to moderate income households, and 10% are for rental by low to moderate income households.

- Pennsauken Township also administers a Housing Choice Voucher program through its Housing Department. The Township has 76 tenant based vouchers for income eligible families, elderly households or disabled households. More than 300 households are on the waiting list, which is currently closed.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Public Housing Authority multi-family properties have resident councils that facilitate resident involvement in housing authority operations.

As noted above, the Housing Authority of Camden City operates and homeownership program. Other authorities provide homeownership information to interest residents

Actions taken to provide assistance to troubled PHAs

None of the Housing Authorities in Camden County are troubled PHAs.
CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

While housing costs continue to increase in Camden County, housing in many portions of the County is within the affordable range of low-moderate income households, particularly those in the 70-80% Median Family Income (MFI).

Camden County has very little ability to address barriers that are imposed due to local regulations. In New Jersey, the power behind land development decisions resides with the municipal governments through the formulation and administration of local controls including master plans, zoning ordinances, and subdivision ordinances. The municipalities also regulate building and development permits. County Master Plans in New Jersey are advisory only.

Camden County is very proactive in support of affordable housing. The Community Development Program Office has been instrumental in bringing developers, non-profits agencies, and local government together to discuss, tour and learn about affordable housing.

Actions taken to address obstacles to meeting underserved needs.  91.220(k); 91.320(j)

Through Social Services agreements, the County partnered with various organizations which provided services to the most vulnerable children and families, the homeless, low-income seniors, at-risk youth, individuals with disabilities, and other disadvantaged and underserved populations. An example of these partnerships include the Cathedral Kitchen, who feed the homeless dinner on a daily basis, we also partnered with the Food Bank of South Jersey, they delivered food daily to Low Income Seniors.

In a broader sense, the County acts to meet underserved needs by seeking additional sources of public and private funding to leverage HUD funds, thus allowing budgets to go further. Additionally, economic development efforts by the County address the needs-resources equation by attempting to reduce the amount of need by improving economic opportunities for our residents.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

In each Home Improvement Program (HIP) residential rehab project undertaken by the County, the appropriate lead paint assessments, control and clearance testing was conducted. The County utilized Environmental Testing Consultants LLC to perform the lead based paint testing. Camden County has implemented the HUD regulations for lead-paint hazards as part of all its housing activities by having contractors complete lead based paint assessments for households receiving funds from the County’s Home Improvement Program. All units rehabilitated through our Home Improvement Program were
made lead safe.

With regards to the First Time Homebuyer Program (FTHB), inspectors tested for lead based paint in homes under contract to purchase through the program. When lead paint was found in the home, remediation was performed prior to settlement.

The Community Development Office has begun exploring a partnership with the Department of health to leverage State funds to address lead contamination within the County.

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

During 2020, Camden County continued efforts to implement anti-poverty strategies for the citizens of the County. The County continued its efforts in assisting homeowners and renters with housing rehabilitation and renovation of affordable housing to decrease the financial burden on low-to-moderate-income persons.

The County also provided assistance to low and moderate-income persons through the following strategies:

- Provided homeowners with housing repair assistance through the Housing Rehabilitation program;
- Assisted first-time homebuyers with down payment assistance to reduce some of the housing burden.
- Continued to support the purchase and rental of housing units to allow low to moderate income families and individuals to live within the County.
- Worked with homeless outreach team to rapidly rehouse or try to find housing for homeless individuals; and
- The County continued to implement its Section 3 policy.

Through the initiatives described above, and in cooperation with the agencies and nonprofit organizations noted, the CDBG Program Office continued to assist low and moderate-income persons of Camden County over the past year.

**Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

Camden County staff continued to stay abreast of industry best practices and continued the networking and training benefits of participation in the New Jersey Community Development Association.

With the onset of the coronavirus pandemic and resulting HUD-funded efforts to respond to it, County Community Development staff coordinated even more than usual with other County departments to assess community needs and develop a workable and appropriate response using the additional HUD funds provided.
Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Coordination between providers is essential to improve the conditions and address gaps in services for Camden County residents. Actions taken during 2020 to enhance coordination between public and private housing and social service agencies included:

- Provided CDBG funds to eligible projects for housing and social services.
- Led discussions and assessments of the impact of the coronavirus pandemic on our communities and the development of an appropriate response.
- Encouraged agencies to work together to apply for CDBG funds to leverage resources to the fullest extent.
- Continued working with the Community of Care Network (CCN) to address issues of poverty and homelessness.
- Distributed program information to local organizations through the CCN so that service providers can make materials available to their clients.
- Collaborated with developers to apply for State Housing funds for additional affordable housing options.
- Hosted meetings and events for housing and social service agencies to network and build capacity.

Offered referrals to organizations that would benefit from the leadership, programs, services or collaboration with other organization.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

During 2020, Camden County completed a new Analysis of Impediments to Fair Housing Choice and used the results of that Analysis, as well as information gathered during its development, to shape the current Consolidated Plan and 2020 Annual Action Plan.

- Camden County completed a new Analysis of Impediments to Fair Housing Choice in early 2020. Results of that Analysis, as well as information gathered during its development, helped guide this Consolidated Plan.
CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements.

The County’s Community Development Program standards and procedures for compliance monitoring are designed to ensure that:

1) objectives of the National Affordable Housing Act are met,

2) program activities are progressing in compliance with the specifications and schedule for each program, and

3) recipients are in compliance with other applicable laws, implementing regulations, and with the requirements to affirmatively further fair housing and minimize displacement of low-income households.

The CD Program continued to carry out monitoring activities and internal audits to ensure that it complies with all CDBG, HOME and ESG program requirements. The Program has followed the procedures and requirements published by HUD. The County worked closely with particular entities in the execution and monitoring of the programs described in the Action Plan.

Activities were monitored through the use of checklists and forms to facilitate uniform monitoring.

Fiscal monitoring included review and approval of budgets, compliance with Grant Agreements, approval of vouchers and reviews of fiscal reports and sub-recipient audits.

Monitoring of sub-recipients occurred through regular telephone and on-site monitoring visits.

**Minority Business Outreach** - The County encourages participation by minority-owned businesses in CDBG and HOME assisted activities and maintains records concerning the participation of minority-owned businesses to assess the results of its efforts and to complete the semiannual "Minority Business Enterprise Report" to HUD. Qualified minority contractors are encouraged to bid on properties participating in the Housing Rehabilitation Program.

**Comprehensive Planning Requirements** - To ensure compliance with the comprehensive planning requirements of the Consolidated Plan process, the Community Development Program reviews the process on an ongoing basis. The review ensures compliance with federal requirements concerning citizen participation and consistency of actions taken with those specified in the "Citizen Participation Plan." Records documenting actions taken are maintained for each program year.
Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The County provided a draft copy of this performance report on its website for a public review period exceeding the required 15 days, from Sept. 10, 2021 through Sept. 27, 2021. The availability of the draft report was publicized via a notice in the regional newspaper of record, The Courier-Post. A copy of that notice is included with this CAPER. No public comments were received.
CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Ongoing assessments of community needs and ongoing successes of the County’s CDBG program in addressing those needs suggest that no significant changes are needed in the program's objectives other than the obvious modifications resulting from Covid-related needs and the additional resources provided to meet them. The program will continue to seek efficient, effective means to provide housing, facilities and services to our most vulnerable residents. The County will continue to seek community partners capable of assisting in those efforts.

While always aware of opportunities to improve, the County believes that the overall direction and implementation of its CDBG program meet both the requirements of the federal government and the needs of our local residents.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.
CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations.

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

BELOW IS THE 2019 RESPONSE TO THIS QUESTION. NEEDS TO BE UPDATED FOR 2020!

Camden County requested a waiver for on-site inspections due to the COVID-19 pandemic.

The Camden County Development staff along with CCIA inspectors monitored Laurel Whitman Urban renewal. Letters were issued to all properties inspected to notify them of any potential issues as well as letters for clean monitoring visits. We will continue to monitor units throughout the year as required by our grant agreements and HUD regulations.

Provide an assessment of the jurisdiction’s affirmative marketing actions for HOME units.

92.351(b)

Marketing for the Laurel Whitman rental project resulted in the 2 HOME units being occupied by 2 Hispanic households indicating that diverse segments of potential beneficiaries were effectively reached.

The same is true of HOME-funded owner-occupied rehab and homebuyer programs. Of the 17 owner-occupied units improved with HOME funds, 3 were occupied by African-American households, 1 by an Hispanic household, 1 by a multi-racial household and 13 by white, non-Hispanic households.

The 1 HOME-funded homebuyer unit was purchased by a White household.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics.

During the 2020 Program Year, Camden County expended $94,985.50 on projects. Specifically, the funds were used for 14 owner-occupied home rehabilitations. Nine of the assisted households were white and 5 were African-American. Three households had extremely low incomes, 10 had low incomes and 1 had a moderate income.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing).
91.320(j)

Other affordable housing measures for 2020 included:

- Use of CDBG to rehab additional low-mod housing units.

- Funding and technical assistance to non-profit housing providers in developing new affordable units.
CR-60 - ESG 91.520(g) (ESG Recipients only)
ESG Supplement to the CAPER in e-snaps

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information
- Recipient Name: CAMDEN COUNTY
- Organizational DUNS Number: 075534412
- EIN/TIN Number: 216000504
- Indentify the Field Office: NEWARK
- Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance: Camden City & County CoC

ESG Contact Name
- Prefix: Mr
- First Name: Anthony
- Middle Name: 0
- Last Name: Bianco
- Suffix: Jr
- Title: Director Community Development

ESG Contact Address
- Street Address 1: 520 Market Street
- Street Address 2: 0
- City: Camden
- State: NJ
- ZIP Code: 08102-
- Phone Number: 8562255559
- Extension: 0
- Fax Number: 0
- Email Address: anthony.bianco@camdencounty.com

ESG Secondary Contact
- Prefix
- First Name
- Last Name
- Suffix
- Title
- Phone Number
- Extension
- Email Address
2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2020
Program Year End Date 06/30/2021

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: CAMDEN COUNTY
City: CAMDEN
State: NJ
Zip Code: 8102
DUNS Number: 075534412
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Unit of Government
ESG Subgrant or Contract Award Amount: 35125.87

Subrecipient or Contractor Name: SENIOR CITIZENS UNITED COMMUNITY SERVICES
City: CAMDEN COUNTY CONSORTIUM
State: NJ
Zip Code:
DUNS Number:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 26564.13

Subrecipient or Contractor Name: CENTER FOR FAMILY SERVICES
City: Camden
State: NJ
Zip Code: 08103, 1324
DUNS Number: 012278537
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 23000
Subrecipient or Contractor Name: New Jersey Association on Corrections (NJAC)
City: Trenton
State: NJ
Zip Code: 08611, 2008
DUNS Number: 093724052
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 23859

Subrecipient or Contractor Name: Joseph House of Camden
City: Camden
State: NJ
Zip Code: 08105,
DUNS Number:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 81000

Subrecipient or Contractor Name: Volunteers of America Delaware Valley
City: W Collingswood
State: NJ
Zip Code: ,
DUNS Number:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 23000
10. Shelter Utilization

<table>
<thead>
<tr>
<th>Number of New Units – Rehabbed</th>
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<tbody>
<tr>
<td>Number of New Units – Conversion</td>
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</tr>
<tr>
<td>Total Number of bed - nights available</td>
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</tr>
<tr>
<td>Total Number of bed - nights provided</td>
<td></td>
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<tr>
<td>Capacity Utilization</td>
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</tbody>
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Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The Southern New Jersey Continuum of Care is working tirelessly to end homelessness in not only Camden County, but the region. The four counties that make up the SNJCoC are Camden, Gloucester, Cumberland and Cape May. Regional assessment and planning are the core components of the CoC, through collaboration we are able to break down the perceived barriers of County borders. Several committees collaborate to plan under the CoC and coordinate assessments of the homeless population in our region. The Coordination and Collaboration committee serves to increase outreach efforts and mainstream resources for the chronically homeless and low to moderate income families and those in imminent danger of becoming homeless. The Permanent and Supportive Housing committee is working diligently towards the establishment of affordable housing encompassing support services in our region.