

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
**AUDIT REPORT**  
**FOR THE YEARS ENDED**  
**DECEMBER 31, 2021 AND 2020**

**CAMDEN COUNTY IMPROVEMENT  
AUTHORITY**  
Report of Audit  
For the Years Ended December 31, 2021 and 2020

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**CAMDEN COUNTY IMPROVEMENT  
AUTHORITY**  
Roster of Officials

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**Members**

William R. Hosey

Linda M. Rohrer

Louis Cappelli, Jr.

Joseph P. Schooley

William W. Spearman

Reginald Stevenson

**Position**

Chairman

Vice-Chairman

Commissioner Director,  
Commissioner Liaison

Member

Member

Member

**Other Officials**

Christopher Orlando, Esq.

Interim Executive Director  
(Resigned 6/10/21)

James Lex

Acting Executive Director  
(Effective 7/08/21)

Debra DiMattia

Treasurer

David Patterson, Maressa Patterson, LLC

General Counsel

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**FINANCIAL SECTION**



BRENT W. LEE & CO., LLC  
Certified Public Accounting Firm

## INDEPENDENT AUDITOR'S REPORT

To the Chairman and Commissioners of the  
Camden County Improvement Authority  
County of Camden  
Camden, New Jersey 08102

### Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Camden County Improvement Authority( the "Authority"), a component unit of the County of Camden, State of New Jersey, as of and for the fiscal years ended December 31, 2021 and 2020, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Authority as of December 31, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Authority and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



## **Report on Summarized Comparative Information**

We have previously audited the Authority's 2020 basic financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated March 4, 2022, in accordance with the financial reporting provisions described in Note 1. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

## **Required Supplemental Information**

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information, as listed on the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Authority's basic financial statements. The combining and individual non-major fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standard generally accepted in the United States of America. In our opinion the combining and individual non-major fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

## **Other Information**

Management is responsible for the other information included in the financial statements. The other information comprises the supplementary information and statistical section, as listed in the table of contents, but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued a report dated February 15, 2023 on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Respectfully submitted,



Brent W. Lee  
Certified Public Accountant

Cinnaminson, New Jersey  
February 15, 2023



BRENT W. LEE & CO., LLC  
Certified Public Accounting Firm

**INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED  
ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH *GOVERNMENT AUDITING STANDARDS***

To the Chairman and Commissioners of the  
Camden County Improvement Authority  
Camden, New Jersey 08102

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements of the governmental activities, business-type activities and the aggregate remaining fund information of the Camden County Improvement (the “ Authority”), County of Camden, State of New Jersey, as of and for the fiscal year ended December 31, 2021, and related notes to the financial statements, which collectively comprise the Authority's basic financial statements, and have issued our report thereon dated February 15, 2023.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Authority’s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be

material weaknesses or significant deficiencies.. Given these limitations, during our auditwe did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* or audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



Brent W. Lee  
Certified Public Accountant

Cinnaminson, New Jersey  
February 15, 2023

**REQUIRED SUPPLEMENTARY INFORMATION PART I**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Management's Discussion and Analysis  
For the Years Ended December 31, 2021 and 2020  
(Unaudited)

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As management of the Camden County Improvement Authority, a component unit of the County of Camden (hereafter referred to as the "Authority"), we offer readers of the Authority's financial statements this narrative overview and analysis of the financial activities for the years ended December 31, 2021 and 2020. The intent of this discussion and analysis is to look at the Authority's financial performance as a whole; readers should also review the information furnished in the notes to the financial statements and financial statements to enhance their understanding of the Authority's financial performance.

**FINANCIAL HIGHLIGHTS**

- The net position of the Authority, which represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources, resulted in a deficit of \$19,723,883.31 at the close of the current year. This deficit is directly attributable to the recognition of certain long-term liabilities (pensions, other postemployment benefits (OPEB), and compensated absences) that the Authority is not required to fully fund in accordance with State budgetary rules and regulations. The Authority, instead, funds these long-term obligations on a pay-as-you-go basis.
- As of the close of the current year, the Authority's deficit unrestricted net position of \$16,804,169.23 decreased by \$1,943,726.87, or -13.08%, in comparison with the prior year unrestricted deficit of \$14,860,442.36. This was primarily due to the decrease in Project Management Fees and Miscellaneous Revenue in 2021.
- The Authority issued new revenue bonds totaling \$25,185,000.00 on behalf of other governmental entities.

**FINANCIAL POSITION SUMMARY**

During 2021, the Authority's net position decreased by \$2,277,648.76, decreasing from a deficit of \$17,446,234.55 in 2020 to a deficit of \$19,723,883.31. The analyses that follow focus on the net position (Table 1) and changes in net position (Table 2) of the Authority.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Management's Discussion and Analysis  
For the Years Ended December 31, 2021 and 2020  
(Unaudited)

**FINANCIAL POSITION SUMMARY (CONT'D)**

<b>TABLE 1 NET POSITION AS OF DECEMBER 31,</b>			
	<u><b>2021</b></u>	<u><b>2020</b></u>	<u><b>2019</b></u>
Current and Other Assets	\$ 17,356,430.46	14,339,643.15	\$ 30,224,405.62
Capital Assets	<u>42,202,229.96</u>	<u>41,613,643.54</u>	<u>25,799,676.36</u>
Total Assets	<u>59,558,660.42</u>	<u>55,952,882.69</u>	<u>56,024,081.98</u>
Deferred Outflows of Resources	<u>2,686,105.00</u>	<u>3,423,320.00</u>	<u>1,383,466.22</u>
Long-Term Liabilities Outstanding	63,749,285.95	67,857,539.08	67,243,449.80
Other Liabilities	<u>12,303,136.78</u>	<u>4,591,497.16</u>	<u>1,587,904.70</u>
Total Liabilities	<u>76,052,422.73</u>	<u>72,449,036.24</u>	<u>68,831,354.50</u>
Deferred Inflows of Resources	<u>5,916,226.00</u>	<u>4,373,401.00</u>	<u>5,126,984.00</u>
Net Position:			
Net Investment in Capital Assets (Deficit)	(2,919,714.08)	(2,585,792.19)	(2,341,029.50)
Unrestricted (Deficit)	<u>(16,804,169.23)</u>	<u>(14,860,442.36)</u>	<u>(14,209,760.80)</u>
Total	<u>\$ (19,723,883.31)</u>	<u>(17,446,234.55)</u>	<u>\$ (16,550,790.30)</u>

In total, assets increased by \$3,605,777.73, deferred outflows of resources decreased by \$737,215.00, liabilities increased by \$3,603,386.49, and deferred inflows of resources increased by \$1,542,825.00. The increase in assets was primarily attributed to increase in restricted cash from grant receipts.

The decrease in deferred outflows of resources and the increase in deferred inflows of resources are mainly attributable to the change in Authority's proportionate share of its liability associated with the Public Employees' Retirement System for pension and the State Health Benefits Local Government Retired Employees Plan for other postemployment benefits (see notes 8 and 9 of the notes to financial statements, respectively).

The increase in liabilities was mainly attributed to the Authority's change in unearned revenue for future grant expenditures.

\$2,919,714.08 of the Authority's deficit net position at the end of the current year reflects its net investment in capital assets (i.e., land, construction in progress, buildings and improvements, equipment and vehicles). This component represents capital assets, net of accumulated depreciation, and net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Management's Discussion and Analysis  
For the Years Ended December 31, 2021 and 2020  
(Unaudited)

**FINANCIAL POSITION SUMMARY (CONT'D)**

The Authority uses these assets to run their general operations and the parking centers; consequently, these assets are not available for future spending. Although the Authority's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

The final component of net position is unrestricted. The unrestricted net position at year-end is a deficit of \$16,804,169.23. This component represents resources and uses that do not meet the criteria of any other component of net position. As stated previously, this deficit is directly attributable to the recognition of long-term liabilities, specifically related to pensions and other postemployment benefits, in which the Authority is not required to fund in accordance with State budgetary rules and regulations, but instead funds on a pay-as-you-go basis via contractual contributions.

Table 2 that follows illustrates the changes in net position of the Authority.

**TABLE 2  
CHANGES IN NET POSITION  
FOR THE YEARS ENDED DECEMBER 31,**

	<u>2021</u>	<u>2020</u>	<u>2019</u>
Operating Revenues:			
Parking Centers	\$ 3,915,367.14	3,239,302.79	\$ 4,319,051.04
Financing and Related Fees	170,156.25	279,181.25	296,915.50
Project Management Fees	2,263,661.65	3,212,143.68	2,124,244.87
Other	694,365.47	1,580,035.01	1,108,110.14
Grant	<u>6,857,629.67</u>	<u>-</u>	<u>-</u>
 Total Operating Revenues	 <u>13,901,180.18</u>	 <u>8,328,662.73</u>	 <u>7,848,321.55</u>
 Operating Expenses:			
Administration	3,299,927.99	3,065,900.76	6,039,877.84
Cost of Providing Services	2,445,663.09	2,602,069.40	2,426,853.35
Grant	6,857,629.67		
Depreciation	<u>1,024,376.40</u>	<u>1,024,376.40</u>	<u>1,371,981.96</u>
 Total Operating Expenses	 <u>13,627,597.15</u>	 <u>6,692,346.56</u>	 <u>9,838,713.15</u>
 Operating Income (Loss)	 <u>273,583.03</u>	 <u>1,636,316.17</u>	 <u>(1,990,391.60)</u>
 Nonoperating Revenues (Expenses)			
Investment Income	5,500.19	85,744.72	278,518.04
Interest Expense	(2,556,731.98)	(2,617,505.14)	(2,669,787.49)
Other	<u>-</u>	<u>-</u>	<u>2,483,743.07</u>
 Total Nonoperating Revenues (Expenses)	 <u>(2,551,231.79)</u>	 <u>(2,531,760.42)</u>	 <u>92,473.62</u>
 Income (Loss) before Special Items	 <u>(2,277,648.76)</u>	 <u>(895,444.25)</u>	 <u>(1,897,917.98)</u>
 Special Items:			
Extinguishment of Debt	<u>-</u>	<u>-</u>	<u>4,911,968.60</u>
 Change in Net Position	 <u>(2,277,648.76)</u>	 <u>(895,444.25)</u>	 <u>3,014,050.62</u>
 Net Position (Deficit), January 1,	 <u>(17,446,234.52)</u>	 <u>(16,550,790.30)</u>	 <u>(19,564,840.92)</u>
 Net Position (Deficit), December 31,	 <u>\$ (19,723,883.31)</u>	 <u>(17,446,234.55)</u>	 <u>\$(16,550,790.30)</u>



**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Management's Discussion and Analysis  
For the Years Ended December 31, 2021 and 2020  
(Unaudited)

**FINANCIAL POSITION SUMMARY (CONT'D)**

During 2021, the Authority's operating revenues increased by \$5,572,517.45, increasing from \$8,328,662.73 in 2020 to \$13,901,180.18 in 2021.

Overall in 2021, fees collected at the parking centers constituted 28% of the Authority's operating revenues, while project management fees, financing and related fees and other revenues constituted 21%. Grant revenue represented the rest of the operating revenue.

In regards to operating expenses, the Authority experienced an increase of \$6,935,250.59 compared to 2020. This net increase is largely attributable to the grant expenses increasing by \$6,857,629.67 or 104% from 2020.

Overall in 2021, administration expenses constituted 24% of the Authority's operating expenses, while cost of providing services and depreciation constituted 18% and 8%, respectively. Grant expense represents the rest of the operating expenses.

In regards to nonoperating revenues and expenses, the amount changed slightly from the prior year. There was a decrease in interest income due to interest rates being reduced during 2021.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital Assets**

The Authority's net investment in capital assets as of December 31, 2021 amounts to a historical cost of \$56,837,144.08, or \$42,202,229.96 net of accumulated depreciation (see Table 3 that follows). This net investment in capital assets includes land, construction in progress, buildings and improvements, and various types of equipment. The net change in capital assets was attributable to the following:

- the Authority had an increase of construction in progress for the Parking Garage at Rowan University Medical School of \$1,613,366.82;
- and, depreciation expense for the current year was \$1,024,376.40.

<b>TABLE 3</b>			
<b>CAPITAL ASSETS</b>			
<b>(NET OF ACCUMULATED DEPRECIATION)</b>			
<b>AS OF DECEMBER 31,</b>			
	<b><u>2021</u></b>	<b><u>2020</u></b>	<b><u>2019</u></b>
Land	\$ 3,086,100.00	\$ 3,086,100.00	\$ 3,086,100.00
Construction in Progress	23,547,699.53	21,934,332.71	5,096,393.13
Buildings and Improvements	15,473,410.69	16,477,226.14	17,481,041.59
Furniture and Equipment	1,961.15	3,268.60	4,576.05
Major Movable Equipment	<u>93,058.59</u>	<u>112,312.09</u>	<u>131,565.59</u>
<b>Total</b>	<b><u>\$ 42,202,229.96</u></b>	<b><u>\$ 41,613,239.54</u></b>	<b><u>\$ 25,799,676.36</u></b>

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Management's Discussion and Analysis  
For the Years Ended December 31, 2021 and 2020  
(Unaudited)

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**CAPITAL ASSET AND DEBT ADMINISTRATION (CONT'D)**

Additional information on the Authority's capital assets can be found in note 4 of the notes to financial statements.

**Debt Administration**

*Revenue Bonds and Notes Payable.* At the end of the current year, the Authority had total bonds and notes outstanding of \$57,982,000.00. On April 1, 2006, the Authority issued \$33,300,000.00 of tax exempt Camden Parking Facility Project Revenue Bonds, Series 2006 for the construction of a parking facility. The facility was built on land leased from the Cooper Medical Center in Camden, New Jersey, and serves as the main parking garage for Cooper Hospital. The bonds carry a variable interest rate based on the 30-day LIBOR Index Rate with a final maturity in 2038.

On May 1, 2019, the Authority issued \$32,687,000.00 of tax exempt Rowan Health Sciences Parking Garage Revenue Bonds, Series 2019 for the construction of the Rowan Health Sciences Parking Garage. The facility is being built on land leased from Rowan University. The bonds were issued with a fixed interest rate of 3.16% for 360 months (30 years) with a final maturity in 2049.

Refer to audit exhibit schedule 4, schedule of revenue bonds and notes payable, for more detail.

*Net Pension Liability.* The Authority's annual required contribution to the Public Employees' Retirement System is budgeted and paid on an annual basis. For additional details on the net pension liability, see note 8 to the financial statements.

*Other Postemployment Benefits Liability.* The Authority's annual required contributions to the state health benefit plan are budgeted and paid on a monthly basis. For additional details on the other postemployment benefits liability, see note 9 to the financial statements.

*Compensated Absences.* At the end of the current year, the liability for compensated absences was \$90,543.37. Compensated absences are those absences for which employees will be paid, such as vacation. Additional information on compensated absences can be found in note 5.

Additional information on the Authority's debt can be found in note 5 of the notes to financial statements.

**ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

For the 2021 year, the Authority was able to sustain its budget through revenues from the parking centers, financing and related fees, project management fees, lease income, and other miscellaneous revenue sources. Approximately 28% of total revenue is from revenues at the parking centers. The 2022 budget was adopted on December 9, 2021 by the Commissioners.

**CONTACTING THE AUTHORITY'S FINANCIAL MANAGEMENT**

This financial report is designed to provide a general overview of the Camden County Improvement Authority's finances for all those with an interest in the Authority's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Debra DiMattia, Chief Financial Officer, at the Camden County Improvement Authority, 520 Market St., 6th Floor, Camden, New Jersey 08102, or email at [Debra.DiMattia@camdencounty.com](mailto:Debra.DiMattia@camdencounty.com).

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Management's Discussion and Analysis  
For the Years Ended December 31, 2021 and 2020  
(Unaudited)

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**BASIC FINANCIAL STATEMENTS**

**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
COMPARATIVE STATEMENTS OF NET POSITION  
DECEMBER 31, 2021 AND 2020**

	<u>2021</u>	<u>2020</u>
<b>ASSETS</b>		
Current Assets:		
Unrestricted Assets:		
Cash and Cash Equivalents	\$ 3,183,892.65	\$ 4,218,834.33
Financing and Project Management Accounts Receivable	475,427.18	935,185.23
Parking Fees Receivable	200,387.26	310,992.44
Prepaid Expenses	<u>51,394.40</u>	<u>43,951.00</u>
Total Unrestricted Current Assets	<u>3,911,101.49</u>	<u>5,508,963.00</u>
Restricted Assets:		
Cash and Cash Equivalents	13,358,522.53	8,626,221.73
Federal and State Grants Receivable	<u>86,806.44</u>	<u>204,458.42</u>
Total Restricted Current Assets	<u>13,445,328.97</u>	<u>8,830,680.15</u>
Total Current Assets	<u>17,356,430.46</u>	<u>14,339,643.15</u>
Noncurrent Assets:		
Capital Assets, Net of Accumulated Depreciation	<u>42,202,229.96</u>	<u>41,613,239.54</u>
Total Assets	<u>59,558,660.42</u>	<u>55,952,882.69</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>		
Related to Pensions	880,758.00	1,205,374.00
Related to Other Postemployment Benefits (OPEB)	<u>1,805,347.00</u>	<u>2,217,946.00</u>
Total Deferred Outflows of Resources	<u>2,686,105.00</u>	<u>3,423,320.00</u>
Total Assets and Deferred Outflows of Resources	<u>\$ 62,244,765.42</u>	<u>\$ 59,376,202.69</u>

(Continued)

**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
COMPARATIVE STATEMENTS OF NET POSITION  
DECEMBER 31, 2021 AND 2020**

<b>LIABILITIES</b>	<u>2021</u>	<u>2020</u>
Current Liabilities Payable From Unrestricted Assets:		
Accounts Payable & Accrued Liabilities	\$ 565,502.82	\$ 2,887,988.66
Accounts Payable - Related to Pensions	366,504.00	329,092.00
Compensated Absences Payable	38,582.42	40,278.20
Unearned Revenue	8,174,857.63	32,487.30
	<hr/>	<hr/>
Total Current Liabilities Payable From Unrestricted Assets	9,145,446.87	3,289,846.16
Current Liabilities Payable From Restricted Assets:		
Accounts Payable & Accrued Liabilities	1,363,987.91	
Revenue Bonds and Notes Payable	1,793,702.00	1,301,651.00
	<hr/>	<hr/>
Total Current Liabilities Payable From Restricted Assets	3,157,689.91	1,301,651.00
Total Current Liabilities	<hr/>	<hr/>
	12,303,136.78	4,591,497.16
Long-Term Liabilities:		
Long-Term Liabilities Payable From Unrestricted Assets:		
Accrued Liabilities - Related to Pension	183,252.00	164,546.00
Compensated Absences Payable	51,960.95	63,350.08
Net Pension Liability	3,340,890.00	4,576,631.00
Other Postemployment Benefits Liability	5,286,536.00	6,372,663.00
	<hr/>	<hr/>
Total Long-Term Liabilities Payable From Unrestricted Assets	8,862,638.95	11,177,190.08
Long-Term Liabilities Payable From Restricted Assets:		
Revenue Bonds and Notes Payable	54,886,647.00	56,680,349.00
	<hr/>	<hr/>
Total Long-Term Liabilities Payable From Restricted Assets	54,886,647.00	56,680,349.00
Total Liabilities	<hr/>	<hr/>
	76,052,422.73	72,449,036.24
 <b>DEFERRED INFLOWS OF RESOURCES</b> 		
Related to Pensions	2,556,917.00	1,604,991.00
Related to Other Post-Retirement Benefits (OPEB)	3,359,309.00	2,768,410.00
	<hr/>	<hr/>
Total Deferred Inflows of Resources	5,916,226.00	4,373,401.00
 <b>NET POSITION</b> 		
Net Investment in Capital Assets (Deficit)	(2,919,714.08)	(2,585,792.19)
Unrestricted (Deficit)	(16,804,169.23)	(14,860,442.36)
	<hr/>	<hr/>
Total Net Position	(19,723,883.31)	(17,446,234.55)
Total Liabilities, Deferred Inflows of Resources and Net Position	<hr/>	<hr/>
	\$ 62,244,765.42	\$ 59,376,202.69

The accompanying Notes to the Financial Statements are an integral part of this statement.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
**COMPARATIVE STATEMENTS OF REVENUE, EXPENSES AND CHANGES IN NET POSITION**  
**FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020**

	2021	2020
<b>Operating Revenues:</b>		
Parking Centers	\$ 3,915,367.14	\$ 3,239,302.79
Financing and Related Fees	170,156.25	297,181.25
Project Management Fees	2,263,661.65	3,212,143.68
Lease Income	230,487.20	266,014.08
Miscellaneous	463,878.27	1,314,020.93
Grant Revenue	6,857,629.67	
	<hr/>	<hr/>
Total Operating Revenues	13,901,180.18	8,328,662.73
<b>Operating Expenses:</b>		
Administration:		
Salaries & Wages	1,297,698.43	1,286,651.82
Employee Benefits	573,757.68	381,442.70
Other Expenses	1,428,471.88	1,397,806.24
Cost of Providing Services:		
Salaries & Wages	955,163.37	1,116,366.03
Management Company - Salaries and Wages	355,204.91	330,931.23
Employee Benefits	366,872.01	304,145.66
Management Company - Employee Benefits	123,633.39	137,389.48
Other Expenses	644,789.41	713,237.00
Grant Expenses	6,857,629.67	
Depreciation	1,024,376.40	1,024,376.40
	<hr/>	<hr/>
Total Operating Expenses	13,627,597.15	6,692,346.56
Operating Income (Loss)	<hr/>	<hr/>
	273,583.03	1,636,316.17
<b>Nonoperating Income (Expenses):</b>		
Investment Income	5,500.19	85,744.72
Interest Expense	(2,556,731.98)	(2,617,505.14)
Debt Issuance Costs	-	-
Gain / (Loss) on Disposal of Capital Assets	-	-
	<hr/>	<hr/>
Total Nonoperating Revenue (Expenses)	(2,551,231.79)	(2,531,760.42)
Income (Loss) Before Special Items	<hr/>	<hr/>
	(2,277,648.76)	(895,444.25)
Change in Net Position	(2,277,648.76)	(895,444.25)
Net Position (Deficit), January 1	(17,446,234.55)	(16,550,790.30)
	<hr/>	<hr/>
Net Position (Deficit), December 31	<u>\$ (19,723,883.31)</u>	<u>\$ (17,446,234.55)</u>

The accompanying Notes to the Financial Statements are an integral part of these Statements.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
COMPARATIVE STATEMENTS OF CASH FLOWS  
FOR THE YEARS DECEMBER 31, 2021 AND 2020**

	2021	2020
<b>Cash Flows from Operating Activities:</b>		
Receipts From Customers	\$ 22,150,035.47	\$ 6,650,297.69
Receipts From Other Operating Activities	581,530.25	1,187,993.91
Payments for Other Goods and Services	(2,073,261.29)	(2,111,043.24)
Payments to Employees Services	(11,494,695.70)	(1,930,224.62)
	<hr/>	<hr/>
Net Cash Provided by Operating Activities	9,163,608.73	3,797,023.74
	<hr/>	<hr/>
<b>Cash Flows From Capital &amp; Related Financing Activities:</b>		
Acquisition and Construction of Capital Assets	(1,613,366.82)	(16,837,939.58)
Principal Paid on Revenue Bonds	(1,301,651.00)	(805,000.00)
Interest Paid on Revenue Bonds	(2,556,731.98)	(2,617,505.14)
Proceeds from the Issuance of Revenue Bonds		
Proceeds on Sale of Capital Assets		
Costs of Issuance of Bonds		
	<hr/>	<hr/>
Net Cash Provided (Used) by Capital & Related Financing Activities	(5,471,749.80)	(20,260,444.72)
	<hr/>	<hr/>
<b>Cash Flow from Investing Activities:</b>		
Interest Received	5,500.19	85,744.72
	<hr/>	<hr/>
<b>Net Increase (Decrease) in Cash &amp; Cash Equivalents</b>	3,697,359.12	(16,377,676.26)
	<hr/>	<hr/>
<b>Cash &amp; Cash Equivalents, January 1</b>		
(Including \$8,626,221.73 and \$25,197,737.89 Reported as Restricted)	12,845,056.06	29,222,732.32
	<hr/>	<hr/>
<b>Cash &amp; Cash Equivalents, December 31</b>		
(Including \$13,358,522.53 and \$8,626,221.73 Reported as Restricted)	\$ 16,542,415.18	\$ 12,845,056.06
	<hr/> <hr/>	<hr/> <hr/>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>		
Operating Income (Loss)	\$ 273,583.03	\$ 1,636,316.17
Adjustments to Reconcile Operating Income (Loss) to Net Provided (Used) by Operating Activities:		
Depreciation	1,024,376.40	1,024,376.40
(Increase) Decrease in Financing and Project Management Accounts Receivable	459,758.05	(447,237.28)
(Increase) Decrease in Parking Fees Receivable	110,605.18	82,893.17
(Increase) Decrease in Fedreal and State Grant Receivable	117,651.98	(126,027.02)
(Increase) Decrease in Prepaid Expenses	(7,443.40)	(2,542.66)
Increase (Decrease) in Accounts Payable and Accrued Liabilities	(958,497.93)	2,440,431.90
Increase (Decrease) in Accounts Payable - Related to Pensions	37,412.00	61,080.00
Increase (Decrease) in Accrued Liabilities - Related to Pensions	18,706.00	30,540.00
Increase (Decrease) in Compensated Absences Payable	(13,084.91)	24,425.84
Increase (Decrease) in Unearned Revenue	8,142,370.33	
Increase (Decrease) in Net Pension Liability	40,801.00	(1,025,531.00)
Increase (Decrease) in Other Postemployment Benefits Liability	(82,629.00)	98,298.22
	<hr/>	<hr/>
Net Cash Provided by Operating Activities	\$ 9,163,608.73	\$ 3,797,023.74
	<hr/> <hr/>	<hr/> <hr/>

The accompanying Notes to the Financial Statements are an integral part of these Statements.



**NOTES TO THE FINANCIAL STATEMENTS**

## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

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### Note 1: **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Camden County Improvement Authority, a component unit of the County of Camden, State of New Jersey, (hereafter referred to as the “Authority”) has been prepared to conform with accounting principles generally accepted in the United States of America (“GAAP”) as applied to governmental units. The Governmental Accounting Standards Board (“GASB”) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

#### **Description of the Financial Reporting Entity**

The Authority was created by a resolution of the Board of Chosen Commissioners of the County of Camden (the “County”), adopted March 20, 1979, pursuant to the County Improvement Authority Law, Chapter 183 of the Pamphlet Laws of 1960, of the State of New Jersey, as amended and supplemented, (the “Act”).

The Act empowers improvement authorities to provide within the County, public facilities, convention halls, equipment and facilities for public transportation, aviation facilities, garbage and solid waste systems, the improvement, furtherance and promotion of tourist industries and recreational attractiveness and planning and carrying out of redevelopment projects.

The Authority consists of five members, appointed by the Camden County Board of Chosen Commissioners. One member is appointed each year for a five-year term.

#### **Basis of Presentation**

The financial statements of the Authority have been prepared in accordance with accounting principles generally accepted in the United States of America applicable to enterprise funds of state and local governments on a going concern basis. The focus of enterprise funds is the measurement of economic resources, that is, the determination of operating income, changes in net position (or cost recovery), financial position and cash flows. The Government Accounting Standards Board (“GASB”) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

The Authority is a single enterprise fund and maintains its records on the accrual basis of accounting. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by law or regulations that the activity’s cost of providing services, including capital cost (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service). Under this method, revenues are recorded when earned and expenses are recorded when the related liability is incurred.

The transactions of the Authority are divided into three separate activities (general operations, parking centers, and baseball stadium) within the enterprise fund type. Each activity is accounted for by providing a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, net position, revenues and expenses

## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

### Note 1: **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

#### **Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Enterprise funds are accounted for using the accrual basis of accounting.

**Revenue** - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. Fees collected at the parking centers, financing and related fees, project management fees, lease income, and miscellaneous fees are recognized as revenue when services are provided.

Non-exchange transactions, in which the Authority receives value without directly giving equal value in return, include federal financial assistance (grants), contributed capital, and donations. Revenue from grants, contributed capital, and donations is recognized in the year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements in which the Authority must provide local resources to be used for a specified purpose, and expenditure requirements in which the resources are provided to the Authority on a reimbursement basis.

**Expenses** - On the accrual basis of accounting, expenses are recognized at the time they are incurred.

#### **Budgets and Budgetary Accounting**

The Authority must adopt an annual budget in accordance with N.J.A.C. 5:31-2. N.J.A.C. 5:31-2 requires the governing body to introduce the annual Authority budget at least 60 days prior to the end of the current year and to adopt not later than the beginning of the Authority's year. The governing body may amend the budget at any point during the year. The budget is adopted on the accrual basis of accounting with provisions for cash payments for bond principal. Depreciation expense is not included in the budget appropriations.

The legal level of budgetary control is established at the detail shown on the comparative statements of revenues, expenses and changes in net position. All budget transfers and amendments to those accounts must be approved by resolution of the Authority as required by the Local Finance Board. Management may transfer among supplementary line items as long as the legal level line items are not affected. There are no statutory requirements that budgetary line items not be over-expended. The Authority did adopt amending budget resolutions during the year.

The Authority records encumbrances. An encumbrance represents a commitment related to unperformed contracts for goods or services. The issuance of a purchase order or the signing of a contract would create an encumbrance. The encumbrance does not represent an expenditure for the period, only a commitment to expend resources. At year-end, the accounting records are adjusted to record only expenses in accordance with generally accepted accounting principles.

#### **Cash, Cash Equivalents and Investments**

Cash and cash equivalents include petty cash, change funds and cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

### **Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

#### **Cash, Cash Equivalents and Investments (Cont'd)**

New Jersey governmental units are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or in the New Jersey Cash Management Fund. N.J.S.A. 40A:5-15.1 provides a list of investments which may be purchased by New Jersey municipal units. These permissible investments generally include bonds or other obligations of the United States of America or obligations guaranteed by the United States of America, government money market mutual funds, any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, bonds or other obligations of the local unit or bonds or other obligations of school district of which the local unit is a part or within which the school district is located, bonds or other obligations approved by the Division of Local Government Services in the Department of Community Affairs for investment by local units, local government investment pools, deposits with the State of New Jersey Cash Management Fund, and agreements for the purchase of fully collateralized securities with certain provisions. In addition, other State statutes permit investments in obligations issued by local authorities and other state agencies.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

Additionally, the Authority has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act. In lieu of designating a depository, the cash management plan may provide that the local unit make deposits with the State of New Jersey Cash Management Fund.

#### **Prepaid Expenses**

Prepaid expenses recorded on the financial statements represent payments made to vendors for goods and services that will benefit periods beyond the applicable year end.

#### **Capital Assets**

Capital assets primarily consist of expenditures to acquire, construct, place in operation and improve the facilities of the Authority and are stated at actual cost. Donated capital assets are recorded at acquisition value at the time received. The Authority has no infrastructure capital assets.

Expenditures which enhance the asset or significantly extend the useful life of the asset are considered improvements and are added to the capital asset's currently capitalized cost. The cost of normal repairs and maintenance are not capitalized. Costs incurred during construction of a capital asset are recorded as construction in progress. In the year that the project is completed, these costs are then subject to

## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

### Note 1: **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

#### **Deferred Outflows and Deferred Inflows of Resources**

The comparative statements of net position report separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The Authority is required to report the following as deferred outflows of resources and deferred inflows of resources: amounts related to defined benefit pension plans and other postemployment benefit plans.

#### **Compensated Absences**

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the Authority and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the Authority and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The Authority uses the vesting to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the financial statements. The current portion is the amount estimated to be used in the following year.

#### **Unearned Revenue**

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the Authority is eligible to realize the revenue.

#### **Net Position**

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

***Net Investment in Capital Assets*** - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

***Restricted*** - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Authority or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

***Unrestricted*** - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

### Note 1: **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

#### **Net Position (cont'd)**

The Authority applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

#### **Income Taxes**

The Authority operates as defined by the Internal Revenue Code Section 115 and appropriately is exempt from income taxes under Section 115.

#### **Operating and Non-Operating Revenues and Expenses**

Operating revenues include all revenues derived from the parking centers, financing, project management, federal financial assistance, leases, and other miscellaneous revenue sources. Non-operating revenues principally consist of interest income earned on various interest-bearing accounts and on investments in debt securities.

Operating expenses include expenses associated with the administration and operation of the Authority, including the parking centers and baseball stadium. Non-operating expenses primarily include expenses attributable to the Authority's interest on debt and costs associated with the issuance of debt.

#### **Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

#### **Impact of Recently Issued Accounting Principles**

##### **Adopted Accounting Pronouncements**

The following GASB Statements became effective for the year ended December 31, 2021:

Statement No. 84, *Fiduciary Activities*. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on 1) whether a government is controlling the assets of the fiduciary activity and 2) the beneficiaries with whom a fiduciary relationship exists. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*. This statement will improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The resulting information also will enhance the comparability of information about capital assets and the cost of borrowing for a reporting period for both governmental activities and business-type activities. The requirements of this statement are effective for reporting periods beginning after

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Impact of Recently Issued Accounting Principles (cont'd)**

December 15, 2020. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*. The primary objective of this Statement is to provide temporary relief to governments and other stakeholders in light of the COVID-19 pandemic. That objective is accomplished by postponing the effective dates of certain provisions in Statements and Implementation Guides that first became effective or are scheduled to become effective for periods beginning after June 15, 2019, and later.

The GASB has issued the following statements which will become effective in future fiscal years as shown below:

Statement No. 87, *Leases*. Statement No. 87 establishes a single approach to accounting for and reporting leases by state and local governments. The GASB based the new standard on the principle that leases are financing of the right to use an underlying asset. Statement No. 87 is effective for reporting periods beginning after June 15, 2021. Management has not yet determined the potential impact on the Authority's financial statements.

Statement 91, *Conduit Debt Obligations*. This statement will provide financial reporting by eliminating the existing option for issuers to report conduit debt obligations as their own liabilities, thereby ending significant diversity in practice. The clarified definition will resolve stakeholders' uncertainty as to whether a given financing is, in fact, a conduit debt obligation. The requirements of this statement are effective for reporting periods beginning after December 15, 2021. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 92, *Omnibus 2020*. The objective of this Statement is to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. The requirements of this statement are effective for reporting periods beginning after June 15, 2021. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 93, *Replacement of Interbank Offered Rates*. This Statement is to address those and other accounting and financial reporting implications that result from the replacement of an interbank offered rate (IBOR). The requirements of this statement are effective for reporting periods beginning after June 15, 2021. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 94, *Public-Private and Public-Public Partnerships and availability payment arrangements*. The requirements of this Statement will improve financial reporting by establishing the definitions of public-private and public-public partnerships (PPP) and availability payment arrangements (APA) and providing uniform guidance on accounting and financial reporting for transactions that meet those definitions. That uniform guidance will provide more relevant and reliable information for financial statement users and create greater consistency in practice. This Statement will enhance the decision usefulness of a government's financial statements by requiring governments to report assets and liabilities related to PPPs consistently and disclose important information about PPP transactions. The required disclosures will allow users to understand the scale and important aspects of a government's PPPs and

## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

### Note 1: **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

#### **Impact of Recently Issued Accounting Principles (cont'd)**

evaluate a government's future obligations and assets resulting from PPPs. The requirements of this statement are effective for reporting periods beginning after June 15, 2022. Management has not yet determined the potential impact on the Authority's financial statements.

Statement 96, *Subscription Based Information Arrangements (SBITA)*, The statement defines what a subscription-based information technology arrangement is and explains how to account for them. This standard was published to improve financial reporting among governmental organizations by providing uniform guidance for SBITAs. The guidance will also provide transparency in financial reporting by requiring governments to report a subscription asset and liability on their statement of net position, representing the obligations incurred and related assets received from SBITAs. The requirements of this statement are effective for reporting periods beginning after June 15, 2022. Management has not yet determined the potential impact on the Authority's financial statements.

Statement 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*, Requirements of this statement will result in more consistent financial reporting of defined contribution pension plans, defined contribution OPEB plans, and other employee benefit plans, while mitigating the costs associated with reporting those plans. The requirements also will enhance the relevance, consistency, and comparability of 1) the information related to Section 457 plans that meet the definition of a pension plan and the benefits provided through those plans and 2) investment information for all section 457 plans. The requirements of this statement are effective for reporting periods beginning after June 15, 2021. Management has not yet determined the potential impact on the Authority's financial statements.

### Note 2: **STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

#### **Compliance with Finance Related Legal and Contractual Provisions**

Management of the Authority is not aware of any "Events of Default" existing under the bond resolutions authorizing the issuance of the Authority's conduit debt or material violations of finance related legal and contractual provisions.

On April 1, 2006, the Authority issued \$33,300,000.00 Camden Parking Facility Project bonds to finance a parking facility located at Cooper Hospital in Camden, New Jersey. The bonds are guaranteed by Cooper Hospital. As part of the bond resolution, the Authority operates the facility and any profits over a 125% debt service coverage ratio are payable to Cooper Hospital. A calculation of the Authority's debt service coverage ratio at December 31, 2020 and 2019 yielded 113% and 127%, respectively, thus resulting in an additional liability of \$- 0 - for 2020 and \$41,264.96 for 2019 owed to Cooper Hospital.

### Note 3: **CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits might not be recovered. Although the Authority does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation ("FDIC"). Public



**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 3: CASH AND CASH EQUIVALENTS (CONT'D)**

funds owned by the Authority in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings or funds that may pass to the Authority relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of December 31, 2021, the Authority's bank balances were \$13,277,110.69. \$750,000.00 was insured under FDIC, \$12,527,110.69 was insured under GUDPA and the remaining amount of \$3,457,597.87 was on deposit with TD Wealth Management. As of December 31, 2020, the Authority's bank balances were \$4,736,859.15. \$750,000.00 was insured under FDIC, \$ 3,986,859.15 was fully insured under GUDPA, and the remaining amount of \$8,223,763.74 was on deposit with TD Wealth Management.

Deposits with TD Wealth Management are not subject to custodial credit risk as defined above. At December 31, 2020, the Authority's deposits with TD Wealth Management were \$8,223,763.74 and \$26,574,718.55 for December 31, 2019.

**Restricted Cash and Cash Equivalents** - At December 31, 2021 and 2020, the financial statements reported restricted cash and cash equivalents in the amount of \$13,358,522.53 and \$8,626,221.73, respectively. These amounts represent funds held on deposit for employees' flexible spending healthcare accounts and from unspent proceeds from the issuance of debt held for purchased property and construction in progress.

**Note 4: CAPITAL ASSETS**

Capital asset activity for the year ended December 31, 2021 is as follows:

	<b><u>Balance</u></b>			<b><u>Balance</u></b>
	<b><u>Jan. 1, 2021</u></b>	<b><u>Increases</u></b>	<b><u>Decreases</u></b>	<b><u>Dec. 31, 2021</u></b>
Capital Assets Not Being Depreciated:				
Land	\$ 3,086,100.00			\$ 3,086,100.00
Construction-In-Progress	21,934,332.71	1,613,366.82		23,547,699.53
	<hr/>			<hr/>
Total Capital Assets Not Being Depreciated	25,020,432.71	1,613,366.82	-	26,633,799.53
	<hr/>			<hr/>
Capital Assets Being Depreciated:				
Building and Improvements	29,706,798.07			29,706,798.07
Furniture and Equipment	13,074.48			13,074.48
Major Moveable Equipment	483,472.00			483,472.00
	<hr/>			<hr/>
Total Assets Being Depreciated	30,203,344.55	-	-	30,203,344.55
	<hr/>			<hr/>
Total Capital Assets, Cost	55,223,777.26	1,613,366.82	-	56,837,144.08
	<hr/>			<hr/>

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 4: CAPITAL ASSETS (CONT'D)**

Capital asset activity for the year ended December 31, 2021 is as follows:

	<b>Balance</b>			<b>Balance</b>
	<b><u>Jan. 1, 2021</u></b>	<b><u>Increases</u></b>	<b><u>Decreases</u></b>	<b><u>Dec. 31, 2021</u></b>
Less Accumulated Depreciation for:				
Buildings and Improvements	(13,229,571.93)	(1,003,815.45)		(14,233,387.38)
Furniture and Equipment	(9,805.88)	(1,307.45)		(11,113.33)
Major Moveable Equipment	<u>(371,159.91)</u>	<u>(19,253.50)</u>		<u>(390,413.41)</u>
Total Accumulated Depreciation	<u>(13,610,537.72)</u>	<u>(1,024,376.40)</u>	-	<u>(14,634,914.12)</u>
Total Capital Assets Being Depreciated, Net of Accumulated Depreciation	<u>16,592,806.83</u>	<u>(1,024,376.40)</u>	-	<u>15,568,430.43</u>
Capital Assets, Net	<u>\$41,613,239.54</u>	<u>588,990.42</u>	-	<u>\$ 42,202,229.96</u>

Capital asset activity for the year ended December 31, 2020 is as follows:

	<b>Balance</b>			<b>Balance</b>
	<b><u>Jan. 1, 2020</u></b>	<b><u>Increases</u></b>	<b><u>Decreases</u></b>	<b><u>Dec. 31, 2020</u></b>
Capital Assets Not Being Depreciated:				
Land	\$ 3,086,100.00			\$ 3,086,100.00
Construction-In-Progress	<u>5,096,393.13</u>	<u>16,837,939.58</u>		<u>21,934,332.71</u>
Total Capital Assets Not Being Depreciated	<u>8,182,493.13</u>	<u>16,837,939.58</u>	-	<u>25,020,432.71</u>
Capital Assets Being Depreciated:				
Building and Improvements	29,706,798.07			29,706,798.07
Furniture and Equipment	13,074.48			13,074.48
Major Moveable Equipment	<u>483,472.00</u>			<u>483,472.00</u>
Total Assets Being Depreciated	<u>30,203,344.55</u>	-	-	<u>30,203,344.55</u>
Total Capital Assets, Cost	<u>38,385,837.68</u>	<u>16,837,939.58</u>	-	<u>55,223,777.26</u>
Less Accumulated Depreciation for:				
Buildings and Improvements	(12,225,756.48)	(1,003,815.45)		(13,229,571.93)
Furniture and Equipment	(8,498.43)	(1,307.45)		(9,805.88)
Major Moveable Equipment	<u>(351,906.41)</u>	<u>(19,253.50)</u>		<u>(371,159.91)</u>
Total Accumulated Depreciation	<u>(12,586,161.32)</u>	<u>(1,024,376.40)</u>	-	<u>(13,610,537.72)</u>
Total Capital Assets Being Depreciated, Net of Accumulated Depreciation	<u>17,617,183.23</u>	<u>(1,024,376.40)</u>		<u>16,592,806.83</u>
Capital Assets, Net	<u>\$25,799,676.36</u>	<u>15,813,563.18</u>	-	<u>\$ 41,613,239.54</u>

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 5: LONG-TERM LIABILITIES**

During the year ended December 31, 2021, the following changes occurred in long-term obligations:

	<b>Balance</b>			<b>Balance</b>	<b>Due within</b>
	<b><u>Jan. 1 2021</u></b>	<b><u>Additions</u></b>	<b><u>Deductions</u></b>	<b><u>Dec. 31, 2021</u></b>	<b><u>One Year</u></b>
Bonds and Notes Payable:					
Revenue Bonds and Notes	\$ 57,982,000.00	-	(1,301,651.00)	\$ 56,680,349.00	\$1,793,702.00
Other Liabilities:					
Accrued Liabilities Related to Pension Liability	164,546.00	183,252.00	(164,546.00)	183,252.00	-
Compensated Absences Payable	103,628.28	-	(13,084.91)	90,543.37	38,582.42
Net Pension Liability	4,905,723.00	2,412,146.00	(3,610,475.00)	3,707,394.00	366,504.00
Other Postemployment Liability	6,372,663.00	-	(1,086,127.00)	5,286,536.00	-
Total Other Liabilities	11,546,560.28	2,595,398.00	(4,874,232.91)	9,267,725.37	367,674.42
Total Long-Term Liabilities	\$ 69,528,560.28	2,595,398.00	(6,175,883.91)	\$ 65,948,074.37	\$1,161,376.42

During the year ended December 31, 2020, the following changes occurred in long-term obligations:

	<b>Balance</b>			<b>Balance</b>	<b>Due within</b>
	<b><u>Jan. 1 2020</u></b>	<b><u>Additions</u></b>	<b><u>Deductions</u></b>	<b><u>Dec. 31, 2020</u></b>	<b><u>One Year</u></b>
Bonds and Notes Payable:					
Revenue Bonds and Notes	\$ 58,787,000.00	-	(805,000.00)	\$ 57,982,000.00	\$1,301,651.00
Other Liabilities:					
Accrued Liabilities Related to Pension Liability	134,006.00	164,546.00	(134,006.00)	164,546.00	-
Compensated Absences Payable	79,202.44	24,425.84	-	103,628.28	40,278.20
Net Pension Liability	4,964,678.00	4,182,671.00	(4,241,626.00)	4,905,723.00	329,092.00
Other Postemployment Liability	4,118,412.00	2,254,251.00	-	6,372,663.00	-
Total Other Liabilities	9,296,298.44	6,625,893.84	(4,375,632.00)	11,546,560.28	369,370.20
Total Long-Term Liabilities	\$ 68,083,298.44	6,625,893.84	(5,180,632.00)	\$ 69,528,560.28	\$1,671,021.20

**Revenue Bonds and Notes Payable**

On April 1, 2006, the Authority issued \$33,300,000.00 of tax exempt Camden Parking Facility Project Revenue Bonds, Series 2006 for the construction of a parking facility. The facility was built on land leased from the Cooper Medical Center in Camden, New Jersey, and serves as the main parking garage for Cooper Hospital. The bonds carry a variable interest rate based on the 30-day LIBOR Index Rate with a final maturity in 2038.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 5: LONG-TERM LIABILITIES (Cont'd)**

**Revenue Bonds and Notes Payable (Cont'd)**

The following schedule reflects the debt requirements of the Camden Parking Facility Project Revenue Bonds, Series 2006 until maturity on March 1, 2038:

<b><u>Year</u></b> <b><u>Ending</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Total</u></b>
2022	\$ 915,000.00	1,459,297.57	\$ 2,374,297.57
2023	965,000.00	1,402,543.57	2,367,543.57
2024	1,020,000.00	1,342,660.16	2,362,660.16
2025	1,085,000.00	1,279,015.16	2,364,015.16
2026	1,155,000.00	1,211,280.88	2,366,280.88
2027-2031	6,935,000.00	4,884,239.36	11,819,239.36
2032-2036	9,335,000.00	2,447,002.94	11,782,002.94
2036-2038	3,025,000.00	135,880.08	3,160,880.08
<b>Total</b>	<b>\$ 24,435,000.00</b>	<b>14,161,919.72</b>	<b>\$ 38,596,919.72</b>

**Special Item** - In addition, on August 7, 2015, the Authority issued \$5,000,000.00 of tax exempt Camden Baseball Stadium Project Revenue Bonds, Series 2015 for the purchase of the Camden Baseball Stadium (the "Stadium"). The Stadium was purchased through a troubled debt restructuring for \$3,500,000.00 in order to prevent it from closing as the tenant was unable to meet the then current debt obligations. The debt restructuring included debt forgiveness of \$10,765,048.00. The Stadium was previously owned by Rutgers University and operated by Camden Baseball, LLC. BKK Sports, LLC was the managing member of Camden Baseball, LLC and BKK Sports, LLC also owned and operated the now defunct Camden River Sharks baseball team who played at the Stadium. As a result of the purchase, the Authority took ownership of both the land and the Stadium. The bonds were issued with a fixed interest rate of 4.340% for 240 months (20 years) and are fully held by TD Bank, N.A.

Per the agreement approved during the year, the Authority is no longer responsible for paying debt on this 2015 Bond Series as a result of the Baseball Stadium no longer being in existence. As a result of this agreement, the Authority recognized a Special Item for Extinguishment of Debt in the amount of \$4,911,968.60.

On November 21, 2017, the Authority issued \$16,000,000.00 of tax exempt 101 Haddon Avenue Project Revenue Note, Series 2017 for the purchase of the property located at 101 Haddon Avenue. This property was purchased as part of the Health Care Redevelopment Project and is leased to Cooper University Hospital for administrative office space. As a result of the purchase, the Authority owned both the land and the building. The note was issued with a fixed interest rate of 2.07% with a maturity on November 1, 2019. This property was sold on October 31, 2019, resulting in the debt being paid off at the time of settlement.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 5: LONG-TERM LIABILITIES (CONT'D)**

**Revenue Bonds and Notes Payable (Cont'd)**

**Special Item (Cont'd)** - Lastly, on May 1, 2019, the Authority issued \$32,687,000.00 of tax-exempt Rowan Health Sciences Center Parking Revenue Bonds, Series 2019 for the construction of a parking facility. The facility is being built on land leased from Rowan University in Camden, New Jersey, to provide parking for the Medical School and Cooper facilities. The bond was issued with a fixed interest rate of 3.16% with a final maturity in 2049.

The following schedule reflects the debt requirements of the Rowan Health Sciences Parking Garage Bonds, Series 2019 until maturity on April 1, 2049:

<b><u>Year</u></b> <b><u>Ending</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Total</u></b>
2022	\$ 878,702.00	1,020,303.54	\$ 1,899,005.54
2023	907,122.00	991,725.41	1,898,847.41
2024	937,651.00	964,898.10	1,902,549.10
2025	970,366.00	931,708.52	1,902,074.52
2026	1,002,618.00	900,148.35	1,902,766.35
2027-2031	4,848,097.00	4,669,089.05	9,517,186.05
2032-2036	5,241,149.00	4,267,856.69	9,509,005.69
2037-2041	6,055,728.00	3,416,186.77	9,471,914.77
2042-2046	7,321,788.00	2,083,048.59	9,404,836.59
2047-2049	4,082,128.00	262,909.14	4,345,037.14
<b>Total</b>	<b>\$ 32,245,349.00</b>	<b>19,507,874.16</b>	<b>\$ 51,753,223.16</b>

The following schedule reflects the total debt requirements of the Authority for the aforementioned two Revenue Bonds until maturity:

<b><u>Year</u></b> <b><u>Ending</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Total</u></b>
2022	\$ 1,793,702.00	2,479,601.11	\$ 4,273,303.11
2023	1,872,122.00	2,394,268.98	4,266,390.98
2024	1,957,651.00	2,307,558.26	4,265,209.26
2025	2,055,366.00	2,210,723.68	4,266,089.68
2026	2,157,618.00	2,111,429.23	4,269,047.23
2027-2031	11,783,097.00	9,553,328.41	21,336,425.41
2032-2036	14,576,149.00	6,714,859.63	21,291,008.63
2037-2041	9,080,728.00	3,552,066.85	12,632,794.85
2042-2046	7,321,788.00	2,083,048.59	9,404,836.59
2047-2049	4,082,128.00	262,909.14	4,345,037.14
<b>Total</b>	<b>\$ 56,680,349.00</b>	<b>33,669,793.88</b>	<b>\$ 90,350,142.88</b>

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 5: LONG-TERM LIABILITIES (CONT'D)**

**Revenue Bonds and Notes Payable (Cont'd)**

**Revenue Bonds and Notes Authorized but not Issued** - As of December 31, 2021, the Authority had no authorizations to issue additional debt.

**Accrued Liabilities - Related to Pension**

The Authority's pension liability recorded as of December 31, 2021 was actuarially measured as of June 30, 2021, and is based on employer contributions due subsequent to year end on April 1, 2022. The accrued liability recorded by the Authority of \$164,546.00 represents an accrual of estimated employer contributions due subsequent to the measurement date of June 30, 2021, which is expected to be invoiced by the State of New Jersey in 2022 and payable as of April 1, 2022 (see note 8 for pension plan).

**Compensated Absences**

Authority employees may accumulate unused sick days with no restrictions but are not compensated for any unused sick days upon separation from the Authority. Vacation days not used during the year may be carried forward for two years. Upon separation from the Authority, the employee will be paid for all accrued vacation time at their then current hourly rate up to a maximum of \$15,000.00. The accrued liability for accumulated vacation time, and respective employer related taxes, at December 31, 2021 and 2020 is estimated at \$90,543.37 and \$103,628.28, respectively.

**Net Pension Liability**

For details on the net pension liability, refer to note 8. The Authority's annual required contribution to the Public Employees' Retirement System is budgeted and paid on an annual basis.

**Other Postemployment Benefits Liability**

For details on postemployment benefits, refer to note 9. The Authority's required contributions to the postemployment benefits plan are budgeted and paid on a monthly basis.

**Note 6: CONDUIT DEBT OBLIGATIONS**

The Authority is authorized to provide within the County of Camden, public facilities, convention halls, equipment and facilities for public transportation, aviation facilities, garbage and solid waste systems, the improvement, furtherance and promotion of tourist industries and recreational attractiveness and planning and carrying out of redevelopment projects. Utilizing this authorization, the Authority has issued certain debt bearing its name to lower the cost of borrowing for specific governmental entities within the County. This debt is commonly referred to as conduit (or non-commitment) debt. Typically, the debt proceeds are used to finance facilities within the Authority's jurisdiction that are transferred to the third party either by lease or by sale.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 6: CONDUIT DEBT OBLIGATIONS (CONT'D)**

The underlying lease or mortgage loan agreement, which serves as collateral for the promise of payments by the third party, calls for payments that are essentially the same as collateral for the promise of payments by the third party, calls for payments that are essentially the same as those required by the debt. These payments are made by the third party directly to an independent trustee, who is appointed to service and administer the arrangement. The Authority assumes no responsibility for repayment of this debt beyond the resources provided by the underlying leases or mortgage loans.

As of December 31, 2021, there were forty-four (44) series of special revenue bonds (conduit debt obligations) outstanding with an aggregate principal amount due of \$676,711,830.94. In addition, as of December 31, 2020, there were forty-two (42) series of special revenue bonds (conduit debt obligations) outstanding with an aggregate principal amount due of \$723,893,844.16. This conduit debt is treated strictly as conduit debt obligations under Interpretation No. 2 of the Governmental Accounting Standards Board and accordingly is not included in the Authority's financial statements. More detail regarding these balances can be found in supplementary information schedule 5.

**Note 7: OPERATING LEASES**

At December 31, 2021, the Authority had operating lease agreements in effect for office space at the Voorhees Town Center, for land on which the parking center is located at Cooper Hospital and for land on which the parking center is located for the Rowan Health Sciences Center. The present value of the future minimum rental payments under the operating lease agreements are as follows:

<b><u>Year Ending</u></b> <b><u>Dec. 31,</u></b>	<b><u>Amount</u></b>
2022	\$ 176,890.78
2023	172,400.53
2024	167,729.37
2025	163,162.55
2026	158,698.91
2027-2031	389,316.35
2032-2036	160,572.44
2037-2038	<u>35,358.14</u>
Total	<u>\$ 1,424,129.07</u>

Rental payments under operating leases for the year ended December 31, 2021 were \$181,398.32.

## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

### Note 8: **PENSION PLAN**

A substantial number of the Authority's employees participate in the Public Employees' Retirement System ("PERS"), a defined benefit pension plan, which is administered by the New Jersey Division of Pensions and Benefits ("the Division"). The plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements, required supplementary information and detailed information about the PERS pension plan's fiduciary net position which can be obtained by writing to or at the following website:

State of New Jersey Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295  
<https://www.state.nj.us/treasury/pensions/financial-reports.shtml>

#### **General Information about the Pension Plan**

##### **Plan Description**

The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the Authority, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS' Board of Trustees is primarily responsible for the administration of the PERS.

##### **Vesting and Benefit Provisions**

The vesting and benefit provisions are set by N.J.S.A. 43:15A. The PERS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The following represents the membership tiers for PERS:

##### **Tier    Definition**

- |   |  |
|---|--|
| 1 | Members who were enrolled prior to July 1, 2007  |
| 2 | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010 |
| 4 | Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011          |
| 5 | Members who were eligible to enroll on or after June 28, 2011                              |

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and



## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

### Note 8: PENSION PLAN CONT'D

#### General Information about the Pension Plan (Cont'd)

have not reached the service retirement age for the respective tier.

#### **Contributions**

The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Pursuant to the provisions of P.L. 2011, C. 78, the member contribution rate was 7.50% in State fiscal year 2020. The rate for members who are eligible for the Prosecutors Part of PERS (P.L. 2001, C. 366) was 10.0% in State fiscal year 2021. Employers' contributions are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The Authority's contractually required contribution rate for the years ended December 31, 2021 and 2020 was 17.51% and 14.75% of the Authority's covered payroll, respectively. These amounts were actuarially determined as an amount that, when combined with employee contributions, are expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2021, the Authority's contractually required contribution to the pension plan for the year ended December 31, 2021 was \$366,504.00, and was payable by April 1, 2022. Based on the PERS measurement date of June 30, 2021, the Authority's contractually required contribution to the pension plan for the year ended December 31, 2020 was \$329,091.00, and was payable by April 1, 2021. Employee contributions to the pension plan during the years ended December 31, 2021 and 2020 were \$158,568.93 and \$168,779.32, respectively.

#### **Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At December 31, 2021, the Authority's proportionate share of the net pension liability was \$3,707,394.00. The net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The Authority elected to record \$366,504.00 as current pension liability from the above amount. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2021. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2021 measurement date, the Authority's proportion was .0312952713%, which was an increase of .0012124401% from its proportion measured as of June 30, 2020.

At December 31, 2020, the Authority's proportionate share of the net pension liability was \$4,905,723.00. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The Authority elected to record \$329,092.00 as current pension liability from the above amount. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2020 measurement date, the Authority's proportion was .0300828312%, which was a decrease of .0025295771% from its proportion measured as of June 30, 2019.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 8: PENSION PLAN (CONT'D)**

**Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (cont'd)**

For the years ended December 31, 2021 and 2020, the Authority recognized pension (benefit) expense of (\$342,737.00) and \$469,352.00, respectively. These amounts were based on the plan's June 30, 2021 and 2020 measurement dates, respectively.

**Deferred Outflows of Resources and Deferred Inflows of Resources** - At December 31, 2021 and 2020, the Authority reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>December 31, 2021</u>		<u>December 2020</u>	
	<u>Measurement Date</u>		<u>Measurement Date</u>	
	<u>June 30, 2021</u>		<u>June 30, 2020</u>	
	<u>Deferred</u>	<u>Deferred</u>	<u>Deferred</u>	<u>Deferred</u>
	<u>Outflows of</u>	<u>Inflows of</u>	<u>Outflows of</u>	<u>Inflows of</u>
	<u>Resources</u>	<u>Resources</u>	<u>Resources</u>	<u>Resources</u>
Differences between Expected and Actual Experience	\$ 58,470.00	\$ 26,541.00	\$ 89,325.00	\$ 6,785.00
Changes of Assumptions	19,308.00	1,319,856.00	159,147.00	803,363.00
Net Difference between Projected and Actual Earnings on Pension Plan Investments		976,625.00	167,682.00	-
Changes in Proportion and Differences between Authority Contributions and Proportionate Share of Contributions	619,728.00	233,895.00	624,674.00	794,843.00
Authority Contributions Subsequent to the Measurement Date	183,252.00	-	164,546.00	-
	<u>\$ 880,758.00</u>	<u>\$ 2,556,917.00</u>	<u>\$ 1,205,374.00</u>	<u>\$1,604,991.00</u>

Of the total deferred outflows of resources related to pensions totaling \$880,758.00 and \$1,205,374.00, \$183,252.00 and \$164,546.00 will be included as a reduction of the net pension liability in the years ended December 31, 2021 and 2020, respectively. This amount is based on an estimated April 1, 2022 and April 1, 2021 contractually required contribution, prorated from the pension plan's measurement date of June 30, 2021 and June 30, 2020 to the Authority's year end of December 31, 2021 and 2020.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 8: PENSION PLAN (CONT'D)**

**Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)** - The Authority will amortize the other deferred outflows of resources and deferred inflows of resources related to pensions over the following number of years:

	<b><u>Deferred</u></b>	<b><u>Deferred</u></b>
	<b><u>Outflows of</u></b>	<b><u>Inflows of</u></b>
	<b><u>Resources</u></b>	<b><u>Resources</u></b>
Differences between Expected and Actual Experience		
Year of Pension Plan Deferral:		
June 30, 2016	5.57	-
June 30, 2017	5.48	-
June 30, 2018	-	5.63
June 30, 2019	5.21	-
June 30, 2020	5.16	-
June 30, 2021	-	5.21
Changes of Assumptions		
Year of Pension Plan Deferral:		
June 30, 2016	5.57	-
June 30, 2017	-	5.48
June 30, 2018	-	5.63
June 30, 2019	-	5.21
June 30, 2020	-	5.16
June 30, 2021	5.13	-
Net Difference between Projected and Actual Earnings on Pension Plan Investments		
Year of Pension Plan Deferral:		
June 30, 2016	5.00	-
June 30, 2017	-	5.00
June 30, 2018	-	5.00
June 30, 2019	-	5.00
June 30, 2020	-	5.00
June 30, 2021	-	5.00

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 8: PENSION PLAN (CONT'D)**

**Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)** - Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension (benefit) expense as follows:

Year Ended December 30,		Year Ended December 30,	
2022	\$ (874,784.00)	2021	\$ (102,879.00)
2023	(624,593.00)	2022	(102,879.00)
2024	(425,866.00)	2023	(102,879.00)
2025	(320,125.00)	2024	(102,879.00)
2026	124.00	2025	(102,881.00)
Thereafter	<u>          -</u>	Thereafter	<u>( 49,766.00)</u>
<b>Total</b>	<b><u>\$(2,245,243.00)</u></b>	<b>Total</b>	<b><u>\$ (563,163.00)</u></b>

**Changes in Proportion**

The previous amounts do not include employer specific deferred outflows of resources and deferred inflows of resources related to changes in proportion. These amounts should be recognized (amortized) by each employer over the average of the expected remaining service lives of all plan members, which is 5.13, 5.16, 5.21, 5.63, 5.48, and 5.57 years for the 2021, 2020, 2019, 2018, 2017, and 2016, respectively.

**Actuarial Assumptions**

The net pension liability was measured as of June 30, 2021 and 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019 and 2018. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2021 and 2020. The actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

	<b>Measurement Date</b>	<b>Measurement Date</b>
	<b><u>June 30, 2021</u></b>	<b><u>June 30, 2020</u></b>
Inflation Rate:		
Price	2.75%	2.75%
Wage	3.25%	3.25%
Salary Increases:		
Through 2026	2.00% - 6.00%	2.00% - 6.00%
	Based on Years of Service	Based on Years of Service
Thereafter	3.00% - 7.00%	3.00% - 7.00%
	Based on Years of Service	Based on Years of Service

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 8: PENSION PLAN (CONT'D)**

**Actuarial Assumptions (Cont'd)**

Investment Rate of Return	7.00%	7.00%
Period of Actuarial Experience		
Study upon which Actuarial Assumptions were Based	July 1, 2014 - June 30, 2018	July 1, 2014 - June 30, 2018

For the June 30, 2021 measurement date, pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

For the June 30, 2020 measurement date, pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2021 and 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2021 and 2020 are summarized in the table on the following page.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 8: PENSION PLAN (CONT'D)**

**Actuarial Assumptions (Cont'd)**

<u>Asset Class</u>	<u>Measurement Date</u> <u>June 30, 2021</u>		<u>Measurement Date</u> <u>June 30, 2020</u>	
	<u>Target</u> <u>Allocation</u>	<u>Long-Term</u> <u>Expected Real</u> <u>Rate of Return</u>	<u>Target</u> <u>Allocation</u>	<u>Long-Term</u> <u>Expected Real</u> <u>Rate of Return</u>
Risk Mitigation Strategies	3.00%	3.35%	3.00%	4.00%
Cash Equivalents	4.00%	0.50%	4.00%	0.50%
U.S. Treasuries	5.00%	0.95%	5.00%	1.94%
Investment Grade Credit	8.00%	1.68%	8.00%	2.67%
High Yield	2.00%	3.75%	2.00%	5.95%
Private Credit	8.00%	7.60%	8.00%	7.59%
Real Assets	3.00%	7.40%	3.00%	9.73%
Real Estate	8.00%	9.15%	8.00%	9.56%
U.S. Equity	27.00%	8.09%	27.00%	7.71%
Non-US Developed Mkt Equity	13.50%	8.71%	13.50%	8.57%
Emerging Markets Equity	5.50%	10.96%	5.50%	10.23%
Private Equity	<u>13.00%</u>	11.30%	<u>13.00%</u>	11.42%
	<u>100.00%</u>		<u>100.00%</u>	

**Discount Rate** - The discount rate used to measure the total pension liability at June 30, 2020 was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the non-employer contributing entity will be made based on 100% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2057 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

The discount rate used to measure the total pension liability at June 30, 2020 was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the non-employer contributing entity will be made based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2057 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 8: PENSION PLAN (CONT'D)**

**Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate**

The following presents the Authority's proportionate share of the net pension liability at June 30, 2021, the pension plan's measurement date, calculated using a discount rate of 7.00%, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	<b>1% Decrease <u>(6.00%)</u></b>	<b>Current Discount Rate <u>(7.00%)</u></b>	<b>1% Increase <u>(8.00%)</u></b>
Authority's Proportionate Share of the Net Pension Liability	<u>\$ 4,916,119.00</u>	<u>\$ 3,707,394.00</u>	<u>\$ 2,681,620.00</u>

The following presents the Authority's proportionate share of the net pension liability at June 30, 2020, the pension plan's measurement date, calculated using a discount rate of 7.00%, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	<b>1% Decrease <u>(5.28%)</u></b>	<b>Current Discount Rate <u>(7.00%)</u></b>	<b>1% Increase <u>(8.00%)</u></b>
Authority's Proportionate Share of the Net Pension Liability	<u>\$ 6,175,487.00</u>	<u>\$ 4,905,723.00</u>	<u>\$ 3,828,294.00</u>

**Pension Plan Fiduciary Net Position - PERS**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension (benefit) expense, information about the respective fiduciary net position of the PERS and additions to/deductions from PERS' respective fiduciary net position have been determined on the same basis as they are reported by PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about PERS, please refer to the pension plan's Comprehensive Annual Financial Report (CAFR) which can be found at <https://www.state.nj.us/treasury/pensions/financial-reports.shtml>.

## CAMDEN COUNTY IMPROVEMENT AUTHORITY

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

### Note 9: **POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS**

#### **General Information about the OPEB Plan**

**Plan Description and Benefits Provided** - The Authority contributes to the State Health Benefits Local Government Retired Employees Plan (the "Plan"), which is a cost-sharing multiple-employer defined benefit other postemployment benefit (OPEB) plan with a special funding situation. It covers employees of local government employers that have adopted a resolution to participate in the Plan. The Plan meets the definition of an equivalent arrangement as defined in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions* (GASB Statement No. 75); therefore, assets are accumulated to pay associated benefits. For additional information about the Plan, please refer to the State of New Jersey (the State), Division of Pensions and Benefits' (the Division) Comprehensive Annual Financial Report (CAFR), which can be found at <https://www.state.nj.us/treasury/pensions/financial-reports.shtml>.

The Plan provides medical and prescription drug to retirees and their covered dependents of the participating employers. Under the provisions of Chapter 88, P.L. 1974 and Chapter 48, P.L. 1999, local government employers electing to provide postretirement medical coverage to their employees must file a resolution with the Division. Under Chapter 88, local employers elect to provide benefit coverage based on the eligibility rules and regulations promulgated by the State Health Benefits Commission. Chapter 48 allows local employers to establish their own age and service eligibility for employer paid health benefits coverage for retired employees. Under Chapter 48, the employer may assume the cost of postretirement medical coverage for employees and their dependents who: 1) retired on a disability pension; or 2) retired with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; or 3) retired and reached the age of 65 with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; or 4) retired and reached age 62 with at least 15 years of service with the employer. Further, the law provides that the employer paid obligations for retiree coverage may be determined by means of a collective negotiation agreement.

In accordance with Chapter 330, P.L. 1997, which is codified in N.J.S.A 52:14-17.32i, the State provides medical and prescription coverage to local police officers and firefighters, who retire with 25 years of service or on a disability from an employer who does not provide postretirement medical coverage. Local employers were required to file a resolution with the Division in order for their employees to qualify for State-paid retiree health benefits coverage under Chapter 330. The State also provides funding for retiree health benefits to survivors of local police officers and firefighters who die in the line of duty under Chapter 271, P.L. 1989.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

**Contributions** - The funding policy for the OPEB plan is pay-as-you-go; therefore, there is no prefunding of the liability. However, due to premium rates being set prior to each calendar year, there is a minimal amount of net position available to cover benefits in future years. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are collected from the State of New Jersey, participating local employers, and retired members.



**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**

**General Information about the OPEB Plan (cont'd)**

The Authority was billed monthly by the Plan and for the years ended December 31, 2021 and 2020, the Authority paid \$54,082.68 and \$48,764.64, respectively. These amounts represent 2.56% and 2.19% of the Authority's covered payroll. Retiree contributions for the years ended December 31, 2021 and 2020, were \$3,528.44 and \$3,538.56, respectively.

**OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources**

**OPEB Liability** - At December 31, 2021, the Authority's proportionate share of the net OPEB liability was \$5,286,536.00. The net OPEB liability was measured as of June 30, 2021, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2020, which was rolled forward to June 30, 2021. The Authority's proportion of the net OPEB liability was based on the ratio of the plan members of an individual employer to the total members of the Plan during the measurement period July 1, 2020 through June 30, 2021. For the June 30, 2021 measurement date, the Authority's proportion was .029370% which was an decrease of .006139% from its proportion measured as of the June 30, 2020 measurement date.

At December 31, 2020, the Authority's proportionate share of the net OPEB liability was \$6,372,663.00. The net OPEB liability was measured as of June 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020. The Authority's proportion of the net OPEB liability was based on the ratio of the plan members of an individual employer to the total members of the Plan during the measurement period July 1, 2019 through June 30, 2020. For the June 30, 2020 measurement date, the Authority's proportion was .035509% which was an increase of .0005106% from its proportion measured as of the June 30, 2019 measurement date.

**OPEB (Benefit) Expense** - At December 31, 2021, the Authority's proportionate share of the OPEB (benefit) expense, calculated by the Plan as of the June 30, 2021 measurement date is \$23,948.00. As previously mentioned, for the year ended December 31, 2020, the Authority made contributions to the Plan totaling \$54,268.00.

At December 31, 2020, the Authority's proportionate share of the OPEB (benefit) expense, calculated by the Plan as of the June 30, 2020 measurement date is (\$49,822.00). As previously mentioned, for the year ended December 31, 2020, the Authority made contributions to the Plan totaling \$48,764.64.

**Deferred Outflows of Resources and Deferred Inflows of Resources** - At December 31, 2021 and 2020, the Authority had deferred outflows of resources and deferred inflows of resources related to the OPEB liability from the following sources:

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS**

**OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources**

	<u>December 31, 2021</u>		<u>December 31, 2020</u>	
	Measurement Date		Measurement Date	
	<u>June 30, 2021</u>		<u>June 30, 2020</u>	
	<u>Deferred</u> <u>Outflows</u> <u>of Resources</u>	<u>Deferred</u> <u>Inflows</u> <u>of Resources</u>	<u>Deferred</u> <u>Outflows</u> <u>of Resources</u>	<u>Deferred</u> <u>Inflows</u> <u>of Resources</u>
Differences between Expected and Actual Experience	\$ 118,624.00	1,106,021.00	167,851.00	\$ 1,186,709.00
Changes of Assumption	760,484.00	934,457.00	953,150.00	1,417,182.00
Net Difference between Projected and Actual Earnings on OPEB Plan Investments	2,528.00	-	4,047.00	-
Changes in Proportion and Differences between Authority Contributions and Proportionate Share of Contributions	923,711.00	1,318,831.00	1,092,898.00	164,519.00
Authority Contributions Subsequent to the Measurement Date	-	-	-	-
	<u>\$ 1,805,347.00</u>	<u>3,359,309.00</u>	<u>2,217,946.00</u>	<u>\$ 2,768,410.00</u>

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**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**

**OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)**

**Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)** - The Authority will amortize the other deferred outflow of resources and deferred inflows of resources related to the OPEB liability over the following number of years:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between Expected and Actual Experience		
June 30, 2018	-	8.14
June 30, 2019	-	8.05
June 30, 2020	7.87	-
June 30, 2021	-	7.82
Changes of Assumptions		
Year of OPEB Plan Deferral:		
June 30, 2017	-	8.04
June 30, 2018	-	8.14
June 30, 2019	-	8.05
June 30, 2020	7.87	-
June 30, 2021	7.82	-
Net Difference between Projected and Actual Earnings on OPEB Plan Investments		
Year of OPEB Plan Deferral:		
June 30, 2017	5.00	-
June 30, 2018	5.00	-
June 30, 2019	5.00	-
June 30, 2020	5.00	-
June 30, 2021	5.00	-

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**

**OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)**

**Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)** - Other amounts included as deferred outflows of resources and deferred inflows of resources related to the OPEB liability will be recognized in future periods as follows:

Year Ended December 30,		Year Ended December 30,	
2022	\$ (315,655.00)	2021	\$ (349,961.00)
2023	(316,070.00)	2022	( 5,330.00)
2024	(316,450.00)	2023	(255,302.00)
2025	(225,978.00)	2024	(465,057.00)
2026	(37,988.00)	2025	65,790.00
Thereafter	<u>53,299.00</u>	Thereafter	<u>459,396.00</u>
Total	<u>\$ (1,158,842.00)</u>	Total	<u>\$ (550,464.00)</u>

**Changes in Proportion**

The previous amounts do not include employer specific deferred outflows of resources and deferred inflows of resources related to changes in proportion. These amounts should be recognized (amortized) by each employer over the average of the expected remaining service lives of all plan members, which is 7.82, 7.87, 8.05, 8.14, and 8.04 years for the 2021, 2020, 2019, 2018, and 2017, respectively.

**Actuarial Assumptions**

The actuarial valuation at June 30, 2020 and 2019 used the following actuarial assumptions, applied to all periods in the measurement:

	<b><u>Measurement Date</u></b> <b><u>June 30, 2020</u></b>	<b><u>Measurement Date</u></b> <b><u>June 30, 2019</u></b>
Inflation Rate	2.50%	2.50%
Salary Increases *		
PERS:		
Initial Fiscal Year Applied:		
Rate Through 2026	2.00% to 6.00%	2.00% to 6.00%
Rate Thereafter	3.00% to 7.00%	3.00% to 7.00%
Mortality:		
PERS	Pub-2010 General classification headcount weighted mortality with fully generational mortality improvement projections from the central year using Scale MP-2021	

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements

For the Years Ended December 31, 2021 and 2020

**Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**

**Actuarial Assumptions (Cont'd)**

PFRS                      Pub-2010 General classification headcount weighted mortality with fully generational mortality improvement projections from the central year using Scale MP-2021

\* Salary increases are based on years of service within the respective plan.

Actuarial assumptions used in the July 1, 2020 valuation were based on the results of the PERS experience study prepared for July 1, 2013 to June 30, 2018 and July 1, 2014 to June 30, 2018, respectively.

100% of active members are considered to participate in the Plan upon retirement.

**Discount Rate** - The discount rate used to measure the OPEB Liability at June 30, 2021 and 2020 were 2.16% and 3.50% respectively. This represents the municipal bond return rate as chosen by the State. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

**Health Care Trend Assumptions** - For the June 30, 2020 measurement date, the trend rate for pre-Medicare medical benefits is initially 5.7% and decreases to a 4.5% long-term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2020 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.5% and decreases to a 4.5% long-term trend rate after eight years.

**Sensitivity of the Net OPEB Liability to Changes in the Discount Rate**

The net OPEB liability as of June 30, 2021, the plan's measurement date, for the Authority calculated using a discount rate of 2.16%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used is as follows:

	<b>December 31, 2021</b>		
	<b>1% Decrease (1.16%)</b>	<b>Current Discount Rate (2.16%)</b>	<b>1% Increase (3.16%)</b>
Authority's Proportionate Share of the Net OPEB Liability	\$ 6,221,239.00	5,286,536.00	\$ 4,545,764.00

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**

**Sensitivity of the Net OPEB Liability to Changes in the Discount Rate (cont'd)**

The net OPEB liability as of June 30, 2020, the plan's measurement date, for the Authority calculated using a discount rate of 2.21%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used is as follows:

	<b>December 31, 2020</b>		
	<b>1% Decrease <u>(1.21%)</u></b>	<b>Current Discount Rate <u>(2.21%)</u></b>	<b>1% Increase <u>(3.21%)</u></b>
Authority's Proportionate Share of the Net OPEB Liability	\$ 7,368,420.00	6,372,663.00	\$ 5,563,479.00

**Sensitivity of the net OPEB Liability to Changes in the Healthcare Cost Trend Rates**

The Authority's proportionate share of the net OPEB liability as of June 30, 2021 and June 30, 2020, the plan's measurement date, using a healthcare cost trend rates that are 1% lower or 1% higher than the current healthcare cost trend rate used are as follows:

	<b>December 31, 2021</b>		
	<b>1% Decrease</b>	<b>Healthcare Cost Trend Rates</b>	<b>1% Increase</b>
Authority's Proportionate Share of the Net OPEB Liability	\$ 4,410,751.00	5,286,536.00	\$ 6,429,326.00

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**

**Sensitivity of the Net OPEB Liability to Changes in the Discount Rate (cont'd)**

The Authority's proportionate share of the net OPEB liability as of June 30, 2020, the plan's measurement date, using a healthcare cost trend rates that are 1% lower or 1% higher than the current healthcare cost trend rate used is as follows:

	December 31, 2020		
	1% Decrease	Healthcare Cost Trend Rates	1% Increase
Authority's Proportionate Share of the Net OPEB Liability	\$ 7,368,420.00	\$ 6,372,663.00	\$5,563,479.00

**OPEB Plan Fiduciary Net Position**

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB (benefit) expense, information about the respective fiduciary net position of the State Health Benefits Local Government Retired Employees Plan and additions to/deductions from the Plan's respective fiduciary net position have been determined on the same basis as they are reported by the Plan. Accordingly, contributions (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about the Plan, please refer to the Plan's Comprehensive Annual Financial Report (CAFR) which can be found at <https://www.state.nj.us/treasury/pensions/financial-reports.shtml>.

**Note 10: RISK MANAGEMENT**

The Authority is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These risks are covered by commercial insurance purchased from independent third parties. Any settled claims from these risks that exceed coverage will be reduced as a component of operating expense in the year incurred.

**Note 11: RELATED PARTIES**

The Commissioners of the Authority are appointed by the Board of Chosen Commissioners of the County of Camden. Accordingly, the Commissioners have the ability to influence the nature and amounts of business done by the Authority. The Authority and the County have engaged in significant transactions with each other. These transactions include the issuance of conduit debt obligations and economic development activities.

The County is also a significant customer of the Authority; approximately 17% of total revenues are derived through the County and other component units of the County. The County also has the ability to negotiate rates significantly lower than the market rates that the Authority would charge to other customers. As a result, the Authority has a significant economic dependence on the County and would not be able to operate at its current level without the revenue generated from the County.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**

Notes to Financial Statements  
For the Years Ended December 31, 2021 and 2020

**Note 12: CONTINGENCIES**

**Litigation** - The Authority is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the Authority, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

**Note 13: SUBSEQUENT EVENTS**

The Camden County Improvement Authority has evaluated all other subsequent events occurring after December 31, 2021 through the date of February 15, 2023, which is the date the financial statements were available to be issued.

The COVID-19 outbreak in the United States and specifically in New Jersey continues to cause disruption of the Authority's financial operations. Though the impact on the Authority's operations cannot be reasonably estimated at this date, it is likely that there will continue to be an impact on certain operating revenues and expenditures.

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**REQUIRED SUPPLEMENTARY INFORMATION**

**PART II**

**SCHEDULES RELATED TO ACCOUNTING**

**AND REPORTING FOR PENSIONS**

**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
SCHEDULE OF THE AUTHORITY'S PROPORTIONATE SHARE  
OF THE NET PENSION LIABILITY - PERS \***

	MEASUREMENT DATE ENDED JUNE 30,									
	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2013</u>
Authority's Proportion of the Net Pension Liability (Asset)	0.03097%	0.02985%	0.02736%	0.02999%	2.94433%	2.82820%	2.63343%	2.27053%	1.33446%	
Authority's Proportionate Share of the Net Pension Liability (Asset)	\$3,707,394	\$4,905,723	\$4,964,678	\$5,904,394	\$6,851,424	\$8,378,443	\$5,911,513	\$4,251,048	\$2,550,422	
Authority's covered employee payroll	\$2,093,064	\$2,231,784	\$2,174,425	\$2,009,454	\$1,967,805	\$2,022,513	\$1,825,022	\$1,757,601	\$1,377,138	
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	42.18%	73.95%	56.27%	53.60%	48.10%	40.14%	47.93%	52.08%	48.72%	

**SCHEDULE OF THE AUTHORITY'S CONTRIBUTIONS - PERS  
SCHEDULE OF CONTRIBUTIONS \***

	MEASUREMENT DATE ENDED JUNE 30,									
	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2013</u>
Actuarially Determined Contribution	\$ 366,504	\$ 329,091	\$ 268,012	\$ 298,279	\$ 272,661	\$ 251,317	\$ 226,404	\$ 187,179	\$ 100,549	
Contributions in relation to the Actuarially Determined Contributions	366,504	329,091	268,012	298,279	272,661	251,317	226,404	187,179	100,549	
Covered-Employee Payroll	\$ 2,093,064	\$ 2,231,784	\$ 2,174,425	\$ 2,009,454	\$ 1,967,805	\$ 2,022,513	\$ 1,825,022	\$ 1,757,601	\$ 1,377,138	
Contributions as a Percentage of Covered - Employee Payroll	17.51%	14.75%	12.33%	14.84%	13.86%	12.43%	12.41%	10.65%	7.30%	

\* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Required Supplementary Information - Part II  
Notes to Required Supplementary Information  
Public Employees' Retirement System (PERS)  
*Last Nine Years*

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*Changes in Benefit Terms:*

None

*Changes in Assumptions:*

The Discount Rate changed at June 30th over the following years: 5.39% 2014, 4.90% 2015, 3.98% 2016, 5.00% 2017, 5.66% 2018, 6.28% 2019, 7.00% 2020 and 2021.

The Long-term Expected Rate of Return changed at June 30th over the following years: 7.90% 2014 and 2015, 7.65% 2016, and 7.00% 2017, 2018, 2019, 2020 and 2021.

For 2021, the assumed rates of retirement, mortality, salary increases, and inflation were updated based on the July 1, 2014 - June 30, 2018 Experience Study. For pre-retirement mortality, the Pub-2010 General Below-Median Income Employee mortality table with a 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis was used. For healthy retirees and beneficiaries, the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis was used. For disabled retiree mortality, the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males, and a 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis was used. For mortality improvement, Scale MP-2021 was used.

For 2021, demographic assumptions were revised in accordance with the results of the July 1, 2014 - June 30, 2018 experience study and the mortality improvement scale incorporated the plan actuary's modified MP-2021 projection scale. Further, salary increases were assumed to increase between 2.00% to 6.00% (based on years of service) through fiscal year 2026 and 3.00% and 7.00% (based on years of service) for each fiscal year thereafter.

**REQUIRED SUPPLEMENTARY INFORMATION PART III**  
**SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR**  
**OTHER POSTEMPLOYMENT BENEFITS (OPEB)**

**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
SCHEDULE OF PROPORTIONATE SHARE OF THE NET OPEB LIABILITY  
AND RELATED RATIOS \***

	MEASUREMENT DATE ENDED JUNE 30,				
	2021	2020	2019	2018	2017
Proportion of the Net OPEB liability	0.029370%	0.035509%	0.030403%	0.030899%	0.031454%
Proportionate Share of Net OPEB liability	\$ 5,286,536	\$ 6,372,663	\$ 4,118,409	\$ 4,840,828	\$ 6,421,582
Authority's Covered Employee Payroll	\$ 2,114,356	\$ 2,231,784	\$ 2,091,627	\$ 2,011,678	\$ 1,966,208
Authority's Proportionate Share of the Net OPEB Liability (Asset) as a Percentage of its Covered Employee Payroll	250.03%	285.54%	196.90%	240.64%	326.60%
Plan Fiduciary Net Position as a % of Total OPEB Liability	0.28%	0.91%	1.98%	1.97%	1.03%

**SCHEDULE OF THE AUTHORITY'S OPEB CONTRIBUTIONS**

	MEASUREMENT DATE ENDED JUNE 30,				
	2021	2020	2019	2018	2017
Authority's Required Contributions	\$ 54,083	\$ 48,765	\$ 47,230	\$ 64,827	\$ 77,819
Authority's Contributions in Relation to the Required Contribution	54,083	48,765	47,230	64,827	77,819
Authority's Contribution Deficiency (Excess)	-	-	-	-	-
Authority's Covered Payroll (Calendar Year)	\$ 2,114,356	\$ 2,231,784	\$ 2,174,425	\$ 2,009,454	\$ 1,967,805
Authority's Contributions as a Percentage of Covered Payroll	2.56%	2.19%	2.17%	3.23%	3.95%

Source Documents:

All data for the measurement period was provided by the State of New Jersey Department of the Treasury.

\* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Required Supplementary Information - Part  
III Notes to Required Supplementary  
Information  
State Health Benefits Local Government Retired Employees Plan  
*Last Five Years*

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*Changes in Benefit Terms:*

None

*Changes in Assumptions:*

In 2021, the discount rate changed to 2.16% from 2.21%.

Decrements, salary scale, and mortality assumptions were updated based on the July 1, 2013 - June 30, 2018 PFRS and July 1, 2014 - June 30, 2018 PERS experience studies. For mortality related to PFRS members and retirees, the Pub-2010 "Safety" classification headcount- weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP- 2021 was used. For mortality related to PERS members and retirees, the Pub-2010 "General" classification headcount- weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP- 2021 was used.

**OTHER SUPPLEMENTARY INFORMATION**



**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
**COMBINING SCHEDULE OF REVENUE, EXPENSES AND CHANGES IN NET POSITION**  
**FOR THE YEAR ENDED DECEMBER 31, 2021**

	PARKING CENTERS				TOTAL
	GENERAL OPERATIONS	CCIA GARAGE	HEALTH SCIENCE GARAGE	BASEBALL STADIUM	
<b>Operating Revenues:</b>					
Parking Centers	\$ -	3,411,645.48	503,721.66		\$ 3,915,367.14
Financing and Related Fees	170,156.25				170,156.25
Project Management Fees	2,263,661.65				2,263,661.65
Lease Income		230,487.20			230,487.20
Miscellaneous	463,878.27				463,878.27
<b>Total Operating Revenues</b>	<b>2,897,696.17</b>	<b>3,642,132.68</b>	<b>503,721.66</b>	<b>-</b>	<b>7,043,550.51</b>
<b>Operating Expenses:</b>					
Administration:					
Salaries & Wages	1,297,698.43				1,297,698.43
Employee Benefits	573,757.68				573,757.68
Other Expenses	504,463.29	290,100.03	633,908.56		1,428,471.88
Cost of Providing Services:					
Salaries & Wages	955,163.37				955,163.37
Management Company - Salaries and Wages		342,707.27	12,497.64		355,204.91
Employee Benefits	366,872.01				366,872.01
Management Company - Employee Benefits		120,207.99	3,425.40		123,633.39
Other Expenses	4,840.82	619,250.29	20,698.30		644,789.41
Depreciation	21,690.71	1,002,685.69			1,024,376.40
<b>Total Operating Expenses</b>	<b>3,724,486.31</b>	<b>2,374,951.27</b>	<b>670,529.90</b>	<b>-</b>	<b>6,769,967.48</b>
Operating Income (Loss)	(826,790.14)	1,267,181.41	(166,808.24)	-	273,583.03
<b>Nonoperating Income (Expenses):</b>					
Investment Income	1,065.88	3,621.92	812.39		5,500.19
Interest Expense		(1,512,519.92)	(1,044,212.06)		(2,556,731.98)
<b>Total Nonoperating Revenue (Expenses)</b>	<b>1,065.88</b>	<b>(1,508,898.00)</b>	<b>(1,043,399.67)</b>	<b>-</b>	<b>(2,551,231.79)</b>
Change in Net Position	(825,724.26)	(241,716.59)	(1,210,207.91)	-	(2,277,648.76)
Net Position (Deficit), January 1	(13,588,509.05)	(126,399.32)	(5,471,478.12)	1,740,151.94	(17,446,234.55)
Net Position (Deficit), December 31	<b>\$ (14,414,233.31)</b>	<b>(368,115.91)</b>	<b>(6,681,686.03)</b>	<b>1,740,151.94</b>	<b>\$ (19,723,883.31)</b>
Net Investment in Capital Assets (Deficit)	22,344.36	(4,995,258.44)	-	2,053,200.00	(2,919,714.08)
Unrestricted (Deficit)	(14,436,577.67)	4,627,142.53	(6,681,686.03)	(313,048.06)	(16,804,169.23)
<b>Total Net Position (Deficit)</b>	<b>\$ (14,414,233.31)</b>	<b>(368,115.91)</b>	<b>(6,681,686.03)</b>	<b>1,740,151.94</b>	<b>\$ (19,723,883.31)</b>

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
**SCHEDULE OF GENERAL OPERATIONS AND BASEBALL STADIUM PROJECT**  
**REVENUE AND EXPENSES - BUDGET AND ACTUAL**  
**FOR THE YEAR ENDED DECEMBER 31, 2021**

	ADOPTED AND FINAL BUDGET		VARIANCE- FAVORABLE (UNFAVORABLE)
	GENERAL OPERATIONS FINANCING OPERATIONS	ACTUAL	
<b>Operating Revenues:</b>			
Bond Financing Fees	\$ 303,000.00	170,156.25	\$ (132,843.75)
Project & Grant Management	2,981,223.00	2,263,661.65	(717,561.35)
Parking Fees & Office Rental			0.00
Other Revenue	827,000.00	463,878.27	(363,121.73)
<b>Nonoperating Revenues:</b>			
Interest on Investments	5,000.00	1,065.88	(3,934.12)
<b>Total Revenues</b>	<b>4,116,223.00</b>	<b>2,898,762.05</b>	<b>(1,217,460.95)</b>
<b>Operating Expenses:</b>			
Administration:			
Salaries & Wages	225,000.00	1,297,698.43	(1,072,698.43)
Employee Benefits	42,242.00	573,757.68	(531,515.68)
Other Expenses	592,250.00	504,463.29	55,618.71
<b>Total Administration</b>	<b>859,492.00</b>	<b>2,375,919.40</b>	<b>(1,548,595.40)</b>
Cost of Providing Services:			
Salaries & Wages	2,203,000.00	955,163.37	1,247,836.63
Fringe Benefits	992,390.00	366,872.01	625,517.99
Other Expenses	44,000.00	4,840.82	39,159.18
<b>Total Cost of Providing Services</b>	<b>3,239,390.00</b>	<b>1,326,876.20</b>	<b>1,912,513.80</b>
<b>Total Operating Expenses</b>	<b>4,098,882.00</b>	<b>3,702,795.60</b>	<b>363,918.40</b>
Principal Payments on debt in Lieu of Depreciation	-	-	-
<b>Total Operating Appropriations</b>	<b>4,098,882.00</b>	<b>3,702,795.60</b>	<b>363,918.40</b>
<b>Nonoperating Income (Expenses):</b>			
Total Interest Payments on Debt		-	-
Total Nonoperating Appropriations		-	-
<b>Total Operating Appropriations and Nonoperating Appropriations</b>	<b>4,098,882.00</b>	<b>3,702,795.60</b>	<b>363,918.40</b>
Excess (Deficiency) Revenues Over Expenses	\$ 17,341.00	(804,033.55)	\$ 1,581,379.35

**Reconciliation to Operating Income (Loss) - Schedule 1**

Excess Expenses Over Revenue	\$ (804,033.55)
Add:	
Interest Expense	-
Principal Payments on Debt	-
Deduct:	
Investment Income	(1,065.88)
Depreciation	(21,690.71)
<b>Operating Income (Loss)</b>	<b>(826,790.14)</b>

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
**SCHEDULE OF COOPER PARKING CENTER REVENUE AND EXPENSES - BUDGET AND ACTUAL**  
**FOR THE YEAR ENDED DECEMBER 31, 2021**

	ADOPTED AND FINAL BUDGET	CCIA GARAGE ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)
<b>Operating Revenues:</b>			
Parking Fees & Office Rental	\$ 4,345,500.00	3,642,132.68	\$ (703,367.32)
<b>Nonoperating Revenue:</b>			
Interest on Investment	2,500.00	3,621.92	1,121.92
Total Revenues	4,348,000.00	3,645,754.60	(702,245.40)
<b>Operating Expenses:</b>			
Administration:			
Other Expenses	10,000.00	290,100.03	(280,100.03)
Total Administration	10,000.00	290,100.03	(280,100.03)
Cost of Providing Services:			
Management Company - Salaries and Wages	360,000.00	342,707.27	17,292.73
Management Company - Employee Benefits	135,000.00	120,207.99	14,792.01
Other Expenses	1,019,910.00	619,250.29	400,659.71
Total Cost of Providing Services	1,514,910.00	1,082,165.55	432,744.45
Total Operating Expenses	1,524,910.00	1,372,265.58	152,644.42
Principal Payments on Debt in Lieu of Depreciation	860,000.00	860,000.00	-
<b>Nonoperating Appropriations:</b>			
Interest Payments on Debt	1,600,000.00	1,512,519.92	87,480.08
Total Nonoperating Appropriations	1,600,000.00	1,512,519.92	87,480.08
Total Appropriations	3,984,910.00	3,744,785.50	240,124.50
Excess (Deficiency) Revenues Over Expenses	\$ 363,090.00	(99,030.90)	\$ (462,120.90)

**Reconciliation to Operating Income (Loss) - Schedule 1**

Excess Revenues Over Expenses	\$ (99,030.90)
Add:	
Interest Expense	1,512,519.92
Principal Payments on Debt	860,000.00
Deduct:	
Investment Income	(3,621.92)
Depreciation	(1,002,685.69)
Operating Income (Loss)	<u>\$ 1,267,181.41</u>

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
**SCHEDULE OF HEALTH SCIENCE PARKING CENTER REVENUE AND EXPENSES - BUDGET AND ACTUAL**  
**FOR THE YEAR ENDED DECEMBER 31, 2021**

	ADOPTED AND FINAL BUDGET	HEALTH SCIENCE GARAGE ACTUAL	VARIANCE FAVORABLE (UNFAVORABLE)
<b>Operating Revenues:</b>			
Parking Fees & Office Rental	\$ 650,978.00	503,721.66	\$ (147,256.34)
<b>Nonoperating Revenue:</b>			
Interest on Investment		812.39	812.39
Total Revenues	650,978.00	504,534.05	(146,443.95)
<b>Operating Expenses:</b>			
Administration:			
Other Expenses	5,000.00	633,908.56	(628,908.56)
Total Administration	5,000.00	633,908.56	(628,908.56)
Cost of Providing Services:			
Other Expenses	490,757.00	20,698.30	470,058.70
Total Cost of Providing Services	490,757.00	36,621.34	470,058.70
Total Operating Expenses	495,757.00	670,529.90	(158,849.86)
Principal Payments on Debt in Lieu of Depreciation	9,645.00	441,651.00	(432,006.00)
<b>Nonoperating Appropriations:</b>			
Interest Payments on Debt	88,945.00	1,044,212.06	(955,267.06)
Total Nonoperating Appropriations	88,945.00	1,044,212.06	(955,267.06)
Total Appropriations	594,347.00	2,156,392.96	(1,546,122.92)
Excess (Deficiency) Revenues Over Expenses	\$ 56,631.00	(1,651,858.91)	\$ (1,692,566.87)
 <b><u>Reconciliation to Operating Income (Loss) - Schedule 1</u></b>			
Excess Revenues Over Expenses		(1,651,858.91)	
Add:			
Interest Expense		1,044,212.06	
Principal Payments on Debt		441,651.00	
Deduct:			
Investment Income		(812.39)	
Depreciation		-	
Operating Income (Loss)		(166,808.24)	

**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
SCHEDULE OF REVENUE BONDS AND NOTES PAYABLE  
FOR THE YEAR ENDED DECEMBER 31, 2021**

PURPOSE	ORIGINAL		INTEREST RATE	MATURITIES		BALANCE DECEMBER 31, 2020	ISSUED	DECREASED	BALANCE DECEMBER 31, 2021
	DATE	AMOUNT		DATE	AMOUNT				
Camden Parking Facility Project, 2006	04/01/06	\$ 33,300,000	Variable	2022	915,000.00				
			Variable	2023	965,000.00				
			Variable	2024	1,020,000.00				
			Variable	2025	1,085,000.00				
			Variable	2026	1,155,000.00				
			Variable	2027	1,230,000.00				
			Variable	2028	1,305,000.00				
			Variable	2029	1,380,000.00				
			Variable	2030	1,460,000.00				
			Variable	2031	1,560,000.00				
			Variable	2032	1,650,000.00				
			Variable	2033	1,745,000.00				
			Variable	2034	1,860,000.00				
Variable	2035	1,980,000.00							
Variable	2036	2,100,000.00							
Variable	2037	2,225,000.00							
Variable	2038	800,000.00							
					<u>24,435,000.00</u>				\$ 25,295,000.00
Rowan Health Science Parking Garage, 2019	05/01/19	32,687,000	3.16%	2022	878,702.00				
			3.16%	2023	907,122.00				
			3.16%	2024	937,651.00				
			3.16%	2025	970,366.00				
			3.16%	2026	1,002,618.00				
			3.16%	2027	1,034,562.00				
			3.16%	2028	1,046,991.00				
			3.16%	2029	956,069.00				
			3.16%	2030	886,941.00				
			3.16%	2031	923,534.00				
			3.16%	2032	962,832.00				
			3.16%	2033	1,004,938.00				
			3.16%	2034	1,047,321.00				
3.16%	2035	1,090,221.00							
3.16%	2036	1,135,837.00							
3.16%	2037	1,184,268.00							
3.16%	2038	1,220,866.00							
									\$ 860,000.00
					<u>24,435,000.00</u>				\$ 24,435,000.00



**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
SCHEDULE OF CONDUIT DEBT OBLIGATIONS  
FOR THE YEAR ENDED DECEMBER 31, 2021**

ISSUE	ISSUE DATE	ISSUE AMOUNT	BALANCE DECEMBER 31, 2020	ISSUED	REFUNDED / REDEEMED	PRINCIPAL PAID	BALANCE DECEMBER 31, 2021
<b>Guaranteed by Other Governmental Entities:</b>							
Cherry Hill Recreation Facilities	04/13/07	\$ 4,500,000.00	800,000.00			390,000.00	\$ 410,000.00
DRPA Loan Agreement (Cooper River Boathouse)	05/01/07	1,000,000.00	409,301.93			52,997.95	356,303.98
Loan Revenue Bonds, Series 2009 BABS	12/02/09	21,110,000.00	10,960,000.00			1,385,000.00	9,575,000.00
Loan Revenue Bonds, Series 2010	10/04/10	17,100,000.00	7,060,000.00				7,060,000.00
Camden County College Project, Series 2010A-2	11/24/10	5,830,000.00	2,215,000.00			2,215,000.00	-
Camden County College Project, Series 2010A-3	11/24/10	17,090,000.00	17,090,000.00			6,790,000.00	10,300,000.00
Loan Revenue Bonds, Series 2011A	09/01/11	5,905,000.00	1,395,000.00			1,395,000.00	-
Gloucester Township Public Works Project, Series 2011	10/01/11	3,440,000.00	750,000.00			365,000.00	385,000.00
Loan Revenue Bonds (County Capital), Series 2011	12/15/11	26,565,000.00	13,980,000.00		13,980,000.00		-
Loan Revenue Bonds (County Capital), Series 2011	10/10/14	16,255,000.00	4,835,000.00			1,570,000.00	3,265,000.00
Open Space Revenue Refunding Bonds, Series 2012	08/02/12	7,830,000.00	4,170,000.00			535,000.00	3,635,000.00
Lease Revenue Bonds (CCTS), Series 2012	09/27/12	18,225,000.00	3,700,000.00			2,455,000.00	1,245,000.00
Loan Revenue Bonds (County Capital), Series 2012A	11/05/12	5,485,000.00	4,960,000.00			550,000.00	4,410,000.00
Camden County College Revenue Bonds, Series 2012	11/05/12	7,265,000.00	3,865,000.00			500,000.00	3,365,000.00
Camden County College Revenue Bonds, Series 2013	03/27/13	12,795,000.00	9,340,000.00			570,000.00	8,770,000.00
Loan Revenue Bonds (County Capital), Series 2013	11/26/13	38,200,000.00	29,960,000.00			2,080,000.00	27,880,000.00
Loan Revenue Bonds (County Capital), Series 2014	12/10/14	14,605,000.00	11,045,000.00			800,000.00	10,245,000.00
Lease Revenue Refunding Bonds, Series 2014A	07/17/14	18,980,000.00	10,395,000.00			1,920,000.00	8,475,000.00
Camden County College Lease Revenue Refunding Bonds, Series 2015	05/29/15	14,655,000.00	9,475,000.00			1,395,000.00	8,080,000.00
Camden County Lease Revenue Refunding Bonds, Series 2015A	05/29/15	12,895,000.00	8,840,000.00			1,090,000.00	7,750,000.00
Camden County Loan Revenue Bonds, Series 2015A	12/10/15	39,240,000.00	35,500,000.00			1,060,000.00	34,440,000.00
Camden County Loan Revenue Refunding Bonds, Series 2015B	12/10/15	17,375,000.00	1,265,000.00				1,265,000.00
County Guaranteed Loan Revenue Refunding Bonds, Series A of 2016	05/24/16	23,615,000.00	19,445,000.00			2,710,000.00	16,735,000.00
County Guaranteed Loan Revenue Bonds (County Capital Program), Series 2016	11/03/16	59,235,000.00	53,405,000.00			2,100,000.00	51,305,000.00
County Guaranteed Loan Revenue Bonds (County Capital Program), Series 2017A	11/02/17	20,355,000.00	18,610,000.00			605,000.00	18,005,000.00
County Guaranteed Loan Revenue Bonds (County Capital Program), Series 2017B	11/02/17	24,510,000.00	24,170,000.00				24,170,000.00
County Guaranteed Loan Revenue Bonds, Waterford Twp., Series 2017	02/02/17	3,750,000.00	3,290,000.00				3,175,000.00
County Guaranteed Loan Revenue Bonds, City Hall, Series 2018	12/01/18	13,535,000.00	12,595,000.00			115,000.00	12,100,000.00
County Guaranteed Loan Revenue Bonds (County Capital Program), Series 2019	11/26/19	48,815,000.00	48,815,000.00			495,000.00	12,100,000.00
Mt Ephraim Fire Station Project, Series 2019	11/01/19	1,900,000.00	1,735,000.00			170,000.00	1,565,000.00
Loan Refunding Bonds (Crossroads), Series 2020	08/19/20	15,645,000.00	15,645,000.00			270,000.00	15,375,000.00
Camden County Loan Revenue Refunding Bonds, Series 2020	12/01/20	26,480,000.00	26,480,000.00				26,480,000.00
Camden County Loan Revenue Refunding Bonds, Series 2021	06/08/21	10,090,000.00		10,090,000.00			10,090,000.00
Camden County Loan Revenue Bonds, Series 2021	12/22/21	15,095,000.00		15,095,000.00			15,095,000.00
				\$ 416,199,301.93	25,185,000.00	35,247,997.95	\$ 392,156,303.98
<b>Other Series:</b>							
Temple Beth Shalom Project	12/12/02	3,000,000.00	424,762.11			207,939.54	216,822.57
VOADY 2009	05/01/09	5,500,000.00	3,119,780.12			281,075.73	2,838,704.39
Cooper Health Revenue Bond	11/01/09	10,000,000.00	10,000,000.00			10,000,000.00	-
Rowan University School of Osteopathic Medicine, Series 2013A	06/13/13	26,880,000.00	20,820,000.00			1,030,000.00	19,790,000.00
Rowan University School of Osteopathic Medicine, Series 2013B	06/13/13	29,690,000.00	17,710,000.00			1,675,000.00	16,035,000.00
Cooper Health Revenue Bond	07/24/13	54,915,000.00	54,915,000.00				54,915,000.00
Cooper Health System Revenue Refunding Bonds, Series 2014A	10/16/14	139,725,000.00	115,735,000.00			5,735,000.00	110,000,000.00
Camden Pride Charter School Refunding Bonds	03/01/15	14,441,000.00	10,470,000.00				10,470,000.00
Rowan University School, Series 2020A	07/29/20	63,740,000.00	63,740,000.00				63,740,000.00
Rowan University School, Series 2020B	07/29/20	10,760,000.00	10,760,000.00			4,210,000.00	6,550,000.00
				\$ 307,694,542.23	-	23,139,015.27	\$ 284,555,526.96
<b>Total</b>				\$ 723,893,844.16	25,185,000.00	58,387,013.22	\$ 676,711,830.94

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**SINGLE AUDIT SECTION**



BRENT W. LEE & CO., LLC  
Certified Public Accounting Firm

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; REPORT ON SCHEDULE OF EXPENDITURES OF STATE AWARDS REQUIRED BY THE NEW JERSEY OMB CIRCULAR 15-08**

Board of Commissioners of the  
Camden County Improvement Authority  
County of Camden  
Camden, New Jersey 08102

**Report on Compliance for Each Major State Program**

I have audited the Camden County Improvement Authority's compliance with the types of compliance requirements described in the New Jersey *State Grant Compliance Supplement* that could have a direct and material effect on each of Camden County Improvement Authority's major state programs for the year ended December 31, 2021. Camden County Improvement Authority's major state programs are identified in the *Summary of Auditor's Results Section* of the accompanying schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its state program.

**Auditor's Responsibility**

My responsibility is to express an opinion on compliance for each of Camden County Improvement Authority's major state programs based on my audit of the types of compliance requirements referred to above. I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and *Single Audit Policy for Recipients of Federal Grants, State Grants*. Those standards, Uniform Guidance require that I plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Camden County Improvement Authority's compliance with those requirements and performing such other procedures as I considered necessary in the circumstances.

I believe that my audit provides a reasonable basis for my opinion on compliance for each major state program. However, my audit does not provide a legal determination of the Camden County Improvement Authority's compliance.

609-456-8804  
39 Paddock Lane, Cinnaminson, NJ 08077

## **Opinion on Each of the Other Major State Program**

In my opinion, the Camden County Improvement Authority, in the County of Camden, State of New Jersey complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each major state program identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs for the year ended December 31, 2021.

## **Report on Internal Control over Compliance**

Management of the Camden County Improvement Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing my audit of compliance I considered Camden County Improvement Authority's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purposes of expressing my opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with State of New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, I do not express an opinion on the effectiveness of the Camden County Improvement Authority's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

My consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. I did not identify any deficiencies in internal control over compliance that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

## **Report on Schedule of Expenditures of State Awards Required by New Jersey OMB Circular 15-08**

I have audited the financial statements of the Camden County Improvement Authority as of and for the year ended December 31, 2021, and have issued my report thereon dated February 15, 2023, which contained an unmodified opinion on those financial statements. My audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of state awards is presented for purposes of additional analysis as required by New Jersey OMB Circular 15-08 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally

accepted in the United States of America.

In my opinion, the schedule of expenditure of state awards is fairly stated in all material respects in relation to the financial statements as a whole.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Brent W. Lee".

Brent W. Lee  
Certified Public Accountant

Cinnaminson, New Jersey  
February 15, 2023

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**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
SCHEDULE OF STATE FINANCIAL ASSISTANCE  
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2021**

STATE GRANTOR/ PROGRAM TITLE	GRANT OR STATE PROJECT NUMBER	AWARD AMOUNT	GRANT PERIOD	BALANCE AT DECEMBER 31 2020	CASH RECEIVED	BUDGETARY EXPENDITURES	AT DECEMBER 31, 2021	UNEARNED REVENUE/ INTERFUND PAYABLE	DUE TO GRANTOR DECEMBER 31, 2021	MEMO CUMULATIVE TOTAL EXPENDITURES
<b>State Department of Community Affairs:</b>										
2021 Camden City Vacant and Abandoned Property Demolition Project	21-495-022-8030-673	\$15,000,000	2/1/21-12/31/22	\$ -	15,000,000	(6,857,630)	8,142,370			\$ 6,857,630
Total State Financial Assistance		\$ -		\$ -	\$ 15,000,000	(6,857,630)	8,142,370			\$ 6,857,630

The accompanying Notes to Schedules of Awards and Financial Assistance are an integral part of this schedule.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
**(COMPONENT UNIT OF CAMDEN COUNTY)**  
**NOTES TO THE SCHEDULE OF EXPENDITURES OF STATE AWARDS**  
**FOR THE YEAR ENDED DECEMBER 31, 2021**

**1. General**

The Authority was created by a resolution of the Board of Chosen Freeholders of the County of Camden (the "County"), adopted March 20, 1979, pursuant to the County Improvement Authority Law, Chapter 183 of the Pamphlet Laws of 1960, of the State of New Jersey, as amended and supplemented, (the "Act").

The Act empowers improvement authorities to provide within the County, public facilities, convention halls, equipment and facilities for public transportation, aviation facilities, garbage and solid waste systems, the improvement, furtherance and promotion of tourist industries and recreational attractiveness and planning and carrying out of redevelopment projects.

The Authority consists of five members, appointed by the Camden County Board of Chosen Freeholders. One member is appointed each year for a five-year term.

**2. Basis of Accounting**

The accompanying schedule of expenditures of state awards is presented using the basis of accounting as described in Note 1 to the Authority's financial statements. The information in these schedules are presented in accordance with the requirements of New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of State Grants and State Aid*, and *Audits of States, Local Governments, and Non-profit Organizations* and with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and *Single Audit Policy for Recipients of Federal Grants, State Grants*.

**3. Relationship to Basic Financial Statements**

Amounts reported in the accompanying schedule agree with amounts reported in the Authority's financial statements.

**4. Relationship to Federal Financial Reports**

Amounts reported in the accompanying schedule of expenditures of state awards agree with the amounts reported in the related state financial reports, where required.

**CAMDEN COUNTY IMPROVEMENT  
(COMPONENT UNIT OF CAMDEN COUNTY)  
SCHEDULE OF FINDINGS & QUESTIONED COSTS  
FOR THE YEAR ENDED DECEMBER 31, 2021**

**Section 1— Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued:	Unmodified
Internal control over financial reporting:	
1) Material weakness(es) identified?	No
2) Significant deficiencies identified that are not considered to be material weaknesses?	No
Noncompliance material to basic financial Statements noted?	No

**State Awards**

Internal Control over major programs:	
1) Material weakness(es) identified?	No
2) Significant deficiencies identified that are not considered to be material weaknesses?	No
Type of auditor's report issued on compliance for major programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular 15-08?	No

**Identification of major programs:**

<b>State Grant/Project Number(s)</b>	<b>Name of State Program or Cluster</b>
21-495-022-8030-673	2021 Camden City Vacant and Abandoned Property Demolition Project
Dollar threshold used to distinguish between Type A Programs:	\$750,000
Auditee qualified as low-risk auditee?	No



**CAMDEN COUNTY IMPROVEMENT AUTHORITY  
(COMPONENT UNIT OF CAMDEN COUNTY)  
SCHEDULE OF FINDINGS & QUESTIONED COSTS  
FOR THE YEAR ENDED DECEMBER 31, 2021**

**Section II — Financial Statement Findings**

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements for which *Government Auditing Standards* requires reporting in a NJ OMB Circular 15-08 audit.

None Noted

**Section III — State Awards Findings & Questioned Costs**

This section identifies audit findings required to be reported by New Jersey OMB Circular 15-08 Requirements for State Awards, as applicable.

None Noted

**Summary of Prior Year Findings**

This section identifies the status of prior-year findings related to the basic financial statements and federal awards that are required to be reported in accordance with Uniform Guidance.

None Noted

**SCHEDULE OF FINDINGS AND RECOMMENDATIONS**

**CAMDEN COUNTY IMPROVEMENT  
AUTHORITY**

Schedule of Findings and Recommendations  
For the Year Ended December 31, 2021

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***Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with *Government Auditing Standards* and with audit requirements as prescribed by the Bureau of Authority Regulation, Division of Local Government Services, Department of Community Affairs, State of New Jersey.

None.

**CAMDEN COUNTY IMPROVEMENT AUTHORITY**  
Summary Schedule of Prior Year Audit Findings  
and Recommendations as Prepared by Management

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This section identifies the status of prior year findings related to the financial statements that are required to be reported in accordance with *Government Auditing Standards*.

None.

**APPRECIATION**

We express our appreciation for the assistance and courtesies rendered by the Authority officials during the course of the audit.

Respectfully submitted,



Brent W. Lee

Certified Public Accountant

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