

State Filing Year

2017

ADOPTED COPY

Note: This Budget document is for Fiscal Years Beginning Jan. 1, 2017 to Dec. 31, 2017

Start Year

End Year

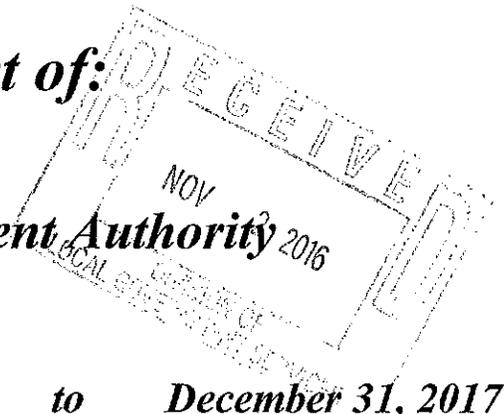
2017

2017

Fiscal Year

Authority Budget of:

Camden County Improvement Authority 2016



For the Period:

January 1, 2017

to

December 31, 2017

<http://ccia.camdencounty.com/>

Authority Web Address

JAN 26 2017

Department Of



**Community
Affairs**



BY: _____

Division of Local Government Services

2017

**CAMDEN COUNTY IMPROVEMENT AUTHORITY
AUTHORITY BUDGET**

FISCAL YEAR: FROM JANUARY 1, 2017 TO December 31, 2017

For Division Use Only

CERTIFICATION OF APPROVED BUDGET

It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.

*State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services*

By: Paul D. Cwert CPA, RMA Date: 12/13/2016

CERTIFICATION OF ADOPTED BUDGET

It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.

*State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services*

By: Paul D. Cwert CPA, RMA Date: 1/30/2017

2017 PREPARER'S CERTIFICATION

CAMDEN COUNTY IMPROVEMENT AUTHORITY

AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2017 **TO:** December 31, 2017

It is hereby certified that the Authority Budget, including both the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that: all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in itemization, form and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

Preparer's Signature:	<i>David M. Collum</i>		
Name:	David McCollum		
Title:	Chief Financial Officer		
Address:	2220 Voorhees Town Center Voorhees, NJ 08043		
Phone Number:	856-751-2242	Fax Number:	856-566-3105
E-mail address	dmccollum@camdencounty.com		

INTERNET WEBSITE CERTIFICATION

Authority's Web Address:	http://ccia.camdencounty.com/
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All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- A description of the Authority's mission and responsibilities
- Commencing with 2013, the budgets for the current fiscal year and immediately preceding two prior years
- The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information
- Commencing with 2012, the annual audits of the most recent fiscal year and immediately two prior years
- The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the authority to the interests of the residents within the authority's service area or jurisdiction
- Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time, date, location and agenda of each meeting
- Beginning January 1, 2013, the approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years
- The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority
- A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

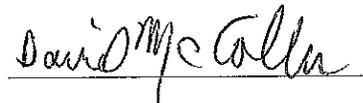
Name of Officer Certifying compliance

David McCollum

Title of Officer Certifying compliance

Chief Financial Officer

Signature



2017 AUTHORITY BUDGET RESOLUTION Camden County Improvement Authority

FISCAL YEAR: FROM: January 1, 2017 TO: December 31, 2017

WHEREAS, the Annual Budget and Capital Budget for the Camden County Improvement Authority for the fiscal year beginning January 1, 2017 and ending December 31, 2017 has been presented before the governing body of the Camden County Improvement Authority at its open public meeting of October 13, 2016; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$9,244,259, Total Appropriations, including any Accumulated Deficit if any, of \$9,180,693 and Total Unrestricted Net Position utilized of \$0; and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$36,200,000 and Total Unrestricted Net Position planned to be utilized as funding thereof; of \$0; and

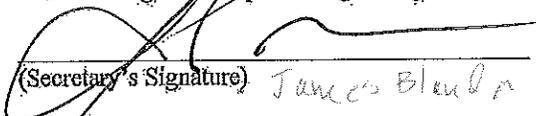
WHEREAS, the schedule of rates, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Camden County Improvement Authority, at an open public meeting held on October 13, 2016 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Camden County Improvement Authority for the fiscal year beginning January 1, 2017 and ending December 31, 2017 is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Camden County Improvement Authority will consider the Annual Budget and Capital Budget/Program for adoption on December 15, 2016.

(Secretary's Signature) 

10.13.16
(Date)

Governing Body Member:	Recorded Vote			
	Aye	Nay	Abstain	Absent
Ms. Rohrer				✓
Mr. Schooley	✓			
Mr. Spearman	✓			
Mr. Stevenson	✓			
Chrm. Hasey	✓			

2017 ADOPTION CERTIFICATION

CAMDEN COUNTY IMPROVEMENT AUTHORITY

AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2017 TO: December 31, 2017

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Camden County Improvement Authority, pursuant to N.J.A.C. 5:31-2.3, on the 15th day of December, 2016.

Officer's Signature:			
Name:	James Blanda Christopher A. Orlando		
Title:	Executive Director		
Address:	2220 Voorhees Town Center Voorhees, NJ 08043		
Phone Number:	856-751-2242	Fax Number:	856-566-3105
E-mail address	jblanda@camdencounty.com Chris.Orlando@camdenccia.com		

2017 ADOPTED BUDGET RESOLUTION

CAMDEN COUNTY IMPROVEMENT AUTHORITY

FISCAL YEAR: FROM: January 1, 2017 **TO:** December 31, 2017

WHEREAS, the Annual Budget and Capital Budget/Program for the Camden County Improvement Authority for the fiscal year beginning January 1, 2017 and ending December 31, 2017 has been presented for adoption before the governing body of the Camden County Improvement Authority at its open public meeting of December 15, 2016; and

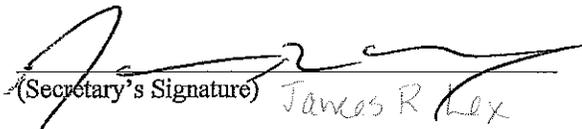
WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Annual Budget as presented for adoption reflects Total Revenues of \$9,244,259, Total Appropriations, including any Accumulated Deficit, if any, of \$9,180,693 and Total Unrestricted Net Position utilized of \$0; and

WHEREAS, the Capital Budget as presented for adoption reflects Total Capital Appropriations of \$36,200,000 and Total Unrestricted Net Position planned to be utilized of \$0; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Camden County Improvement Authority, at an open public meeting held on December 15, 2016 that the Annual Budget and Capital Budget/Program of the Camden County Improvement Authority for the fiscal year beginning January 1, 2017 and, ending December 31, 2017 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

(Secretary's Signature)  James R. Cox

12-17-16
(Date)

Governing Body Member:	Recorded Vote	Nay	Abstain	Absent
	Aye			

Mr. Rohrer	✓	} 3/5		
Mr. Schooley	✓			
Mr. Spaulman	✓			
Mr. Stearns	✓			
Mr. Vasuy	✓			

2017 AUTHORITY BUDGET

Narrative and Information Section

2017 AUTHORITY BUDGET MESSAGE & ANALYSIS

CAMDEN COUNTY IMPROVEMENT AUTHORITY

AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2017 TO: December 31, 2017

Answer all questions below. Attach additional pages and schedules as needed.

1. Complete a brief statement on the 2017 proposed Annual Budget and make comparison to the 2016 adopted budget for each operation. Explain any variances over +/-10% (**As shown on budget page F-4 explain the reason for changes for each appropriation changing more than 10%**) for each line item by operation. Explanations of variances should include a description of the reason for the increase/decrease in the budgeted line item, not just an indication of the amount and percent of the change. Attach any supporting documentation that will help to explain the reason for the increase/decrease in the budgeted line item. For example, if anticipated service charges have increased 15% due to an increase in rates, provide a copy of the resolution authorizing the rate increase.

The Authority's proposed 2017 budget reflects an increase in project management expenses as a result of shared service agreements (SSAs) with Camden County, municipalities and other public bodies (see schedule N-7).

The 2017 proposed budget also reflect planned activity regarding the construction of an Authority-owned parking center in the City of Camden.

Variance greater than 10%

Administration-Other Professional Services-(14.2%)-reduced use of outside consultants

Administration-Other Supplies, etc.-+28.3%-all office supplies now are charged to Administration at Voorhees office

COPS-Fringe Benefits-+28.7%-assumed 6% increase in health insurance premiums and one additional employee

COPS-Ground Lease-(58.1%)-no added ground lease payment to the landlord in 2017 due to added repairs at the parking center

COPS-Advertising, etc.-(40.6%)-financial responsibility (and expense recognition) of HUD funding is transferred to the County of Camden-see question 2 below

2. Complete a brief statement on the impact the proposed Annual Budget will have on Anticipated Revenues, especially service charges and on the general purpose/component unit financial statements. Explain significant increases or decreases, if any. An increase or decrease is considered significant if it is over +/-10% (**As shown on budget page F-2 explain reason for change for each revenue changing more than 10%**) from the current year adopted budget.

The Authority's proposed 2017 budget reflects an increase in project management revenue as a result of shared service agreements (SSAs) with Camden County, municipalities and other public bodies (see schedule N-7). The budget also reflects a decrease in bond financing fees resulting from Section 30 of P.L. 2015, c.95.

Bond financing fees-(56.2%)-the effect of Section 30 of P.L. 2015, c.95.

Project & grant management-+14.3%- an increase in project management revenue and expenses as a result of shared service agreements (SSAs) with Camden County, municipalities and other public bodies and the new CCIA parking center to be constructed during 2017.

Other revenue-+350.4%-use of debt service funds to pay costs of issuance for the new CCIA parking center and stadium expenses.

Other non-operating revenues-(100%)-financial responsibility transferred to the County of Camden for HUD CDBG & HOME programs (\$2,410,507) and Cherry Hill Township SSA (\$200,000).

3. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Budget/Program.

The City of Camden is seeing excellent growth related to the 2013 Economic Opportunity Act as well as private industry and not-for-profit capital investment. The Authority is providing financing and project management services for several of these projects in 2016 and 2017. Also, the new CCIA parking center will supply logistical support for all these new projects. This new parking center is included in the 2017 capital budget.

4. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget, i.e. rate stabilization, debt service reduction, to balance the budget, etc. If the Authority's budget anticipates a use of Unrestricted Net Position, this question must be answered.

The Authority does not plan to utilize Unrestricted Net Position in the 2017 proposed Annual Budget.

5. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or a shared service and explain the reason for the transfer (i.e.: to balance the County/Municipality budget, etc.).

6. The proposed budget must not reflect an anticipated deficit from 2017 operations. If there exists an accumulated deficit from prior years' budgets (and funding is included in the proposed budget as a result of a prior deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question. **(Prepare a response to deficits caused by the implementation of GASB 68)**

The Authority anticipates that increased diversification in its income stream from project management services and a new parking center will eliminate accumulated deficits. While the Authority shows a deficit in Total Net Position in its most recent audit, this is because the Net Investment in Capital Assets for our Parking Center has a substantial deficit. The annual depreciation expense of the Parking Center substantially exceeds the principal paid on the outstanding loan, and has accumulated in this manner since the Parking Center opened in 2007. This inherent annual reduction in Parking Center net position will lessen each year and eventually become positive in 2025.

GASB 68 implementation does not increase the Authority's long term employer pension payments. It simply records the long term liability on the Authority's balance sheet. The Authority uses the annual PERS employer annual contribution in this budget.

7. Attach a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) **if it has been changed since the prior year budget submission** and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in the rate structure, if applicable.

The Authority is structured to provide services that offer value, efficiency and cost savings to our public clients. As such, the Authority's goal is to cover costs (often passing along direct hourly costs) and overhead, directly attributable to core general operating costs. The two areas for which the Authority has pre-established fees, although modified if feasible, are in bond financing and public parking. These services have board-approved fee structures as follows:

Bond financing fee range (reduced for public clients guaranteeing debt and on refundings): consistent with P.L. 201, Chapter 95, section 30

Annual administration fee: cost incurred and a percentage of par structure, depending upon responsibilities of the Authority

The Authority fee structure is less than other State and local issuers

CCIA Parking Center (Cooper Health System campus-Camden)-no change to public rates in 9 years

<i>Less than 1 hour</i>	<i>\$4</i>
<i>1 to 2 hours</i>	<i>\$5</i>
<i>2 to 3 hours</i>	<i>\$6</i>
<i>3 to 4 hours</i>	<i>\$8</i>
<i>Greater than 4 hours</i>	<i>\$10</i>

AUTHORITY CONTACT INFORMATION

2017

Please complete the following information regarding this Authority. All information requested below must be completed.

Name of Authority:	Camden County Improvement Authority		
Federal ID Number:	22-2681222		
Address:	2220 Voorhees Town Center		
City, State, Zip:	Voorhees, NJ 08043		
Phone: (ext.)	856-751-2242	Fax:	856-566-3105

Preparer's Name:	David McCollum		
Preparer's Address:	2220 Voorhees Town Center		
City, State, Zip:	Voorhees, NJ 08043		
Phone: (ext.)	856-751-2242	Fax:	856-566-3105
E-mail:	dmccollum@camdencounty.com		

Chief Executive Officer:	James Blanda		
Phone: (ext.)	856-751-2242	Fax:	856-566-3105
E-mail:	jblanda@camdencounty.com		

Chief Financial Officer:	David McCollum		
Phone: (ext.)	856-751-2242	Fax:	856-5663105
E-mail:	dmccollum@camdencounty.com		

Name of Auditor:			
Name of Firm:	Bowman and Company		
Address:	601 White Horse Road		
City, State, Zip:	Voorhees, NJ 08043		
Phone: (ext.)	856-435-6200	Fax:	856-435-0440
E-mail:	www.bowmanllp.com		

AUTHORITY INFORMATIONAL QUESTIONNAIRE

CAMDEN COUNTY IMPROVEMENT AUTHORITY

FISCAL YEAR: FROM: January 1, 2017 TO: December 31, 2017

Answer all questions below completely and attach additional information as required.

- 1) Provide the number of individuals employed in calendar year 2015 as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: *34*
- 2) Provide the amount of total salaries and wages for calendar year 2015 as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: *\$1,985,177.92*
- 3) Provide the number of regular voting members of the governing body: *5*
- 4) Provide the number of alternate voting members of the governing body: *0*
- 5) Did any person listed on Page N-4 have a family or business relationship with any other person listed on Page N-4 during the current fiscal year? *No*
- 6) Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year because of their relationship with the Authority file the form as required? (**Checked to see if individuals actually filed at http://fds.state.nj.us/njdca_prod/fdssearch.aspx before answering**) *Yes*
- 7) Does the Authority have any amounts receivable from current or former commissioners, officers, key employees or highest compensated employees? *No*
- 8) Was the Authority a party to a business transaction with one of the following parties:
 - a. A current or former commissioner, officer, key employee, or highest compensated employee? *No*
 - b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee? *No*
 - c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner? *Yes. A former executive director of the Authority is now Executive Director of the HPA of the Battleship New Jersey (HPA). The Authority arranged financing for HPA in 2015.*
- 9) Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract? A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor. *No*
- 10) Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. *Employee compensation determined by review and approval of the commissioners based upon management review of comparable positions. There is no non-employee compensation listed on Page N-4.*
- 11) Did the Authority pay for meals or catering during the current fiscal year? *The Authority has paid for catering as follows:*
 - *Monthly Authority Board Meeting –approximately \$20 per month for food*

- 12) Did the Authority pay for travel expenses for any employee or individual listed on Page N-4? *Yes. The Authority reimbursed the Executive Director for business use of his personal car.*
- 13) Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority:
- a. First class or charter travel *No*
 - b. Travel for companions *No*
 - c. Tax indemnification and gross-up payments *No*
 - d. Discretionary spending account *No*
 - e. Housing allowance or residence for personal use *No*
 - f. Payments for business use of personal residence *No*
 - g. Vehicle/auto allowance or vehicle for personal use *No*
 - h. Health or social club dues or initiation fees *No*
 - i. Personal services (i.e.: maid, chauffeur, chef) *No*
- 14) Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement? *Yes*
- 15) Did the Authority make any payments to current or former commissioners or employees for severance or termination? *No*
- 16) Did the Authority make any payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses? *No*
- 17) Did the Authority comply with its Continuing Disclosure Agreements for all debt issuances outstanding by submitting its audited annual financial statements, annual operating data, and notice of material events to the Municipal Securities Rulemaking Board's Electronic Municipal Marketplace Access (EMMA) as required? *N/A All Authority debt is private placement debt.*
- 18) Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate? *No*
- 19) Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e.: sewer overflow, etc.)? *No*

**AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES,
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS
CAMDEN COUNTY IMPROVEMENT AUTHORITY**

**FISCAL YEAR: FROM: January 1, 2017 TO: December 31,
2017**

Complete the attached table for all persons required to be listed per #1-4 below.

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority and any other public entities as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority and any other public entities.
- 3) List all of the Authority's former officers, key employees and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.

Commissioner: A member of the governing body of the authority with voting rights. Include alternates for purposes of this schedule.

Officer: A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial official as officers. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

Key employee: An employee or independent contractor of the authority (other than a commissioner or officer) who meets both of the following criteria:

- a) The individual received reportable compensation from the authority and other public entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

Highest compensated employee: One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.

Compensation: All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

Reportable compensation: The aggregate compensation that is reported (or is required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year. For example, for fiscal years ending December 31, 2017, the calendar year 2015 W-2 and 1099 should be used (60 days prior to start of budget year is November 1, 2016, with 2014 being the most recent calendar year ended), and for fiscal years ending June 30, 2018, the calendar year 2016 W-2 and 1099 should be used (60 days prior to start of budget year is May 1, 2017, with 2016 being the most recent calendar year ended).

Other Public Entity: Any municipality, county, local authority, fire district, or other government unit, regardless of whether it is related in any way to the Authority either by function or by physical location.

Schedule of Health Benefits - Detailed Cost Analysis

Camden County Improvement Authority to December 31, 2017
 For the Period January 1, 2017

	# of Covered Members (Medical & Rx)	Annual Cost		Total Cost Estimate Proposed Budget	# of Covered Members (Medical & Rx) Current Year	Annual Cost per Employee Current Year	Total Prior year Year Cost (Decrease)	% Increase (Decrease)	
		Proposed Budget	Employee Proposed Budget						
Active Employees - Health Benefits - Annual Cost									
Single Coverage	12	11,836.56		\$ 142,039	10	11,061.95	\$ 110,619	\$ 31,419	28.4%
Parent & Child	2	22,528.01		45,056	3	19,576.72	58,730	(13,674)	-23.3%
Employee & Spouse (or Partner)	3	25,250.47		75,751	4	23,793.36	95,173	(19,422)	-20.4%
Family	8	30,685.43		245,483	7	29,691.75	207,842	37,641	18.1%
Employee Cost Sharing Contribution (enter as negative -)				(116,627)			(111,353)	(5,274)	4.7%
Subtotal	25			391,703	24		361,012	30,690	8.5%
Commissioners - Health Benefits - Annual Cost									
Single Coverage				-			-	-	#DIV/0!
Parent & Child				-			-	-	#DIV/0!
Employee & Spouse (or Partner)				-			-	-	#DIV/0!
Family				-			-	-	#DIV/0!
Employee Cost Sharing Contribution (enter as negative -)									#DIV/0!
Subtotal	0				0				#DIV/0!
Retirees - Health Benefits - Annual Cost									
Single Coverage	4	11,185		44,740	3	8,935	26,804	17,936	66.9%
Parent & Child				-			-	-	#DIV/0!
Employee & Spouse (or Partner)	1	35,596		35,596	1	33,581	33,581	2,015	6.0%
Family				-			-	-	#DIV/0!
Employee Cost Sharing Contribution (enter as negative -)							(500)	500	-100.0%
Subtotal	5			80,336	4		59,885	20,451	34.2%
GRAND TOTAL	30			\$ 472,039	28		\$ 420,897	\$ 51,141	12.2%

Yes	Yes or No
Yes	Yes or No

is medical coverage provided by the SHBP (Yes or No)? (Place Answer in Box)
 is prescription drug coverage provided by the SHBP (Yes or No)? (Place Answer in Box)

Note: Remember to Enter an amount in rows for Employee Cost Sharing

#NAME?

#NAME?
#NAME?

Sick & personal time cannot be paid out

All rates were calculated by the Auditor and traced to authorized salaries

Emp ID		Vacation Hours	Rate	Liability
Blanda, James	Admin	230.5	81.49	18,782.69
Carney, Joseph	Proj. Mgmt	73.5	47.80	3,513.31
McCollum, David	Admin	84.0	48.48	4,072.25
Collins, Harry	Proj. Mgmt	66.5	59.68	3,968.82
Lex, James	Admin	105.0	54.50	5,722.34
Manning, Maryanne	Admin	-	27.36	-
Pugh, Beth	Admin	70.0	43.79	3,065.17
Shuttleworth, Patrick	Admin	182.0	53.81	9,792.95
Hagarty, Michael	Admin	232.5	74.89	17,412.36
Bond, John	Proj. Mgmt	70.0	44.31	3,101.56
Snype, Melissa	Admin	7.0	26.30	184.07
Wilson, Tracy	Admin	7.0	19.23	134.62
Klaus, Robert	Admin	-	35.69	-
Bakey, George	Proj. Mgmt	87.5	24.26	2,122.96
Coyle, John	Proj. Mgmt	9.0	33.50	301.49
Sinon, Sandra	Sr. Services	84.0	34.98	2,938.73
Lewis, Gino	Admin	175.0	49.90	8,733.35
Levecchia, Andrew	Public Serv	3.5	45.46	159.10
Marquez, Reginald	County IT	81.0	39.40	3,191.17
Tassi, Constantino	Proj. Mgmt	31.0	46.56	1,443.24
Forte, Gina	Admin	196.0	48.74	9,552.79
Shaikh, Zunaira	Admin	21.0	23.35	490.39
Gilmore, Karyn	County Admin	124.0	33.63	4,169.66
Mamas, Maria	Admin	42.0	19.23	807.69
Kanalstein, Gary	Proj. Mgmt	-	50.44	-
Hurley, William	Proj. Mgmt	35.0	48.08	1,682.69
Zochowski, Matthew	Public Serv	105.0	20.18	2,118.47
		2,122.00		107,461.84
				Vacation
	Admin	2,122.00		107,461.84
	FICA			8,220.83
	Total			<u>115,682.67</u>
		2015	2014	Change
Total		115,682.67	94,886.36	20,796.31
		<u>115,682.67</u>	<u>94,886.36</u>	<u>20,796.31</u>

Breakdown of departments for 2015

Admin	78,750.65
Proj. Mgmt	16,134.07
Public Serv.	2,277.56
County Admin	4,169.66
Senior Service	2,938.73
County IT	3,191.17
	<u>107,461.84</u>

Schedule of Shared Service Agreements

Camden County Improvement Authority

January 1, 2017 to December 31, 2017

Enter the shared service agreements that the Authority currently engages in and identify the amount that is received/paid for those services.

Name of Entity Providing Service	Name of Entity Receiving Service	Type of Shared Service Provided	Comments (Enter more specifics if needed)	Agreement Effective Date	Agreement End Date	Amount to be Received by/ Paid from Authority
Camden County Improvement Authority	County of Camden	Sharing of Administrative Employees		1/1/2012		335,844
Camden County Improvement Authority	County of Camden	Project Management Services		7/1/2012		350,000
Camden County Improvement Authority	Township of Waterford	Project Management Services		6/1/2015		182,000
Camden County Improvement Authority	County of Camden	Administration of HUD Grants		7/1/2013		523,675
Camden County Improvement Authority	City of Gloucester City	Administration of Small Cities Grant		6/23/2016		15,000
Camden County Improvement Authority	Township of Cherry Hill	Administration of HUD CDBG Grant		5/1/2015		30,000
Camden County Improvement Authority	Camden County Technical Schools	Project Management Services		11/13/2015		\$ 157,000
Camden County Improvement Authority	Pine Hill Board of Education	Project Management Services		6/1/2015		5,000
Camden County Improvement Authority	Parking Authority of the City of Camden	Project Management Services		8/24/2015		\$ 150,000

If No Shared Services X this Box

2017 AUTHORITY BUDGET

Financial Schedules Section

2017

CAMDEN COUNTY IMPROVEMENT AUTHORITY

**AUTHORITY
CAPITAL
BUDGET/
PROGRAM**

2017 CERTIFICATION OF AUTHORITY CAPITAL BUDGET/PROGRAM

CAMDEN COUNTY IMPROVEMENT AUTHORITY

FISCAL YEAR: FROM: January 1, 2017 TO: December 31, 2017

It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, by the governing body of the Camden County Improvement Authority, on the 15th day of October, 2016.

OR

It is hereby certified that the governing body of the _____ Authority have elected **NOT** to adopt a Capital Budget /Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2 for the following reason(s): _____

Officer's Signature:			
Name:	James Blanda		
Title:	Executive Director		
Address:	2220 Voorhees Town Center Voorhees, NJ 08043		
Phone Number:	856-751-2242	Fax Number:	856-556-3105
E-mail address	jblanda@camdencounty.com		

2017 CAPITAL BUDGET/PROGRAM MESSAGE

CAMDEN COUNTY IMPROVEMENT AUTHORITY

FISCAL YEAR: FROM: January 1, 2017 TO: December 31, 2017

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program?

We are working with the City of Camden Planning Board and a neighborhood community organization on the development of the new parking center. Two advertised open public meetings were held in the community to explain the scope of the project.

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include full lifecycle costs; and is it consistent with appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority?

Yes

3. Has a long-term (10-20 years) infrastructure needs assessment or other capital plan with a horizon beyond six years been prepared?

The City of Camden has prepared a redevelopment plan for the district. Parking centers are an accessory use in the district.

4. Describe the projected impact of the proposed capital projects, including impact on the schedule of rates, fees, and service charges and the impact on current and future year's schedules.

The new parking center will have rates consistent with our existing parking center located a short distance away. However, the new parking center is planned for the use of two nearby employers. Any public parking at the new parking center will be limited.

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

All of Camden County east of the Pinelands Management Areas lie within the Metropolitan or Suburban Planning Areas except for the municipality of Pine Valley (Fringe Planning Area). Pinelands municipalities include Waterford, Winslow, Berlin Twp. and Berlin Borough.

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

Centers in Camden County include the City of Camden and Gloucester City.

SUMMARY

Camden County Improvement Authority
 January 1, 2017 to December 31, 2017

For the Period

	FY 2017 Proposed Budget					FY 2016 Adopted Budget	All Operations	All Operations	% Increase (Decrease) Proposed vs. Adopted
	Operations	Parking Center	Community Development	N/A	Stadium				
REVENUES									
Total Operating Revenues	\$ 3,361,729	\$ 5,180,691	\$ -	\$ -	\$ 697,039	\$ 8,107,134	\$ 1,132,325	14.0%	
Total Non-Operating Revenues	2,300	2,500	-	-	4,800	2,613,257	(2,608,457)	-99.8%	
Total Anticipated Revenues	3,364,029	5,183,191	-	-	697,039	10,720,391	(1,476,132)	-13.8%	
APPROPRIATIONS									
Total Administration	1,288,700	6,200	-	5,000	1,279,900	1,288,025	(8,125)	-0.6%	
Total Cost of Providing Services	2,457,025	2,217,509	-	325,684	5,000,218	6,357,812	(1,357,594)	-21.4%	
Total Principal Payments on Debt Service in Lieu of Depreciation	-	685,000	-	150,000	835,000	640,000	195,000	30.5%	
Total Operating Appropriations	3,725,725	2,908,709	-	480,684	7,115,118	8,285,837	(1,170,719)	-14.1%	
Total Interest Payments on Debt	-	1,697,607	-	216,355	1,913,962	1,954,028	(40,066)	-2.1%	
Total Other Non-Operating Appropriations	-	151,612	-	-	151,612	150,325	1,287	0.9%	
Total Non-Operating Appropriations	-	1,849,219	-	216,355	2,065,574	2,104,353	(38,779)	-1.8%	
Accumulated Deficit	-	-	-	-	-	-	-	#DIV/0!	
Total Appropriations and Accumulated Deficit	3,725,725	4,757,928	-	697,039	9,180,692	10,390,190	(1,209,498)	-11.6%	
Less: Total Unrestricted Net Position Utilized	414,497	(414,497)	-	-	-	-	-	#DIV/0!	
Net Total Appropriations	3,311,228	5,172,425	-	697,039	9,180,692	10,390,190	(1,209,498)	-11.6%	
ANTICIPATED SURPLUS (DEFICIT)	\$ 52,801	\$ 10,766	\$ -	\$ -	\$ 63,567	\$ 330,201	\$ (266,634)	-80.7%	

Revenue Schedule

Camden County Improvement Authority

For the Period January 1, 2017 to December 31, 2017

	FY 2017 Proposed Budget						FY 2016 Adopted Budget	Proposed vs. Adopted	Proposed vs. Adopted	
	Operations	Parking Center	Community Development	N/A	Stadium	N/A	Total All Operations	Total All Operations	All Operations	
								\$ Increase (Decrease)	% Increase (Decrease)	
OPERATING REVENUES										
<i>Service Charges</i>										
Residential							\$ -	\$ -	#DIV/0!	
Business/Commercial							-	-	#DIV/0!	
Industrial							-	-	#DIV/0!	
Intergovernmental							-	-	#DIV/0!	
Other							-	-	#DIV/0!	
Total Service Charges							-	-	#DIV/0!	
<i>Connection Fees</i>										
Residential							-	-	#DIV/0!	
Business/Commercial							-	-	#DIV/0!	
Industrial							-	-	#DIV/0!	
Intergovernmental							-	-	#DIV/0!	
Other							-	-	#DIV/0!	
Total Connection Fees							-	-	#DIV/0!	
<i>Parking Fees</i>										
Meters							-	-	#DIV/0!	
Permits							-	-	#DIV/0!	
Fines/Penalties							-	-	#DIV/0!	
Other							-	-	#DIV/0!	
Total Parking Fees							-	-	#DIV/0!	
<i>Other Operating Revenues (List)</i>										
Bond Financing Fees	411566					411,566	939,095	(527,529)	-56.2%	
Project & Grant Management	2843299					2,843,299	2,471,797	371,502	15.0%	
Parking Fees & Office Rental		4473097		125000		4,598,097	4,388,378	209,719	4.8%	
Other Revenue	106864	707594			572039	1,386,497	307,864	1,078,633	350.4%	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
Total Other Revenue	3,361,729	5,180,691	-	-	697,039	-	8,107,134	1,132,325	14.0%	
Total Operating Revenues	3,361,729	5,180,691	-	-	697,039	-	8,107,134	1,132,325	14.0%	
NON-OPERATING REVENUES										
<i>Other Non-Operating Revenues (List)</i>										
HUD CDBG & HOME							2,410,507	(2,410,507)	-100.0%	
SSA							200,000	(200,000)	-100.0%	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
							-	-	#DIV/0!	
Total Other Non-Operating Revenue							2,610,507	(2,610,507)	-100.0%	
<i>Interest on Investments & Deposits (List)</i>										
Interest Earned	2,300	2,500				4,800	2,750	2,050	74.5%	
Penalties							-	-	#DIV/0!	
Other							-	-	#DIV/0!	
Total Interest	2,300	2,500	-	-	-	-	2,750	2,050	74.5%	
Total Non-Operating Revenues	2,300	2,500	-	-	-	-	2,613,257	(2,608,457)	-99.8%	
TOTAL ANTICIPATED REVENUES	\$ 3,364,029	\$ 5,183,191	\$ -	\$ -	\$ 697,039	\$ -	\$ 9,244,259	\$ 10,720,391	\$ (1,476,132)	-13.8%

Prior Year Adopted Revenue Schedule

Camden County Improvement Authority

FY 2016 Adopted Budget

	Operations	Parking Center	Community Development	N/A	Stadium	N/A	Total All Operations
OPERATING REVENUES							
<i>Service Charges</i>							
Residential							\$ -
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Service Charges	-	-	-	-	-	-	-
<i>Connection Fees</i>							
Residential							-
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Connection Fees	-	-	-	-	-	-	-
<i>Parking Fees</i>							
Meters							-
Permits							-
Fines/Penalties							-
Other							-
Total Parking Fees	-	-	-	-	-	-	-
<i>Other Operating Revenues (List)</i>							
Bond Financing Fees	939,095						939,095
Project & Grant Management	2,471,797						2,471,797
Parking Fees & Office Rental		4,388,378					4,388,378
Other Revenue	45,864			262,000			307,864
							-
							-
							-
							-
							-
							-
Total Other Revenue	3,456,756	4,388,378	-	-	262,000	-	8,107,134
Total Operating Revenues	3,456,756	4,388,378	-	-	262,000	-	8,107,134
NON-OPERATING REVENUES							
<i>Other Non-Operating Revenues (List)</i>							
HUD CDBG & HOME			2,410,507				2,410,507
SSA			200,000				200,000
Type in							-
Type in							-
Type in							-
Type in							-
Other Non-Operating Revenues	-	-	2,610,507	-	-	-	2,610,507
<i>Interest on Investments & Deposits</i>							
Investments							2,750
Penalties							-
Other							-
Total Interest	2,750	-	-	-	-	-	2,750
Total Non-Operating Revenues	2,750	-	2,610,507	-	-	-	2,613,257
TOTAL ANTICIPATED REVENUES	\$ 3,459,506	\$ 4,388,378	\$ 2,610,507	\$ -	\$ 262,000	\$ -	\$ 10,720,391

Appropriations Schedule

Camden County Improvement Authority

For the Period January 1, 2017 to December 31, 2017

	FY 2017 Proposed Budget						FY 2016 Adopted Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
	Operations	Parking Center	Community Development	N/A	Stadium	N/A	Total All Operations	Total All Operations	All Operations
OPERATING APPROPRIATIONS									
<i>Administration - Personnel</i>									
Salary & Wages	\$ 527,703					\$ 527,703	\$ 519,827	\$ 7,876	1.5%
Fringe Benefits	190,391					190,391	179,705	10,686	5.9%
Total Administration - Personnel	718,093					718,093	699,531	18,562	2.7%
<i>Administration - Other (List)</i>									
Office Rental	168,311					168,311	165,033	3,278	2.0%
Professional Services	102,500	6,200		5,000		113,700	132,494	(18,784)	-14.2%
Advertising, Marketing, Utilities, Travel, Education	236,696					236,696	257,378	(20,682)	-8.0%
Supplies, Printing, Software, Minor Equipment	43,100					43,100	33,600	9,500	28.3%
Miscellaneous Administration*	-					-	-	-	#DIV/0!
Total Administration - Other	550,607	6,200		5,000		561,807	588,494	(26,687)	-4.5%
Total Administration	1,268,700	6,200		5,000		1,279,900	1,288,025	(8,125)	-0.6%
<i>Cost of Providing Services - Personnel</i>									
Salary & Wages	1,698,598	276,436				1,974,974	1,912,623	62,351	3.3%
Fringe Benefits	712,186	97,806				809,992	670,364	139,628	20.8%
Total COPS - Personnel	2,410,725	374,242				2,784,967	2,582,987	201,979	7.8%
<i>Cost of Providing Services - Other (List)</i>									
Ground Lease		100,000				100,000	238,430	(138,430)	-58.1%
Professional Services							-	-	#DIV/0!
Advertising, Marketing, Utilities, Travel, Education	46,300	1,705,167		324,684		2,076,151	3,497,794	(1,421,643)	-40.6%
Supplies, Printing, Software, Minor Equipment		38,100		1,900		39,100	38,600	500	1.3%
Miscellaneous COPS*							-	-	#DIV/0!
Total COPS - Other	46,300	1,843,267		325,684		2,215,251	3,774,824	(1,559,573)	-41.3%
Total Cost of Providing Services	2,457,025	2,217,509		325,684		5,000,218	6,357,812	(1,357,594)	-21.4%
Total Principal Payments on Debt Service in Lieu of Depreciation		685,000		150,000		835,000	640,000	195,000	30.5%
Total Operating Appropriations	3,725,725	2,908,709		480,684		7,115,118	8,285,837	(1,170,719)	-14.1%
NON-OPERATING APPROPRIATIONS									
Total Interest Payments on Debt		1,697,607		216,355		1,913,962	1,954,028	(40,066)	-2.1%
Operations & Maintenance Reserve							-	-	#DIV/0!
Renewal & Replacement Reserve		151,612				151,612	150,325	1,287	0.9%
Municipality/County Appropriation							-	-	#DIV/0!
Other Reserves							-	-	#DIV/0!
Total Non-Operating Appropriations		1,849,219		216,355		2,065,574	2,104,353	(38,779)	-1.8%
TOTAL APPROPRIATIONS	3,725,725	4,757,928		697,039		9,180,692	10,390,190	(1,209,498)	-11.6%
ACCUMULATED DEFICIT									
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	3,725,725	4,757,928		697,039		9,180,692	10,390,190	(1,209,498)	-11.6%
UNRESTRICTED NET POSITION UTILIZED									
Municipality/County Appropriation							-	-	#DIV/0!
Other	414,497	(414,497)				-	-	-	#DIV/0!
Total Unrestricted Net Position Utilized	414,497	(414,497)				-	-	-	#DIV/0!
TOTAL NET APPROPRIATIONS	\$ 3,311,228	\$ 5,172,425	\$ -	\$ -	\$ 697,039	\$ -	\$ 9,180,692	\$ (1,209,498)	-11.6%

* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above:

5% of Total Operating Appropriations \$ 186,286.24 \$ 145,435.45 \$ - \$ - \$ 24,034.20 \$ - \$ 355,755.89

Prior Year Adopted Appropriations Schedule

Camden County Improvement Authority

	<i>FY 2016 Adopted Budget</i>						
	Operations	Parking Center	Community Development	N/A	Stadium	N/A	Total All Operations
OPERATING APPROPRIATIONS							
<i>Administration - Personnel</i>							
Salary & Wages	\$ 519,827						\$ 519,827
Fringe Benefits	179,705						179,705
Total Administration - Personnel	699,531	-	-	-	-	-	699,531
<i>Administration - Other (List)</i>							
Office Rental	165,033						165,033
Professional Services	118,000	14,484					132,484
Advertising, Marketing, Utilities, Travel, Educa	236,256	21,122					257,378
Supplies, Printing, Software, Minor Equipmen	33,600						33,600
Miscellaneous Administration*							-
Total Administration - Other	552,888	35,606	-	-	-	-	588,494
Total Administration	1,252,419	35,606	-	-	-	-	1,288,025
<i>Cost of Providing Services - Personnel</i>							
Salary & Wages	1,670,374	242,249					1,912,623
Fringe Benefits	595,353	75,012					670,364
Total COPS - Personnel	2,265,727	317,260	-	-	-	-	2,582,987
<i>Cost of Providing Services - Other (List)</i>							
Ground Lease		238,430					238,430
Professional Services	-						-
Advertising, Marketing, Utilities, Travel, Educa	48,340	788,947	2,610,507		50,000		3,497,794
Supplies, Printing, Software, Minor Equipmen	8,000	30,600					38,600
Miscellaneous COPS*							-
Total COPS - Other	56,340	1,057,977	2,610,507	-	50,000	-	3,774,824
Total Cost of Providing Services	2,322,067	1,375,237	2,610,507	-	50,000	-	6,357,812
Total Principal Payments on Debt Service in Lieu of Depreciation	-	640,000	-	-	-	-	640,000
Total Operating Appropriations	3,574,486	2,050,843	2,610,507	-	50,000	-	8,285,837
NON-OPERATING APPROPRIATIONS							
Total Interest Payments on Debt	-	1,742,028	-	-	212,000	-	1,954,028
Operations & Maintenance Reserve							-
Renewal & Replacement Reserve		150,325					150,325
Municipality/County Appropriation							-
Other Reserves							-
Total Non-Operating Appropriations	-	1,892,353	-	-	212,000	-	2,104,353
TOTAL APPROPRIATIONS	3,574,486	3,943,196	2,610,507	-	262,000	-	10,390,190
ACCUMULATED DEFICIT							-
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	3,574,486	3,943,196	2,610,507	-	262,000	-	10,390,190
UNRESTRICTED NET POSITION UTILIZED							
Municipality/County Appropriation	-	-	-	-	-	-	-
Other							-
Total Unrestricted Net Position Utilized	-	-	-	-	-	-	-
TOTAL NET APPROPRIATIONS	\$ 3,574,486	\$ 3,943,196	\$ 2,610,507	\$ -	\$ 262,000	\$ -	\$ 10,390,190

* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations	\$ 178,724.32	\$ 102,542.17	\$ 130,525.37	\$ -	\$ 2,500.00	\$ -	\$ 414,291.85
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Debt Service Schedule - Principal

Camden County Improvement Authority

If Authority has no debt X this box

	Fiscal Year Ending In						Total Principal Outstanding		
	Adopted Budget Year 2016	Proposed Budget Year 2017	2018	2019	2020	2021		2022	Thereafter
Operations									
Type in Issue Name									\$
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Principal									
Parking Center									
2007 Bonds	640,000	685,000	720,000	755,000	805,000	860,000	915,000	23,520,000	28,260,000
2017 Bonds-estimate			294,504	526,281	554,586	584,412	615,843	33,624,373	36,200,000
Type in Issue Name									
Type in Issue Name									
Total Principal	640,000	685,000	1,014,504	1,281,281	1,359,586	1,444,412	1,530,843	57,144,373	64,460,000
Community Development									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Principal									
N/A									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Principal									
Stadium									
2015 Bonds		150,000	185,000	190,000	200,000	210,000	220,000	3,845,000	5,000,000
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Principal		150,000	185,000	190,000	200,000	210,000	220,000	3,845,000	5,000,000
N/A									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Principal									
TOTAL PRINCIPAL ALL OPERATIONS	\$ 640,000	\$ 835,000	\$ 1,199,504	\$ 3,471,281	\$ 1,359,586	\$ 1,654,412	\$ 1,750,843	\$ 60,989,373	\$ 69,460,000

Indicate the Authority's most recent bond rating and the year of the rating by ratings service.

Bond Rating	Moody's	Fitch	Standard & Poors
Year of Last Rating	N/A	N/A	N/A

Debt Service Schedule - Interest

Camden County Improvement Authority

If Authority has no debt X this box

	Fiscal Year Ending in					Total Interest Payments Outstanding			
	Adopted Budget Year 2016	Proposed Budget Year 2017	2018	2019	2020		2021	2022	Thereafter
<i>Operations</i>									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Interest Payments									\$
<i>Parking Center</i>									
Parking Center-Cooper campus									
2017 Bonds-estimate	1,742,028	1,697,607	1,654,994	1,609,847	1,567,101	1,512,520	1,458,796	12,672,556.91	22,173,422
Type in Issue Name			1,104,782	1,872,495	1,844,190	1,814,364	1,782,933	27,344,845	35,763,609
Type in Issue Name									
Total Interest Payments	1,742,028	1,697,607	2,759,776	3,482,342	3,411,291	3,326,884	3,241,729	40,017,402	57,937,031
<i>Community Development</i>									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Interest Payments									
N/A									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Interest Payments									
<i>Stadium</i>									
2015 Bonds									
Type in Issue Name	212,000	216,355	210,490	202,461	194,215	185,535	176,421	1,258,579	2,444,056
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Interest Payments	212,000	216,355	210,490	202,461	194,215	185,535	176,421	1,258,579	2,444,056
N/A									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Type in Issue Name									
Total Interest Payments	1,954,028	1,913,962	2,970,266	3,684,803	3,605,506	3,512,419	3,418,150	41,275,981	60,381,086
TOTAL INTEREST ALL OPERATIONS									

Net Position Reconciliation

Camden County Improvement Authority

For the Period January 1, 2017

to December 31, 2017

FY 2017 Proposed Budget

	Community				Total All	
	Operations	Parking Center	Development	N/A	Stadium	Operations
	\$ (4,016,169)	\$ (1,184,116)			\$ (553,046)	\$ (5,753,330)
	222,596	(4,813,577)			(146,832)	(4,737,814)
	(4,238,765)	3,629,462			(406,214)	(1,015,516)
	5,911,513					5,911,513
	(422,898)	417,463			(421,589)	(427,024)
	1,249,850	4,046,925			(827,803)	4,468,973
	414,497	(414,497)				
	-	-				
	-	-				
	414,497	(414,497)				
	\$ 835,353	\$ 4,461,422			\$ (827,803)	\$ 4,468,973

TOTAL NET POSITION BEGINNING OF CURRENT YEAR (1)

- Less: Invested in Capital Assets, Net of Related Debt (1)
- Less: Restricted for Debt Service Reserve (1)
- Less: Other Restricted Net Position (1)
- Total Unrestricted Net Position (1)
- Less: Designated for Non-Operating Improvements & Repairs
- Less: Designated for Rate Stabilization
- Less: Other Designated by Resolution
- Plus: Accrued Unfunded Pension Liability (1)
- Plus: Accrued Unfunded Other Post-Employment Benefit Liability (1)
- Plus: Estimated Income (Loss) on Current Year Operations (2)
- Plus: Other Adjustments (attach schedule)

UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET

- Unrestricted Net Position Utilized to Balance Proposed Budget
- Unrestricted Net Position Utilized in Proposed Capital Budget
- Appropriation to Municipality/County (3)

Total Unrestricted Net Position Utilized in Proposed Budget

PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR

(4)

(1) Total of all operations for this line item must agree to audited financial statements.

(2) Include budgeted and unbudgeted use of unrestricted net position in the current year's operations.

(3) Amount may not exceed 5% of total operating appropriations. See calculation below.

Maximum Allowable Appropriation to Municipality/County \$ 188,926 \$ 145,435 \$ - \$ - \$ 24,034 \$ - \$ 358,396
 (4) If Authority is projecting a deficit for any operation at the end of the budget period, the Authority must attach a statement explaining its plan to reduce the deficit, including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

5 Year Capital Improvement Plan

Camden County Improvement Authority

For the Period January 1, 2017 to December 31, 2017

Fiscal Year Beginning in

	Estimated Total Cost	Current Budget Year 2017	2018	2019	2020	2021	2022
<i>Operations</i>	\$0	\$					
	\$0						
	\$0						
	\$0						
Total	-	-	-	-	-	-	-
<i>Parking Center</i>							
New construction	36,200,000	36,200,000					
	\$0						
	\$0						
	\$0						
Total	36,200,000	36,200,000	-	-	-	-	-
<i>Community Development</i>							
	\$0						
	\$0						
	\$0						
	\$0						
Total	-	-	-	-	-	-	-
<i>N/A</i>							
	\$0						
	\$0						
	\$0						
	\$0						
Total	-	-	-	-	-	-	-
<i>Stadium</i>							
	\$0						
	\$0						
	\$0						
	\$0						
Total	-	-	-	-	-	-	-
<i>N/A</i>							
	\$0						
	\$0						
	\$0						
	\$0						
Total	-	-	-	-	-	-	-
TOTAL	\$ 36,200,000	\$ 36,200,000	\$ -				

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.

5 Year Capital Improvement Plan Funding Sources

Camden County Improvement Authority

For the Period January 1, 2017 to December 31, 2017

	Estimated Total Cost	Funding Sources			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources
<i>Operations</i>	\$0				
	\$0				
	\$0				
	\$0				
Total	-	-	-	-	-
<i>Parking Center</i>					
New construction	36,200,000			\$ 36,200,000	
	\$0				
	\$0				
	\$0				
Total	36,200,000	-	-	36,200,000	-
<i>Community Development</i>					
	\$0				
	\$0				
	\$0				
	\$0				
Total	-	-	-	-	-
<i>N/A</i>					
	\$0				
	\$0				
	\$0				
	\$0				
Total	-	-	-	-	-
<i>Stadium</i>					
	\$0				
	\$0				
	\$0				
	\$0				
Total	-	-	-	-	-
<i>N/A</i>					
	\$0				
	\$0				
	\$0				
	\$0				
Total	-	-	-	-	-
TOTAL	\$ 36,200,000	\$ -	\$ -	\$ 36,200,000	\$ -
Total 5 Year Plan per CB-4	\$ 36,200,000				

Balance check - If amount is other than zero, verify that projects listed above match projects listed on CB-4.

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.