

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

Camden County has prepared the Year 3 Action Plan as required under 24 CFR 91.220. The Year 3 Action Plan for FY 2017 identifies the activities to be funded with Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME) and Emergency Solutions Grant (ESG) program funds received during the program year.

The Camden County Improvement Authority will assume responsibility for the day to day program management of CDBG and HOME grants in Fiscal Year (“FY”) 2017. The County of Camden will administer ESG funds and provide administrative, program and financial oversight of CDBG and HOME activities. Thirty-one (31) municipalities participate in the CDBG program. Camden City and Gloucester Township are direct HUD entitlement communities and receive their own grant funds from HUD. In the County’s HOME program consortium, the only non-participating municipalities are Camden City, Pine Valley and Tavistock.

The Annual Plan articulates funding decisions for the next year of specific federal funds according to the long term goals established in the 2015-2019 Consolidated Plan (CP). The CP was guided by three overarching goals that are applied according to community needs. These goals are:

1. To provide decent, affordable housing
2. To provide a suitable living environment
3. To expand economic opportunities.

The Annual Action Plan includes the SF 424 and Narrative Responses to Action Plan questions to which CDBG, HOME, HOPWA and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The annual activities that address Camden County’s CP goals follow. Funds available for 2017 are as follows.

Entitlement Grants

CDBG	\$ 2,156,604
HOME	\$ 819,669
ESG	\$ 193,191

Estimated Program Income

CDBG	\$ 180,000.
HOME	\$140,000.
TOTAL	\$3,489,464

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Housing

Camden County is committed to meeting its housing needs through programs that address specific overall housing objectives.

1. Provide funding to support homeownership through down payment and closing assistance.
2. Provide funding to generate new housing options for both renting and homeownership in Camden County over the next year.
3. Continuation of housing rehabilitation programs for both comprehensive improvement and programs.
4. Expansion of the rental rehabilitation program to the Urban County.
5. Support the Housing Authorities in their efforts to improve and maintain existing public housing units.
6. Provide subsidies to developers to create an expanded supply of affordable rental units.
7. Work with developers to make new affordable housing inclusive of persons with special needs.
8. Continued support for housing that meets the needs of elderly and disabled and other special needs populations.
9. Continue to support Emergency shelters, transitional housing and housing prevention programs funded through the Emergency Solution Grant and Supportive Housing Programs.
10. Create additional shelter beds for individuals and families.
11. Continue to support activities that provide affordable housing for families and individuals experiencing homelessness.
12. Continue to support activities that provide services for families and individuals experiencing homelessness and to work towards homelessness prevention in Camden County.
13. Continue to support and expand the availability of beds for chronically homeless single individuals.
14. Support the Camden Housing First Collaborative in developing housing for chronically homeless persons.

Economic Development

The County's goals and objectives related to community and economic development are as follows, including FY 2017 action steps:

1. Support projects that meet high priority needs, including parks, fire protection facilities and equipment, senior centers and neighborhood centers.
2. Support projects that meet high priority needs, including: handicap accessibility, roads, sidewalks, and sewer, water and flood protection systems.
3. Support projects that meet high priority needs, including services for youth and seniors, transportation services, housing counseling, employment training, substance abuse counseling and referral.
4. Support general program administration, public outreach and information and ongoing management of the federal programs.
5. Support County and local sustainability planning efforts.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Camden County's primary priorities include homeownership, housing rehabilitation, expanding the housing stock for low income renters, providing emergency shelters, providing supportive services and providing improvements to or the construction of public facilities and infrastructure. The County has expended funds in a timely manner and will continue to implement programs in order to achieve these priorities. Camden County, remains in compliance with HUD's 1.5 performance standard for timeliness in the expenditure of CDBG funds as well as the 2 year commitment deadline for HOME funds. Specific achievements can be found in the Comprehensive Annual Performance and Evaluation Report (CAPER) which is available for public review within 90 days of the end of the each program year.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The goals strategies for the use of funds were developed in conjunction with the public and stakeholder outreach process used to develop the Five-Year Strategic Plan. Camden County engaged in aggressive efforts to involve citizens and a variety of public, private and non-profit agencies in informing, shaping and responding to the goals and strategies in the Action Plan. The activities selected for FY2017 reflect these goals.

Citizen participation in the development of the Action Plan was encouraged through participation in public meetings and review of the plan during the display period. Citizens were made aware of the

process and opportunity to comment on the plan through newspaper advertisements. Copies of the announcements of the hearings and the Action Plan were distributed to service organizations that represent low income and minority and non-English speaking groups in the County with requests to disseminate the information and participate in the process.

The organizations listed below, plus a mailing list of over 100 agencies, were contacted with regards to the Action Plan. These organizations represent service providers for youth, the elderly, and persons with disabilities and those with HIV/AIDS. In addition, the Homeless Network Planning Committee, which prepares the Continuum of Care application, was consulted.

All of the Municipal Jurisdictions that participate in the Urban County were given the opportunity to apply for funding as well as participate in the process. Several regional organizations were also consulted. The County is served by the AIDS Coalition of Southern New Jersey for HOPWA funded services. There is no County-wide housing authority, but there are smaller organizations that serve individual municipalities.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Two comments were received. The first comment was a concern that data provided by HUD was not current since the 2010 census information had not been released yet and may no longer be correctly representing the demographics in Brooklawn, NJ.

The second comment was from the Homeless Network Planning Committee (HNPC). The HNPC is concerned with the decreasing availability in funding which is severely limiting their ability to build additional affordable housing units for the homeless in Camden County and surround jurisdictions.

6. Summary of comments or views not accepted and the reasons for not accepting them

There were no changes required as neither commenter objected to any aspect of the plan nor made any corrections or additions to the plan.

7. Summary

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	CAMDEN COUNTY	
CDBG Administrator	CAMDEN COUNTY	Community Development
HOPWA Administrator		
HOME Administrator	CAMDEN COUNTY	Community Development
ESG Administrator	CAMDEN COUNTY	Community Development
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative

The lead agency for the preparation of the Consolidated Plan is the County of Camden through its Office of Community Development. The Consolidated Plan is a comprehensive document promoting a coordinated approach to housing and community needs and fostering the coordination of all programs funded by the U.S. Department of Housing and Urban Development (HUD). It provides guidance on the investment of federal dollars, as well as other federal, State and local funding dollars. Most specifically, this Plan outlines the priorities by which the County’s Community Development Block Grant (CDBG) Program, HOME Investment Partnership (HOME) Program, and Emergency Solutions Grant (ESG) program funds will be administered over the next five years.

Each year the County will produce an Annual Action Plan to detail specific proposed activities to carry out the Plan's priorities and goals. Camden County is an Urban County Consortium with HUD. This status provides the County with funding under the CDBG and HOME program. The Consortium exists through the voluntary cooperation agreements between the County and local municipalities.

CDBG funds are provided to Consortium members through an annual application where communities develop projects which address local and Consolidated Plan priorities. County CDBG funds are administered through Camden County's Office of Community Development. Due to its urban county status, the County is eligible to receive funds under HUD's HOME Investment Partnership Program. In 1992, the County entered into a consortium with Gloucester Township, which increased its HOME allocation. Since 1992, the Consortium has also added Gloucester City and the Township of Cherry Hill as Consortium members. The current consortium covers 2015-2017. HOME funds are provided to for profit and non-profit developers through a competitive annual application process. County HOME funds are administered through the Camden County Office of Community Development, in consultation with the members of the consortium. The Camden County also uses a Competitive Contracting Request for Proposals (CCRFP) to award funds to Emergency Solution Grant applicants. The competitive process is conducted by the County's regional Continuum of Care. The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Consolidated Plan Public Contact Information

Camden County Office of Community Development

Ms. Erin E. Crean
County Courthouse
520 Market Street, 12th Floor
Camden, New Jersey 08102

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The goals strategies for the use of funds were developed in conjunction with the public and stakeholder outreach process used to develop the Five-Year Strategic Plan. Camden County engaged in aggressive efforts to involve citizens and a variety of public, private and non-profit agencies in informing, shaping and responding to the goals and strategies in the Action Plan. The activities selected for FY2017 reflect these goals.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The organizations listed below, plus a mailing list of over 100 agencies, were contacted with regards to the Action Plan. These organizations represent service providers for youth, the elderly, and persons with disabilities and those with HIV/AIDS. In addition, the Homeless Network Planning Committee, which prepares the Continuum of Care application, was consulted.

All of the Municipal Jurisdictions that participate in the Urban County were given the opportunity to apply for funding as well as participate in the process. Several regional organizations were also consulted. The County is served by the AIDS Coalition of Southern New Jersey for HOPWA funded services. There is no County-wide housing authority, but there are smaller organizations that serve individual municipalities.

A public hearing was held on February 28, 2017 at the Camden County Improvement Authority Office in Voorhees, NJ to solicit input from the general public, social service agencies, housing providers, local municipalities and various County Departments. At the public hearing in anticipation of the development of the FY 2017 Action Plan, Camden County reviewed the needs and the priorities and the priorities it had established for funding.

A summary of the Action Plan was made available to the public on or about July 11, 2017 a remained on display for thirty days. The plan was placed in display at the following locations:

Camden County Library

203 Laurel Road

Voorhees, NJ

Camden County Library

5 MacArthur Boulevard

Haddon Township, NJ

Camden County Improvement Authority

2220 Voorhees Town Center

Voorhees, NJ

Camden County Office of Community Development

Courthouse, 520 Market Street, 12th Floor

Camden, NJ 08102

The Plan was also made available online at www.camdencounty.com/communitydevelopment

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The US Department of Housing and Urban Development provides funding for permanent supportive housing, transitional housing and supportive services to agencies that serve persons who are homeless. Under the umbrella of the Continuum of Care Program, the Homeless Planning Network provides coordination and collaboration to ensure delivery of a seamless network of services.

Annually, the Camden County Homeless Network Planning Committee (Network), in conjunction with the Camden County Community Planning and Advocacy Council, prepares a Continuum of Care document that provides on-going guidance for the Network and the member agencies efforts. The document, as well as the process of preparing it, serves as the cornerstone of Camden County applications to HUD for McKinney Continuum of Care (CoC) homeless assistance funding For Fiscal Year 2017, HUD awarded Camden City/County/Gloucester, Cape May, Cumberland Counties TBD in CoC tier 1 funding for renewals. New project application approvals have not yet been announced. The services that will be provided through this proposal are vital to maintain a continuity of services, which enable homeless individuals to transition to self-sufficiency and permanent housing. Camden City &

County CoC expects to apply for renewals and new activities under the SNJCoC Continuum of Care programs in FY 2016.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Camden County is part of a regional Continuum of Care that is administered by the Community Planning and Advocacy Council (CPAC). Each year a Competitive Contracting Request for Proposals for ESG Funds is released by Camden County. Priorities for funding are based on data from Point in Time Surveys and HMIS. Once funds have been awarded, organizations must submit performance information to the County. The Community Development staff uses this data, along with regular monitoring visits, to assess performance in meeting the homeless needs of Camden County.

2. Agencies, groups, organizations and others who participated in the process and consultations

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Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	BOROUGH OF AUDUBON
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
2	Agency/Group/Organization	BOROUGH OF AUDUBON PARK
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
3	Agency/Group/Organization	BOROUGH OF BARRINGTON
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
4	Agency/Group/Organization	TOWNSHIP OF BERLIN
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
5	Agency/Group/Organization	BERLIN BOROUGH
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
6	Agency/Group/Organization	BOROUGH OF CLEMENTON
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
7	Agency/Group/Organization	BOROUGH OF CHESILHURST
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
8	Agency/Group/Organization	BOROUGH OF HADDONFIELD
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
9	Agency/Group/Organization	BOROUGH OF COLLINGSWOOD
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
10	Agency/Group/Organization	TOWNSHIP OF HADDON
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
11	Agency/Group/Organization	BOROUGH OF LINDENWOLD
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
12	Agency/Group/Organization	BOROUGH OF LAWNSIDE
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
13	Agency/Group/Organization	BOROUGH OF STRATFORD
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
14	Agency/Group/Organization	BOROUGH OF SOMERDALE
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
15	Agency/Group/Organization	TOWNSHIP OF PENNSAUKEN
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
16	Agency/Group/Organization	TOWNSHIP OF WINSLOW
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mayors or their designees were invited to attend quarterly advisory board meetings.
17	Agency/Group/Organization	BIG BROTHERS/BIG SISTERS
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Community Development Program staff engaged in various types of outreach including one-on-one meetings and data collection through the grant management process.
18	Agency/Group/Organization	LARC SCHOOL
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Community Development Program staff engaged in various types of outreach including one-on-one meetings and data collection through the grant management process.

19	Agency/Group/Organization	OUR LADY OF LOURDES SENIOR COMPANION PROGRAM
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Community Development Program staff engaged in various types of outreach including one-on-one meetings and data collection through the grant management process.
20	Agency/Group/Organization	Food Bank of South Jersey
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Community Development Program staff engaged in various types of outreach including one-on-one meetings and data collection through the grant management process.

Identify any Agency Types not consulted and provide rationale for not consulting

The Camden County Improvement Authority worked diligently to consult with all agency types for the purpose of creating this Action Plan.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Community Planning Advocacy Council	The goals of the plans overlap by providing safe, affordable housing throughout the jurisdiction through the HOME and ESG programs. CDBG Social Services funds are used to provide supportive services to those in need of housing as well as wrap around services.

Table 3 – Other local / regional / federal planning efforts

Narrative

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AP-12 Participation - 91.401, 91.105, 91.200(c)

**1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting**

The goals strategies for the use of funds were developed in conjunction with the public and stakeholder outreach process used to develop the Five-Year Strategic Plan. Camden County engaged in aggressive efforts to involve citizens and a variety of public, private and non-profit agencies in informing, shaping and responding to the goals and strategies in the Action Plan. The activities selected for FY2017 reflect these goals.

Citizen participation in the development of the Action Plan was encouraged through participation in public meetings and review of the plan during the display period. Citizens were made aware of the process and opportunity to comment on the plan through newspaper advertisements. Copies of the announcements of the hearings and the Action Plan were distributed to service organizations that represent low income and minority and non-English speaking groups in the County with requests to disseminate the information and participate in the process.

Citizen Participation Outreach

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

Camden County expects to receive consistent funding levels for the 2017-2018 program year. These funds will be used to address the following priority needs: Housing, rehabilitation of existing housing units, development of affordable housing, homelessness prevention, social services, public facilities and infrastructure, economic development, and public services. The accomplishments of these projects/activities will be reported in the FY 2018 Consolidated Annual Performance and Evaluation Report (CAPER).

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,156,604	180,000	0	\$2,336,604	0	Annual allocation is a conservative estimate based on recent allocations and federal budget deficit reduction trends. Program Income is based on recent years.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	819,669	140,000	0	984,919	0	Annual allocation is a conservative estimate based on recent allocations and federal budget deficit reduction trends. Program Income is based on recent years.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	192,421	0	0	192,421	0	Annual allocation is a conservative estimate based on recent annual allocations. ESG funded activities do not typically produce program income.

Table 1 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The federal funding listed above is funding which is received annually to support activities outlined in this Plan. Although there are no guarantees of this funding, particularly in the current budget environment, the County has historically received these funds and expects to for the period covered by this Plan. These resources leverage a variety of other resources including funds from: the Low Income Housing Tax Credit Program; Historic Tax Credit Program; Municipalities; Local Non-Profits; and others.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Currently, there is no intent to use publicly owned land for needs identified in the plan other than to improve existing public infrastructure and facilities.

Discussion

none listed

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Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand Homeownership	2015	2019	Affordable Housing	Camden County	Affordable Housing	CDBG: \$41,923	Direct Financial Assistance to Homebuyers: 5 Households Assisted
2	Rehabilitate the Existing Housing Stock	2015	2019	Affordable Housing	Camden County	Affordable Housing	CDBG: \$415,496 HOME: \$489,375	Homeowner Housing Rehabilitated: 20 Household Housing Unit
3	Expand Low Income Rental Housing Stock	2015	2019	Affordable Housing	Camden County	Affordable Housing	HOME: \$238,267	Rental units constructed: 15 Household Housing Unit
4	Homeless Activities	2015	2019	Homeless	Camden County	Homelessness	ESG: \$177,453	Overnight/Emergency Shelter/Transitional Housing Beds added: 1200 Beds Homelessness Prevention: 700 Persons Assisted
5	Public Infrastructure	2015	2019	Non-Housing Community Development	Camden County	Public Facility Improvements	CDBG: \$433,652	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 10000 Persons Assisted
6	Public Facilities	2015	2019	Non-Housing Community Development	Camden County	Public Facility Improvements	CDBG: \$173,700	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 4000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Social Services	2015	2019	Non-Homeless Special Needs	Camden County	Public Services Special Needs Population	CDBG: \$297,143	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1800 Persons Assisted

Table 2 – Goals Summary

Goal Descriptions

1	Goal Name	Expand Homeownership
	Goal Description	
2	Goal Name	Rehabilitate the Existing Housing Stock
	Goal Description	
3	Goal Name	Expand Low Income Rental Housing Stock
	Goal Description	
4	Goal Name	Homeless Activities
	Goal Description	
5	Goal Name	Public Infrastructure
	Goal Description	
6	Goal Name	Public Facilities
	Goal Description	

7	Goal Name	Social Services
	Goal Description	

Table 3 – Goal Descriptions

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AP-35 Projects - 91.420, 91.220(d)

Introduction

The projects listed below serve as the framework for Camden County's 2017 annual action plan. Under these projects, activities can be tracked and associated for consistency.

Project Name
CDBG Administration
HOME Administration
Audubon Park Removal of Barriers
Audubon Senior Center
Barrington Senior Center
Bellmawr Street Improvements
Berlin Borough Senior Transport
Berlin Township Senior Center
Brooklawn Sidewalks and Community Center Improvements
Chesilhurst Municipal Building & Community Center Renovations
Clementon Street Improvements
Collingswood Senior Services
Gibbsboro Senior Center
Haddon Heights Removal of Barriers, Curb Ramps
Haddon Township Senior Transportation
Hi-Nella Sidewalks and Roadway Improvements
Laurel Springs Removal of Barriers
Lawnside Senior Transportation
Lindenwold Street
Magnolia Street Improvements
Merchantville Senior Center Floor Rehabilitation
Oaklyn Removal of Barriers
Pennsauken Lend-A-Hand
Pine Hill Recreation Improvements
Runnemede Borough Hall Parking Lot
Somerdale Senior Center
Stratford Home Improvement Program
Voorhees Senior Transportation
Waterford Township
Winslow Township Senior Transportation Bus
Winslow Senior Recreation
Woodlynne Renovation of Fire Station
Mt. Ephraim Improvements to Senior Center

Project Name
Center for Family Services Outreach/Counseling
Clarifi Budget Counseling
Cathedral Kitchen
Larc School
CASA Advocates
SCUCS Housing Services
Big Brother Big Sister
SCUCS HVAC
Haddonfield
Camden Coalition of Healthcare Providers
Covenant House
HOME RFP Projects
CHDO
First Time Homebuyer Program
CDBG Home Improvement Program (HIP)
Municipal CDBG Supplemental RFP

Table 3 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

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AP-38 Project Summary

Project Summary Information

Table 4 – Project Summary

1	Project Name	CDBG Administration
	Target Area	Camden County
	Goals Supported	Expand Homeownership Rehabilitate the Existing Housing Stock Expand Low Income Rental Housing Stock Homeless Activities Public Infrastructure Public Facilities Social Services
	Needs Addressed	Affordable Housing Public Facility Improvements Public Infrastructure Improvements Public Services Economic Development Homelessness Special Needs Population
	Funding	CDBG: \$431,320.80
	Description	Salary and administrative costs to administer the various CDBG funded projects
	Target Date	6/30/18

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	Activities undertaken with the CDBG Urban County communities within Camden County
	Planned Activities	Administration of projects being funded with CDBG funds
2	Project Name	HOME Administration
	Target Area	Camden County
	Goals Supported	Expand Homeownership Rehabilitate the Existing Housing Stock Expand Low Income Rental Housing Stock
	Needs Addressed	Affordable Housing Special Needs Population
	Funding	HOME: \$81,966.90
	Description	Salary and costs to oversee affordable housing projects utilizing CDBG funds
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	Affordable housing projects will be located within the Camden County Consortium communities
	Planned Activities	1st Time Home Buyer, Home Improvements, Rental Rehab., and new construction of affordable housing
3	Project Name	Audubon Park Removal of Barriers
	Target Area	Camden County

	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements
	Funding	CDBG: \$18,900
	Description	Remove physical barriers at the closed elementary school at entrance ways and bathrooms to allow accessibility by persons with mobility handicaps. Building will be used as a senior center, community library, a new meeting room, day care/learning center and municipal offices. Ramp improvements to (2) building entrances, including improvements to the main door entry, and (2) Restroom facilities which include modifications to partitions, toilet and sink fixtures, and other bathroom appurtenances.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Borough estimates 493 households to benefit from removal of barriers at old school building
	Location Description	2 Road C, Audubon Park , Block Group 2, Census Tract 6109
	Planned Activities	Planned activities will include the following: <ul style="list-style-type: none"> • Replacement of doors • modifications to entrance ramps • bathroom facilities improvements for access for persons with mobility handicaps
4	Project Name	Audubon Senior Center
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements
	Funding	CDBG: \$27,300

	Description	Continued improvements to the Audubon Senior Center to repair (2) Chimney stacks on main roof, repair soffit and paint molding on front upper roof if necessary.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Estimates range from 150 - 210 seniors use the Senior Center facility on an annual bases.
	Location Description	247 Oakland Ave, Audubon, NJ, Block Group 1, Census Tract 6056.02
	Planned Activities	Improvements to the senior center including repairing chimney, painting, and improvements.
5	Project Name	Barrington Senior Center
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements
	Funding	CDBG: \$25,400
	Description	Barrington has an active senior center. These improvements and upgrades include, but not limited to, the continuation of Architectural Barrier removal. There is a Non-Compliant handicap ramp, railing, and handicap accessible foyer entrance. The barriers are not in compliance with the American Disabilities Act, resulting in the need to perform the improvements to properly accommodate and meet Senior's needs.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Borough estimates that 100 seniors use the facility on an annual basis. With new improvements and upgrades it is anticipated that additional seniors will come to the facility.

	Location Description	109 Shreve Ave, Barrington Block Group 1, Census Tract 6066.00
	Planned Activities	Improvements to the senior center including: <ul style="list-style-type: none"> • Installation of ramp/railings • Making the entryway foyer handicap accessible • Improvements to handicap accessible restrooms (Completed 2016)
6	Project Name	Bellmawr Street Improvements
	Target Area	Camden County
	Goals Supported	Public Infrastructure, Road Widening Asphalt Rehabilitation
	Needs Addressed	Public Infrastructure Improvements, Road Widening Asphalt Rehabilitation
	Funding	CDBG: \$35,800
	Description	The project calls for street Improvements including repairs and removal and replacing of curb, approx. 1,120 LF of curb, Widen the Roadway additional 18". Perform full mill of existing roadway install 2" HMA19. M64 asphalt base plus 2" HMA9, 5M64 top asphalt. Roadway measures 25"x 520' existing. Install (4) ADA Compliant ramps.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Reconstruction of Center Avenue, Park Drive to Catherine Ave. will get a direct benefit from the curb and street improvements
	Location Description	Center Avenue from Park Drive to Catherine Avenue, Block Group 2, Census Tract 6070
Planned Activities	Repair and mill existing roadway and resurface street to eliminate ponding and install four (4) handicap accessible curb cuts.	

7	Project Name	Berlin Borough Senior Transportation
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services
	Funding	CDBG: \$18,100
	Description	The funds will be used to provide senior transportation service for various outings. The trips will include shopping, doctor's appointments, recreation and senior center activities. The transportation services allow seniors access to entertainment and other social activities.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	150 seniors have participated on an annual basis
	Location Description	Seniors are picked up at a central location or at their homes
	Planned Activities	Seniors are picked up at the municipal, building, or their homes and taken to area grocery, big box stores, doctor appointments and/or recreation locations. CDBG funds cover cost of bus driver, fuel and repairs.
8	Project Name	Berlin Township Senior Center
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements
	Funding	CDBG: \$21,000

	Description	Berlin Township is improving the quality of life for seniors. This project call for the renovations to the existing Senior Center. Replacement of stove, refrigerator, installation of dishwasher and exhaust hood in the kitchen. Installation of programmable thermostats. Construction of concrete sidewalk and pads, for ADA accessible route, and (2) ADA accessible picnic tables, lawn restoration/landscaping at the proposed outdoor seating area at the Senior Citizens Building.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	150 seniors use the facility on a regular basis
	Location Description	240 Pine Avenue, West Berlin, NJ 08091 Block Group 4, Census Tract 6088
	Planned Activities	The funds will be used for building upgrades to both the interior and exteriors of the structure. The center is used as a daily meeting place for seniors and provides a place for recreation and social activities.
9	Project Name	Brooklawn Sidewalks and Community Center Improvements
	Target Area	Camden County
	Goals Supported	Public Infrastructure and Public Facility
	Needs Addressed	Public Infrastructure Improvements and Public Facility Improvements
	Funding	CDBG: \$21,600
	Description	The project calls for continued improvements of select sidewalk replacement throughout the Borough. In addition, the Community Center was constructed 30 years ago. Architectural barrier renovations are required to the kitchen and restrooms to obtain compliance with the American Disabilities Act (ADA).
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	350 people are estimated to benefit from this project.
	Location Description	Various locations with the eligible block group in the Borough of Brooklawn. Most sidewalks are in deteriorating condition and causing tripping hazards, and for the Community Center's kitchen and restrooms facilities to be ADA compliant. Block Group 1, Census Tract 6053
	Planned Activities	Replacement of deteriorated sidewalks throughout the Borough and Community Center ADA Renovations
10	Project Name	Chesilhurst Municipal Building & Community Center Renovations
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements
	Funding	CDBG: \$17,200
	Description	The project involves renovating the Chesilhurst Municipal Building and Arnold Poindexter Community Center and Library. These renovations will include ADA compliant bathrooms in each building as a priority.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	Borough has proposed renovating the Chesilhurst Municipal Building at 201 Grant Avenue, Block Group 1, Census Tract 6090 and the Arnold Poindexter Community Center and Library at 511 Edwards Avenue, Block Group 2, Cenus Tract 6090, Chesilhurst, NJ 08089

	Planned Activities	The improvements will be as follows: <ul style="list-style-type: none"> • Repairs and improvement ADA renovations to Chesilhurst Municipal Building • Repairs and improvement ADA renovations to Arnold Poindexter Community Center & Library
11	Project Name	Clementon Street Improvements
	Target Area	Camden County
	Goals Supported	Public Infrastructure
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$24,900
	Description	Borough is in need of street reconstruction of Brand Avenue between the White Horse Pike (US 30) and Chelsea Circle. Construction will be to mill the expanse of existing roadway 2” thick. Isolated areas in need of repair will be reconstructed by being excavated 12” thick and reconstructed with 6” thick Dense Graded Aggregate Base Course and 4” thick Hot Mix Asphalt 19M64 Base Course. Entire Road will be overlaid with 2” thick Hot Mix Asphalt, 9.5M64 Surface Course.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The activity is “Local Street Repaving”- This project meets the benefit to Low and Moderate Income Persons since the Tract area meets the HUD guidelines.
	Location Description	Street reconstruction of Brand Avenue from the White Horse Pike (US 30) to Chelsea Circle in Clementon. Census Tract 6086, Block Group 1
	Planned Activities	Street Improvements and Reconstruction of Brand Avenue
12	Project Name	Collingswood Senior Services
	Target Area	Camden County

	Goals Supported	Social Services
	Needs Addressed	Public Services
	Funding	CDBG: \$42,100
	Description	Borough will use funds to pay salary and fringe benefits of Director of Senior Community Center - Program coordinator, related to coordinating senior activities, provide transportation for seniors and senior recreation activities.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Thought out one year the Senior Center coordinator estimates that over 250 seniors use the facility, participating in one or more activities
	Location Description	Senior activities are held at the senior center rooms at the Community Building. Various activities are ongoing at the Senior Center, Yoga, cards, bingo, special speakers, line dancing and an occasional special trip to play or movie. Center has a computer lab available for senior to use.
	Planned Activities	Salary of Senior center coordinator to oversee and plan activities at the senior center. Various activities are available at the senior center, the include cards, yoga, watching TV, special trips. etc.
13	Project Name	Gibbsboro Senior Recreation Center
	Target Area	Camden County
	Goals Supported	Public Infrastructure
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$13,900
	Description	Borough has done extensive improvements to the Senior Center. Funding of Senior Recreation Project is for installation of solar panels and an addition to the building.
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	Borough clerk estimates that 150 seniors use the center over the course of the 1 year funding period. Seniors come occasionally and some on a regular basis for conversation, cards and bowling.
	Location Description	Center is located at Haddonfield-Berlin Road (Route 561), and at the end of Pole Rd, Gibbsboro. Block Group 1, Census Tract 6076
	Planned Activities	Funding will be used for the senior center improvements. This includes the installation of solar panels and an addition to the building. NOTE: Funding year is paid to Borough for the amortized bond payment.
14	Project Name	Haddon Heights Removal of Barriers, Curb Ramps
	Target Area	Camden County
	Goals Supported	Public Infrastructure
	Needs Addressed	Public Infrastructure Improvements Special Needs Population
	Funding	CDBG: \$20,400
	Description	The proposed improvements include the installation of curb cuts at intersections of St. Martins Avenue and new concrete curb, sidewalk, sidewalk detectable warnings, and 2' wide pavement restoration. Reconstruction with 4" thick DGA, 6" thick concrete base course, reinforced; 2" thick HMA surface course. The pavement restoration will allow positive flow of storm water away from the new handicap ramps.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The Borough of Haddon Heights has estimate of 2,997 households.

	Location Description	Installation of curb cuts at existing corners along St. Martins Avenue and Narberth Avenue., and St. Martins Avenue and South Park Avenue to allow accessibility for the mobility handicapped persons. Census Tract 6058, Block Group 3
	Planned Activities	Removal of Barriers at St Martins Avenue and Narberth Avenue and St. Martins Avenue and S. Park Avenue with the installation of ADA Compliant Handicap Ramps. This will include the improvements to new concrete curb, public sidewalk curb ramp detectable warning and 2' wide pavement restoration.
15	Project Name	Haddon Township Senior Transportation
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services Special Needs Population
	Funding	CDBG: \$32,900
	Description	Provide continued senior transportation services for medical appointments, pharmacies, financial institutions, library, shopping, township sponsored events (farmer's market, 4 th of July Celebration, etc.) and other recreational programs for Haddon Township's senior population.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The Township estimates that 300 seniors use the transportation and recreation activities throughout the year
	Location Description	Seniors are picked up at the municipal building or the senior housing facility in town and transported to grocery stores, area shopping mall(s), doctor's appointments and planned senior activities.

	Planned Activities	Transportation services to Haddon Township Seniors including trips to grocery stores, banks, malls, pharmacies and voting centers. Recreation activities planned include Senior Health Fair, Senior Breakfast, Senior Spring Gala, Summer Barbeques, Senior Swim Program, Senior Holiday Dinner, Ritz Theatre (plays and musicals), Bi-Monthly Trips to dinner Theatres, Casinos, Museums, Movie Complexes, Shopping Outlets and Various other places of interest.
16	Project Name	Hi-Nella Curb & Sidewalks and Roadway Improvements
	Target Area	Camden County
	Goals Supported	Public Infrastructure
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$20,476
	Description	Replace deteriorated curb, sidewalk replacement & asphalt roadway repairs at Minnetonka & Wykagyl Roads and various locations throughout Hi-Nella Borough.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The estimated benefit is 400 people.
	Location Description	On Minnetonka & Wykagyl Roads and various locations on Block Group 1 Census Tract 6080.01 with Low/Mod (.046) and Block 2 Census Tract 6112 with (Low/Mod .047).
	Planned Activities	Replacement of deteriorated sidewalks and roadway surfaces throughout Hi-Nella Borough.
17	Project Name	Laurel Springs Removal of Barriers
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements

	Funding	CDBG: \$14,200
	Description	Removal of Architectural Barriers at The Cord Mansion. The Borough of Laurel Springs will be doing improvements at The Cord Mansion to the ADA/Accessibility compliant stairs, ADA/Accessibility compliant elevator and upgrades to bathrooms with addition of two ADA/Accessibility compliant toilet rooms.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	727 Households in the Borough of Laurel Springs
	Location Description	Cord Mansion, 723 W. Atlantic Ave, Laurel Springs 08021. Block Group 2 Census Tract 6079
	Planned Activities	Removal of Architectural Barriers at The Cord Mansion. The Cord Mansion houses the Borough of Laurel Springs police station, and community space. Laurel Springs Borough offices are moving into The Cord Mansion. Improvements include ADA/Accessibility compliant stairs for the public, Upgrades to the bathroom and 2 ADA/Accessibility compliant toilet rooms. and a ADA/Accessibility compliant elevator.
18	Project Name	Lawnside Senior Transportation
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services Special Needs Population
	Funding	CDBG: \$18,900

	Description	These funds are for the leasing of a Senior Transportation Bus that will be utilized for many activities including hospital visits, medical care, senior retreats and recreation, shopping trips, restaurant and theater trips. This will bring a better quality of life to seniors. The funds will be used to pay the signing deposit of 10% (\$8,623.40) of the overall cost of (\$86,234.00). Remaining balance of \$10,276.60 will be utilized to pay the lease to the completion date of June 30, 2018. Upcoming allocations funding (Year 40 and so on with additional CDBG funds will be used for future lease payments.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Bus Transportation for all seniors in Lawnside. Bus has a rear wheelchair lift and holds close to 30 seniors at a time.
	Location Description	Lawnside Borough Hall, 4 Dr. Martin Luther King Jr. Road, Lawnside, NJ 08045
	Planned Activities	Senior Transportation Bus to be used for Medical Care, Hospital Visits, Shopping, Senior Retreats, Restaurants and Theater trips.
19	Project Name	Lindenwold Street
	Target Area	Camden County
	Goals Supported	Public Infrastructure
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$66,300
	Description	Reconstruction of South Carlton Avenue from East Elm Avenue to Gibbsboro Road. Reconstruction of the hot mix asphalt roadway should be pulverizing the existing roadway surface to a 4" depth and applying a 2.5" thick hot mix 9.5M64 asphalt surface coarse. This will repair the existing pot holes, cracking of the roadway and eliminate ponding water. The repair would improve drainage, ride-ability and safety issues. Curb will only be used where there are residential properties or where existing curb requires replacement.

	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	There are approx. 30 residential housing units along So. Carlton Ave., which is a side street in a developed residential neighborhood. The purpose of improvements is to make a significant difference in the environment by providing a safe street in the area.
	Location Description	South Carlton Avenue from East Elm Avenue to Gibbsboro Road Block Group 3 Census Tract 6077.02, (Low/Mod .053)
	Planned Activities	Resurfacing and repairs to South Carlton Street from E. Elm Avenue to Gibbsboro Road. The resurfacing will improve drainage, ride-ability and safety issues along South Carlton Avenue.
20	Project Name	Magnolia Street Improvements
	Target Area	Camden County
	Goals Supported	Public Infrastructure
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$21,800
	Description	Installation of Traffic Calming Measures in the form of (4) Speed Humps. The Traffic Calming measures will improve the safety of the residents by slowing down vehicular traffic. The "Speed Hump Complete" will include a Hot Mix Asphalt Speed Hump along with Striping and Signage in accordance with MUTCD standards.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Traffic Calming Measures, Speed Hump Installations will improve the safety and wellbeing of residents in the CDBG eligible block groups.

	Location Description	On Block Group 1 Tract 6073: (Low/Mod 0.46) (1) Hump on Otter Branch Dr., Camden Ave. In the Block Group 4 Tract 6073 area: (Low/Mod 0.57) (1) between Brooke & Philips Avenue, and (2) other Humps on Lakeview Avenue.
	Planned Activities	Install Traffic Calming Measures in the form of (4) "Speed Humps". The Traffic Calming measures will improve the safety of the residents by slowing down vehicular traffic. The Speed Hump Complete will include a Hot Mix Asphalt Speed Hump along with Striping and Signage in accordance with MUTCD standards
21	Project Name	Merchantville Senior Center Floor Rehabilitation
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements
	Funding	CDBG: \$17,700
	Description	Ongoing improvements to Senior Center: The lower level of the senior center is flooding in different areas of the building. At the wall, middle of the room, and under windows. Old flooring has been removed, and water proofing is required to keep the area dry.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Annually approx. 180 seniors visit and participate in various activities at the senior center. Facility is used by seniors on a daily basis.
	Location Description	212 Somerset Ave., Merchantville, NJ 08109 Block Group 2, Census Tract 6031
	Planned Activities	Health and safety improvements to Senior Center to include but not limited to installation with VCT tiling floor.
	Project Name	Oaklyn Removal of Barriers

22	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$21,800
	Description	Proposed project is the removal of Architectural Barriers at the Senior Center; converting the old Court Room into the Senior Activity Room. Renovations and upgrades are also needed in the restrooms and hallway leading to restrooms.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Borough estimates that 597 persons will benefit
	Location Description	20 West Clinton Ave., Oaklyn, NJ 08107 Block Group 2 , Census Tract 6046 (Low/Mod 0.51)
	Planned Activities	Converting old Court Room to Senior Activity Room. Removal of Architectural Barriers and Renovations to restrooms and hallway leading to the restrooms.
	23	Project Name
Target Area		Camden County
Goals Supported		Rehabilitate the Existing Housing Stock
Needs Addressed		Affordable Housing
Funding		CDBG: \$90,700
Description		Single family residential housing rehabilitation, consisting of repairs for income eligible recipients.
Target Date		6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 19 properties to receive funding for housing rehabilitation.
	Location Description	Income eligible single family homes throughout the Township of Pennsauken.
	Planned Activities	Residential rehabilitation consisting of minor repairs, not to exceed \$5,000 per household. Assistance provided on a first come first served basis.
24	Project Name	Pine Hill
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Services Public Playground in Qualified Census Tract
	Funding	CDBG: \$38,500
	Description	The Project involves replacing and upgrading the existing playground equipment to conform to the current design standards. The play structures will be designed to ensure that proper clear zones are provided with each piece of equipment. The existing mulch will be replaced to the most current surface material and will be installed to the proper depth to help ensure safety of the users of this facility.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	All children and adults in this area
	Location Description	Wilz Playground, 738 West Branch Pike, Pine Hill, NJ 08021 Block Group 1, Census Tract 6085.03 (Low/Mod 0.53)

	Planned Activities	Renovations to existing playground, play structures and layout designed to ensure that proper clear zones are provided with each equipment. Mulch will be replaced with most current surface material to help ensure the safety of children and the users of this facility.
25	Project Name	Runnemede Borough Hall Parking Lot
	Target Area	Camden County
	Goals Supported	Public Infrastructure
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$33,500
	Description	Removal of Architectural Barriers: This project involves the installation of a Parking Lot consisting of 22 parking spaces, including (4) handicap accessible spaces. This new parking lot provides and ADA accessible route to the Borough Clerk and Tax Offices on the ground level of the Borough Hall. CDBG eligible expenses will be cost directly related to the construction of the parking lot: Excavation, Grading, Sub-Base, Asphalt, Lighting, Concrete Curb and Sidewalks. Non-eligible expenses will include landscaping and the sprinkler system. Reimbursable expenses will be pro-rated based on the ratio of ADA spaces to total spaces (4/22 = 18.18%)
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	
Location Description	24 North Black Horse Pike, Runnemede, NJ 08078 Block 3 Census Tract 6072. (Low/Mod 0.49)	

	Planned Activities	This project involves the installation of a Parking Lot consisting of 22 parking spaces, including (4) handicap accessible spaces. This new parking lot provides and ADA accessible route to the Borough Clerk and Tax Offices on the ground level of the Borough Hall. (Currently with the original lot, the pathway to these areas are not ADA accessible). Eligible CDBG Year 39 Funds and with the additional transfer of Year 38 Funds of \$33,500.00 from last year, will be go to the cost directly related to the construction of the new Parking Lot.
26	Project Name	Somerdale Senior Center
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$23,300
	Description	The CDBG 39 Year Fund this year will be applied to debt service for improvements made on Year 38 (2016): Renovations were made to the interior and exterior of the Senior Center, relocation of the electric service, improvements to electric, plumbing and HVAC systems. Installation of new flooring, drywall, ceiling tiles, kitchen cabinets and renovations
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	68 senior citizens.
	Location Description	101 S. Hilltop Avenue, Somerdale NJ 08083 Block Group 2 Census Track 6074.02

	Planned Activities	This years' funds Year 39, will be used for payment of debt service from the improvements made from 2016. These Improvements were made to existing Senior Center as follows: improvements to the electric, plumbing and HVAC systems. Installation of larger insulated and low E glass windows, new exterior doors, installation of drywall, new flooring, improvements to restrooms, new kitchen cabinets, new ceiling panels and enhancements to exterior walls.
27	Project Name	Stratford Home Improvement Program
	Target Area	Camden County
	Goals Supported	Rehabilitate the Existing Housing Stock
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$23,200
	Description	Borough's allocation to be dedicated to Home Improvements for income eligible home owners.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Estimate 2 to 4 homes can be renovated depending on work needed for each property
	Location Description	Applications will be available Borough wide for income eligible households. Applications will be accepted on a first come first served basis.
Planned Activities	Home Improvements to include, but not limited to replacement of roofs, HVAC, plumbing, electrical, flooring, doors, windows, weatherization, bathrooms, and kitchens. Each house will be evaluated individually and a work write up will be prepared based on code and safety conditions.	
28	Project Name	Voorhees Senior Transportation
	Target Area	Camden County
	Goals Supported	Social Services

	Needs Addressed	Public Services
	Funding	CDBG: \$38,100
	Description	A Voorhees Township will coordinate and support senior citizen activities, to include bus transportation and other social and business functions. Voorhees Township will assist senior citizens in obtaining information on benefits and other services available to them.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	200 senior citizens.
	Location Description	Seniors are picked up at senior housing complex in Voorhees Township. Transportation is provided to local medical complexes, pharmacies, super markets, produce markets, shopping malls.
	Planned Activities	CDBG funds will be used for transportation and recreation activities for township seniors. Funding will also fund operation of bus, and salary of local Senior Activity Coordinator.
29	Project Name	Waterford Township
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements Special Needs Population
	Funding	CDBG: \$26,100
	Description	Improvements to Senior Center on 474 E. Atlantic Ave., to include but not limited to kitchen, and an emergency generator. Track 6089.03, Block 1
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	100 senior citizens.
	Location Description	474 East Atlantic Avenue.
	Planned Activities	Rehabilitation and upgrade of existing kitchen area. Kitchen will be upgraded to make appliances and utilities safer and user friendly for seniors using kitchen. Generator will protect against power outages and can be used by seniors as refuge in case of severe weather events that may create power outage.
30	Project Name	Winslow Township Senior Transportation Bus
	Target Area	Camden County
	Goals Supported	Public Services
	Needs Addressed	Social Services Special Needs Population
	Funding	CDBG: \$69,100
	Description	Township of Winslow has awarded a contract for Rohrer Bus Service for the transport of the senior population to various stores, markets, activities and events. The balance of the bus; after Year 38 Supplemental Grant award will be paid with Year 39 Funding, and for the funding of senior activities and money towards the driver's salary.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Estimate 191 senior citizens to benefit from Senior Center
	Location Description	125 South Route 73, Braddock, NJ 08037

	Planned Activities	Senior transportation is provided to local medical complexes, pharmacies, super markets, produce markets, shopping malls. Year 39 Funding is for the balance of the bus, senior activities for the year, and the driver's salary.
31	Project Name	Winslow Senior Recreation
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services Special Needs Population
	Funding	CDBG: \$15,000
	Description	Senior activities to include bus trips; entertainment; food for their meetings; and holiday events.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	191 seniors to benefit.
	Location Description	33 Cooper Folly Rd, Winslow Twp., NJ 08037 Block Group 3 Census Tract 6091.03.
	Planned Activities	Recreational bus trips; entertainment; food for their meetings; and holiday events.
32	Project Name	Woodlynne Renovation of Fire Station
	Target Area	Camden County
	Goals Supported	Public Infrastructure
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$25,576

	Description	The scope of the project is to include renovations of the existing Woodlynne Fire House. The renovations will include, but not limited to the widening of the existing vehicle bay doors to accommodate new firefighting equipment.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	200 Cooper Avenue, Woodlynne NJ, Block Group 2, Census Tract 6041,
	Planned Activities	Renovation of the existing Woodlynne Fire House. The reconstruction will include the widening of the existing vehicle bay doors to accommodate new fire-fighting equipment.
33	Project Name	Mt. Ephraim Improvements to Senior Center
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Infrastructure Improvements
	Funding	CDBG: \$20,000
	Description	Improvements to Charles Dougherty Senior/Handicapped Facility: Installation of a new air conditioner, new ducts, programmable thermostat, power and control wiring, new central return in hallway and main room.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	1193 families will benefit to improved accessibility of the municipal building.

	Location Description	508 Lambert Avenue, Mt. Ephraim, NJ 08059, Block Group 1, Census Tract 6054
	Planned Activities	Installation of a new air conditioner and new insulation of ducts throughout each room in the Charles Dougherty Senior Community Center including ADA bathrooms and attic; Air condition related power and control wiring, new programmable thermostat and central return in hallway and main room.
34	Project Name	Center for Family Services Outreach/Counseling
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000.00
	Description	Case management services are provided in the homes of seniors unable to get out. Includes counseling on different housing assistance, meal prep, personal and housekeeping as well as medical appointments
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Home case management services for approx. 10 seniors
	Location Description	Case management services are provided in the homes of seniors unable to get out.
	Planned Activities	Agency to provide counseling to 10 seniors in their homes
35	Project Name	Clarifi Budget Counseling
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services
	Funding	CDBG: \$15,000

	Description	Foreclosure Prevention and Budget counseling services for low/moderate income families.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	120 income eligible county individuals to be provided financial education and counseling.
	Location Description	Budget counseling is conducted one-on-one in the agency office, groups and via phone conference calls.
	Planned Activities	
36	Project Name	Cathedral Kitchen
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services Special Needs Population
	Funding	CDBG: \$15,000
	Description	Soup Kitchen type setting, 6 days a week
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	3184 homeless individuals and families to be provided lunch and dinner meals.
	Location Description	Nutrition site is located in the city of Camden, however persons needing a meal do come from outside the city limits
	Planned Activities	Meals for poor and homeless individuals and families.
	Project Name	Larc School

37	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Special Needs Population
	Funding	CDBG: \$20,000
	Description	After School and Respite care for multi-handicapped children.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	60 mentally and /or physically disabled individuals and their families.
	Location Description	After school program is held at the school or at a special location, such as farm market, family style restaurant, zoo, etc. Respite program is provided in the home of the individual child.
	Planned Activities	Provide after school and respite care to mentally and/or physically disabled individuals and their families.
38	Project Name	CASA Advocates
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	CASA provides trained volunteers to follow and advocated for children going through court system under DYFS care
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	54 abused and/or neglected children.
	Location Description	Location of assistance may vary, volunteers follow children through court system, offering support and referrals to other service agencies as the need arises. Reports progress to judges handling DYFS cases.
	Planned Activities	Advocacy, Info & Referral, emotional support for children and their care giver(s).
39	Project Name	SCUCS Housing Services
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Affordable Housing Public Services
	Funding	CDBG: \$15,000
	Description	Agency provides various housing related counseling services to seniors within Camden County. Services include, home sharing, reverse mortgage options and rental referrals.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	100 senior households and 320 senior individuals to benefit from program.
	Location Description	SCUCS main office located at 537 Nicholson Rd., Audubon, NJ.
	Planned Activities	Agency provide two housing related components. One Shared Housing where they match seniors with a home, with seniors who need an affordable place to live. SCUCs also provides affordable housing counseling for Reverse Mortgage and rental referrals for seniors to help them determine what options are available for them depending on age, income and disability.

40	Project Name	Big Brother Big Sister
	Target Area	Camden County
	Goals Supported	Social Services
	Needs Addressed	Public Services Special Needs Population
	Funding	CDBG: \$19,500
	Description	Beyond School Walls Mentoring volunteer program geared toward youth in Lawnside
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Estimate 10 low income youth will be matched with adult mentor
	Location Description	Mentor sessions to be held at a local Lawnside elementary school
	Planned Activities	Funds to be used for salary, bus trips and office space for program. Mentoring sessions are proposed to be conducted at the Lawnside Elementary School
41	Project Name	SCUCS HVAC
	Target Area	Camden County
	Goals Supported	Rehabilitate the Existing Housing Stock
	Needs Addressed	Social Services Affordable Housing Special Needs Population
	Funding	CDBG: \$16,500
	Description	Replacement of HVAC and domestic hot water heaters for income eligible senior and disabled citizens.

	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	15 senior and/or disabled households.
	Location Description	Households in Urban County participating municipalities.
	Planned Activities	Replacement of HVAC and/or domestic hot water heaters.
42	Project Name	Haddonfield
	Target Area	Camden County
	Goals Supported	Public Facilities
	Needs Addressed	Public Facility Improvements
	Funding	CDBG: \$14,500
	Description	Structural renovation of existing basement, including parging foundation walls with a Portland cement coating, sealing existing windows in basement walls, and repairing areas of concrete floor and sealing it with epoxy resin.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	45 to 50 senior citizens from Haddonfield.
	Location Description	Mabel May House Senior Center, 24 Walnut Street, Haddonfield NJ 08033 Block Group 1, Census Tract 6063
	Planned Activities	Repair and waterproofing of basement for use for senior activities in Haddonfield.
	Project Name	Camden Coalition of Healthcare Providers

43	Target Area	Camden County
	Goals Supported	Homeless Activities
	Needs Addressed	Affordable Housing Homelessness Special Needs Population
	Funding	CDBG: \$10,000
	Description	Provide case management and outreach services for Housing First program.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	50 chronically homeless individuals that are high users of emergency room services.
	Location Description	Main office - 800 Cooper Street, Camden NJ 08102. rental units will be scattered sites throughout Camden county.
	Planned Activities	Case Management and outreach to chronically homeless individuals in Camden County participating in Housing First Program.
44	Project Name	Covenant House
	Target Area	Camden County
	Goals Supported	Homeless Activities Social Services
	Needs Addressed	Homelessness
	Funding	CDBG: \$10,000
	Description	Street outreach and case management for homeless and at risk youth in Camden County.
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	200 homeless and at risk youth.
	Location Description	Main office - Drop in Center is located at 3403 Federal Street, Camden NJ 08105. Outreach activities will take place in various Camden County communities where homeless youth are identified.
	Planned Activities	Provide homeless and at risk youth food, shelter, physical and mental health care, legal services, education, job training and assistance in finding and maintaining permanent housing.
45	Project Name	HOME RFP
	Target Area	Camden County
	Goals Supported	Rehabilitate the Existing Housing Stock
	Needs Addressed	Affordable Housing
	Funding	HOME: \$627,046.79
	Description	Rehabilitation of municipal owned single family properties to rent to income eligible low/moderate income families or other projects to provide low to moderate income housing.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	<ul style="list-style-type: none"> County wide
	Planned Activities	
46	Project Name	
	Target Area	Camden County

	Goals Supported	Rehabilitate the Existing Housing Stock Expand Low Income Rental Housing Stock
	Needs Addressed	Affordable Housing
	Funding	HOME:
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	•
	Planned Activities	
47	Project Name	CHDO Reserve Project
	Target Area	Camden County
	Goals Supported	Expand Homeownership Rehabilitate the Existing Housing Stock Expand Low Income Rental Housing Stock
	Needs Addressed	Affordable Housing
	Funding	HOME: \$110,655.32
	Description	Creation of affordable housing units in collaboration with a certified CHDO agency
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	No less than 2 single family units to be developed for income eligible low/moderate income family/individual.
	Location Description	To be determined. Project will be located in Camden County.
	Planned Activities	Acquisition and rehabilitation of no less than 2 units for sale or rent to income eligible low/moderate family or individual.
48	Project Name	
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
49	Project Name	First Time Homebuyer Program
	Target Area	Camden County
	Goals Supported	Expand Homeownership

	Needs Addressed	Affordable Housing
	Funding	HOME: \$50,000.00
	Description	Provide financial assistance to first time home buyers
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	5 first time home buyers
	Location Description	varies per home buyers
	Planned Activities	Down payment and closing costs assistance for income eligible first time homebuyer not to exceed \$10,000.
50	Project Name	CDBG Home Improvement Program (HIP)
	Target Area	Camden County
	Goals Supported	Rehabilitate the Existing Housing Stock
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$415,496 HOME: \$490,111
	Description	Financial assistance to correct housing code violations
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	100 households
	Location Description	Funding is dedicated to County - wide HIP,

	Planned Activities	Financial assistance to correct housing code violations to income eligible low/moderate owner occupants of single family residences in the County's participating municipalities in the form of a no interest, deferred payment loan that is secured by a mortgage lien and is repaid at death or title transfer. All repairs meet or exceed local building code. Applications are funded on a first come first served basis.
51	Project Name	Municipal CDBG Supplemental RFP
	Target Area	Camden County
	Goals Supported	Public Infrastructure Public Facilities
	Needs Addressed	Public Facility Improvements Public Services Economic Development
	Funding	CDBG: \$340,609
	Description	Municipal CDBG funding for eligible shovel ready projects that are cost prohibitive for a municipality to do with current CDBG allocation.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	TBD by RFP process.
	Location Description	TBD by approved projects.
	Planned Activities	Camden County will release an RFP to participating municipalities for shovel ready projects. Projects will be ranked by benefit to low/mod persons and awards will be based on those rankings

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Camden County provides CDBG funds to entitlement communities in the County based on a formula developed by the Camden County Community Development Office. The formula allows for an equitable distribution of CDBG funds among the entitlement communities. The entitlement communities consist of all the municipalities in Camden County except Camden City, Cherry Hill Township, Gloucester City, Gloucester Township, Pine Valley Borough, and Tavistock. Borough. The entitlement communities use CDBG funds for various projects in the community. Some projects are at specific locations, and some of the projects serve the entire community.

CDBG and HOME funds are used Countywide to fund housing rehabilitation. HOME funds will be utilized to acquire and rehab eight residential homes in eligible communities to be sold to low-income first-time homebuyers.

HOME funds will be used to continue the County's Down Payment and Closing Cost Assistance Program, which assist low-and moderate income first-time homeowners with down payments for single-family housing.

Emergency shelter facilities and services for the homeless and to prevent homelessness are also available county-wide.

Geographic Distribution

Target Area	Percentage of Funds
Camden County	100

Table 5 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The housing, special needs and community development priorities established as part of the Consolidated Plan were developed through a comprehensive public outreach process that placed a high priority on meaningful citizen and agency engagement.

As described above, individual municipalities apply to use funds on an "entitlement" basis and select projects of greatest need within their

community that meet the CDBG or HOME program criteria.

The allocation process took into consideration the following criteria:

- Meeting the statutory requirements of the federal programs
- Meeting the needs of low and moderate income residents
- Focusing on low and moderate income areas or neighborhoods
- Coordination and leverage of resources
- Response to expressed needs
- Sustainability and long-term impact, and
- The ability to demonstrate measurable progress and success

The primary obstacle to meeting underserved needs for affordable housing in Camden County is the gap in what households can afford to pay for housing and the price of housing. The County has a significant affordable housing stock, yet the substandard condition of the units and income level for individual households such as single parent, elderly, disabled, or others of limited economic means, is not sufficient to afford even the lowest of the market rate units.

Camden County will continue to use its entitlement funds to provide assistance with activities that meet the underserved needs of the community. Through continued participation with the Camden County Homeless Network Planning Committee (HNPC) and other broad-based groups, the County will be kept informed of the needs of the underserved and the changes in the needs over time. This will facilitate the use of scarce funds in an efficient way.

Discussion

The Camden County Office of Community Development does not target funds on a geographic basis. Instead, the Department selects projects

and activities through an application process. For example, persons desiring rehabilitation or down payment assistance are required to submit applications. Municipalities seeking assistance for community projects apply once a year funding.

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Affordable Housing

AP-55 Affordable Housing - 91.420, 91.220(g)

Introduction

During 2017, Camden County will continue a number of programs designed to expand housing choice and maintain affordable housing consistent with the five year goals established in the Strategic Plan. The County's specific unit completion goals are listed below.

One Year Goals for the Number of Households to be Supported	
Homeless	10
Non-Homeless	137
Special-Needs	40
Total	187

Table 6 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	17
The Production of New Units	20
Rehab of Existing Units	200
Acquisition of Existing Units	5
Total	242

Table 7 - One Year Goals for Affordable Housing by Support Type

Discussion

N/A

AP-60 Public Housing - 91.420, 91.220(h)

Introduction

Actions planned during the next year to address the needs to public housing

While there is no County-wide public housing agency (PHA) in Camden County, lower income populations are served by local public housing authorities in municipalities across the County:

- The Housing Authority of the City of Camden administers a Housing Choice Voucher program and maintains a low-income housing portfolio of more than 2,000 units. During the last 12 years, the Authority has renovated or redeveloped more than 70% of its original inventory (2,334 units) using a variety of financial and asset management strategies. HACC additionally operates a homeownership program that has benefited more than 350 households to date.
- The Collingswood Housing Authority and the Clementon Housing Authority also offer both Housing Choice Vouchers and public housing units
- The Haddon Housing Authority maintains one 100 unit development for lower income seniors.
- Gloucester Township provides 75 units for rent to lower income houses.
- Cherry Hill Township operates a Housing Choice Voucher program through its Department of Community Development. Additionally, the Township requires a set aside of 20 percent of units in every multi-family development for low and moderate income households. Of these units, 10% are for purchase by low to moderate income households, and 10% are for rental by low to moderate income households.
- Pennsauken Township also administers a Housing Choice Voucher program through its Housing Department. The Township has 76 tenant based vouchers for income eligible families, elderly households or disabled households. More than 300 households are on the waiting list, which is currently closed.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Camden County has no plans to fund resident initiatives. PHAs within the County will continue to seek

funds to maintain their properties in safe and sanitary conditions and will continue to seek funds for programs to improve the quality of life for residents. The Agencies may request funding from Camden County for activities, and the County will consider requests by PHAs regarding developing cooperative programs. Each PHA has provided Camden County with copies of its Agency Plan, which are on file at the Community Development Office.

Discussion

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AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)

Introduction

The Homeless Network Planning Committee (HNPC) is the coordinator of homeless programs and serves as the Continuum of Care in Camden County. The HNPC is a subcommittee of the Camden County Comprehensive Emergency Assistance System (CEAS). The Community Planning and Advocacy Council (CPAC) provides staff support to the HNPC and the County participates in the process.

Agencies participating in the CoC provide an expanded number of beds for chronically homeless persons and families. Once stably housed, programs provided through Catholic Charities, Diocese of Camden and New Visions Community Services of Camden provide employment opportunities and case management for the homeless. Programs such as these are utilized to end chronic homelessness. Outreach to persons living on the street is conducted by the Homeless Outreach Team (HOT), which includes all the shelter providers and non-transitional sources such as public safety personnel. A task force has been created to address the homeless tent encampments. The HOT visits the encampment weekly to engage those residing there in services.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Homeless Outreach Team (HOT) conducts regular street outreach. This multi-disciplinary team is staffed by all the HNPC participating agencies and some non-traditional agencies to deliver an array of services.

Further, special outreach is conducted in the homeless encampments to encourage participation in services. Teams visit the encampment weekly as well as other known locations for street homeless.

Developing a single point of entry to the county's homeless system and the use of a common assessment tool will ensure that individuals and families experiencing homelessness will be directed to the appropriate housing and connected with other necessary social services including help applying for all the mainstream benefits for which they meet the eligibility requirements. A single point of entry assessment form is under construction and being used on a trial basis by local agencies.

In FY 2017, the County will provide CDBG funds in support of the Homeless Outreach Teams.

Addressing the emergency shelter and transitional housing needs of homeless persons

The existing shelters and transitional housing facilities continue to meet the emergency needs of the homeless. Once in a shelter or transitional facility, every effort is made to quickly return the individual or household to permanent housing. A goal of 30 days has been set. ESG funds will be used in support of

the shelters for items such as operations, repairs, and renovations.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

HNPC expects to end the use of transitional housing within 1 year. Four of the TH programs were reallocated to permanent housing in the FY 2015 COC process. That places greater emphasis on the need to move families and individuals to permanent housing quickly. Standardized assessment tools are being developed to ensure households are directed to appropriate services and that barriers to housing are reduced or eliminated.

Funding from ESG is used to provide emergency rental assistance. These funds help move people from the shelters to permanent housing by providing short term assistance with security deposits and rent payments.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

HNPC is working to create a single point of entry to decrease homelessness among families. Through a SPOE, assessment, outreach, awareness, coordination of efforts and expansion of affordable housing, such homelessness can be prevented. Another action that is being planned in the long term is to create housing resource centers to assist households in identifying appropriate housing and providing assistance in successfully securing housing units.

Discharge planning is critical to the success of ending homelessness caused by exiting institutions without a complete housing exit plan. HNPC has an active MOU with Children and Youth to prevent discharge from foster care. Mental health institutions are required to follow a state mandated housing plan for discharge.

Discharge from health care is more difficult, however, local hospitals and medical centers are members of the COC. Through the Camden County Homelessness Trust Fund, the Office of Community Development has partnered with the Camden Coalition of Health Care Providers to house frequent users of emergency room services through a Housing First model. Likewise, discharge from correctional

institutions is more difficult because when a sentence is complete, discharge cannot be prevented. The Adult Probation department is working with the COC to find solutions to the housing discharge planning problem.

Camden County will use ESG funds for temporary financial assistance and stabilization services for individuals and families at risk of becoming homeless. The County will continue to work with HNPC and community agencies to find additional resources to augment the program so as to expand the number of households that can be served. ESG funds will be coordinated with other resources available in the community to ensure that the largest number of households can be served.

The larger comprehensive prevention system that will evolve will include:

- Prevention services including legal counseling, rental assistance, utility assistance, mental health counseling, food pantry services, and life skills training;
- Substance abuse treatment including inpatient and detoxification resources;
- Case management including long term case management that connects households with life skills training, money management, job training, child care and transportation; and
- Resource and referral services including a staffed emergency information system with directory of all service providers and services. This could be housed at the SPOE.

Discussion

One year goals for the number of households to be provided housing through the use of HOPWA for:
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family
Tenant-based rental assistance
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds
Total

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AP-75 Barriers to affordable housing - 91.420, 91.220(j)

Introduction

The policies that may impact affordable housing. Include zoning and other land use controls and building and development permits are regulated by the municipalities in Camden County. There is housing that is affordable to low income households in Camden County. The cost of land, in addition to construction and rehabilitation costs, however continues to rise. The increasing costs are passed on by way of increased housing prices and rents that negatively impact the affordability of housing by low income households. Within the resource constraints, Camden County diligently works to alleviate the cost burden and provide housing opportunities for low income households.

Historically, Camden County has allocated a substantial amount of its annual CDBG entitlement grant for direct housing assistance through funding its Home Improvement Program. Camden County is required to spend its HOME funds on direct housing initiatives. HOME funds are used to fund the First Time Homebuyer Program and funds continue to be used to support the development of housing. In fiscal year 2017, more than one third of the County's entitlement funds will be allocated to housing activities for low-income households.

Camden County is in the process of reviewing and incorporating 24 CFR Part 5 Affirmatively Furthering Fair Housing (AFFH). The County will develop the Assessment of Fair Housing (AFH) replacing the Analysis of Impediments to Fair Housing Choice (AI).

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

While housing costs continue to increase in Camden County, housing in many portions of the County is within the affordable range of low-moderate income households, particularly those in the 70-80% Median Family Income (MFI).

Camden County has very little ability to address barriers that are imposed due to local regulations. In New Jersey, the power behind land development decisions resides with the municipal governments through the formulation and administration of local controls including master plans, zoning ordinances, and subdivision ordinances. The municipalities also regulate building and development permits. County Master Plans in New Jersey are advisory only.

New Jersey is working to address the need for affordable housing on a regional basis through its Council on Affordable Housing (COAH). COAH's mission is to implement and enforce New Jersey's Fair Housing Act of 1985 (the Act). The Act amended the New Jersey Municipal Land Use Law requiring that for a municipality to have the power to zone it must adopt a land use element and a housing element within their Master Plan.

Through a detailed formula, COAH establishes need numbers for all municipalities. There are various methods for municipalities to address their fair share obligations for the provision of affordable housing.

COAH certification is not mandatory, but by having a municipal housing element and a fair share plan certified by COAH, a municipality is deemed in compliance, limiting exposure from exclusionary lawsuits. More importantly, the certification ensures a municipality has addressed its need for affordable housing by low income households. COAH reports as of December 31, 2013, 26 municipalities have participated in COAH certifications. As such the municipalities are working to expand affordable housing opportunities locally in furtherance of the removal of barriers to affordable housing.

Locally, Camden County is very proactive in support of affordable housing. The Office of Community Development has been instrumental in bringing developers, non-profits agencies, and local government together to discuss, tour and learn about affordable housing. Camden County, through the Improvement Authority hosted a landlord workshop to educate and inform local landlords of voucher programs available in Camden County. Workshop also was used as a forum to bridge barriers to affordable housing for low/moderate income and homeless individuals and families.

Discussion

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

During the Consolidated Plan period of 2015-2019, the County will take actions planned to address the following needs and priorities.

Actions planned to address obstacles to meeting underserved needs

Over the past eight years, the issue of vacant and abandoned properties has changed from primarily an urban core problem to one that impacts all communities in the county and throughout the United States. While housing markets have begun to return to stability across the United States, Camden County and southern New Jersey continue struggle. The housing market and abandon properties have taken a toll on housing pricing and overall blight to certain areas within the County. The County is looking to partner with key groups to address this housing issue and commit funds to rehab vacant housing and put these units back in circulation.

Actions planned to foster and maintain affordable housing

The County works to leverage as many potential sources of funding in order to increase the supply of affordable housing. One of the primary tools used to finance affordable housing is the Low Income Housing Tax Credit (LIHTC) program. The New Jersey Housing and Mortgage Finance Agency administers this and other programs to support housing within the State.

Actions planned to reduce lead-based paint hazards

Camden County Department of Health handles a large portion of the lead cases within the County. This will continue in the near future and cases will comply with State and Federal regulations as needed.

Actions planned to reduce the number of poverty-level families

Camden County will continue efforts to implement anti-poverty strategies for the citizens of the County in the upcoming year. The County will strive to increase its efforts in assisting homeowners and renters with housing rehabilitation and renovation of affordable housing to decrease the financial burden on low-to-moderate-income persons.

The County will provide assistance to low and moderate-income persons through the following

strategies:

- Provide homeowners with housing repair assistance through the Housing Rehabilitation program;
- Assist first time homebuyers with down payment assistance to reduce some of the housing burden.
- Continue to support the purchase and rental of housing units to allow low to moderate income families and individuals to live within the County.
- Work with our homeless outreach team to rapidly rehouse or try to find housing for homeless individuals; and
- The County will continue to implement Section 3 policy as necessary.

Through the initiatives described above, and in cooperation with the agencies and nonprofit organizations noted, the CDBG Program Office will continue to assist low and moderate-income persons of Camden County over the next year.

Actions planned to develop institutional structure

The County's Office of Community Development has relationships in several different levels of partnerships - government, local municipalities, private developers, businesses and public service agencies. Through these relationships it can help bridge communities.. The County can introduce affordable housing developers to municipal leaders, it can provide advice to municipal leaders on the real impact of affordable housing and it can connect housing developers and public service providers so they can work together to address their clients housing needs. These are just a few examples of the ways the County can bring parties together

Actions planned to enhance coordination between public and private housing and social service agencies

Coordination between providers is essential to improve the conditions and address gaps in services for Camden County residents. Actions planned to enhance coordination between public and private housing

and social service agencies include:

- Provide CDBG funds to eligible projects for housing and social services.
- Encourage agencies to work together to apply for CDBG funds to leverage resources to the fullest extent.
- Continue working with the Community of Care Network (CCN) to address issues of poverty and homelessness.
- Distribute program information to local organizations through the CCN so that service providers can make materials available to their clients.
- Collaborate with developers to apply for State Housing funds for additional affordable housing options.
- Host meetings and events for housing and social service agencies to network and build capacity.
- Offer referrals to organizations that would benefit from the leadership, programs, services or collaboration with other organizations

Discussion

Performance monitoring is an important component in the long-term success of the County's Community Development Program. Camden County has developed standards and procedures for ensuring that the recipients of CDBG funds meet the regulations and that funds are disbursed in a timely fashion. The County has promulgated sub-recipient monitoring procedures and developed checklists to ensure that each activity is completed in a manner consistent with the requirements of the Community Development Block Grant Program.

The Community Development staff regularly monitors the progress of every activity to ensure timeliness. Municipal projects and sub-recipients are held to a performance schedule through contract obligations. When these milestones are not met, the staff works closely with the municipality to bring the project into compliance or reallocate the funds.

The Office of Community Development's standards and procedures for monitoring are designed to ensure that:

- Objectives of the National Affordable Housing Act are met,
- Program activities are progressing in compliance with the specifications and schedule for each program, and
- Recipients are in compliance with other applicable laws, implementing regulations, and with the

requirements to affirmatively further fair housing and minimize displacement of low income households.

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Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	320,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	320,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	0.00%

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Camden County does not intend to use HOME funds for other forms of investment as described in Section 92.205. Homebuyer recapture guidelines are addressed under question 2.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Per 24 CFR 92.150, Camden County has established recapture/resale guidelines for the operation of the HOME-funded homeownership programs. The guidelines are to be adhered to for all homeownership programs administered by the County or any designee, including sub recipients and Community Housing Development Organizations (CHDOs).

The guidelines are based on 24 CFR 92.254 (a)(4)(ii), which stipulates the conditions for recapture of the HOME investment used to assist low-income families acquiring a home. Two factors that are important in developing the guidelines are the fair return to the buyer at the time of sale as well as ensuring that the homeowner was not in a negative equity position. It is also important to realize that there are two forms of subsidy; a subsidy on the development cost of a project which brings the total project cost down to the market value of the house to be sold, and a subsidy to the homebuyer that lowers the cost of the house from the market value to a price affordable to the buyer. These factors along with other policies determine the amount of HOME funds to be recaptured.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Homebuyer/Recapture

Camden County will use the recapture provision to secure the affordability when a homebuyer receives assistance under the HOME Program. If the property is sold after the period of affordability has expired, there are no restriction in terms of recapture of HOME funds that apply to such a transaction. However, if the sale occurs before the period of affordability has expired, certain regulatory limitations apply.

It is the policy of Camden County, wherever possible, to recapture the appropriate amount of the

HOME investment rather than restricting the sale to a qualified low income family that will use the property as its principle residence. The guidelines for recapture for the homebuyer program that Camden County has established are as follows:

- 1- Camden County will require that a mortgage be placed on the property in its favor for the full amount of the HOME investment.
- 2- Upon sale of the home by the home assisted household, Camden County will recapture the HOME investment from the net proceeds of the sale.
- 3- In the event of foreclosure of the property during the restricted period, the County will share in the net proceeds of the sale of the property, up to the amount of the HOME investment. If the net proceeds are insufficient to repay the full amount of the HOME subsidy, the County will consider the shared proceeds as full repayment.
- 4- HOME funds that are recaptured by Camden County will be returned to the letter of credit for other HOME-eligible activities.

Rental/Resale restrictions

When HOME funds are provided to a rental property, the County will use a resale restriction. A restrictive covenant is placed on the time funds are provided. This covenant requires that units assisted with HOME funds be rented to low-income tenants at rents allowable under the HOME program for a period of years based on HUD's requirements.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Not Applicable- HOME funds in Camden County cannot refinance existing debt secured by multifamily housing.

Emergency Solutions Grant (ESG)

Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See Appendix

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Homeless Network Planning Council, Camden County Continuum of Care, as a member of the Southern New Jersey CoC, is in the process of developing a centralized and coordinated assessment system in preparation for HEARTH. At this point, a centralized assessment is in draft form for trial use and has not been approved however, the HNPC and SNJCoC anticipates finalizing the assessment and system within the next 12 months.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Emergency Solutions Grant funds are awarded to social service agencies through a competitive contracting request for proposals. Notification of available funding will be posted on the HNPC website as identified in public notice published in the Courier Post and distributed to organizations participating in the continuum of care and other county planning processes via email. Potential applicants are directed to Emergency Solutions Grant interim regulations for a full scope of eligible activities and target populations HNPC accept applications for ESG funds. Proposals are evaluated on agency experience, capacity, proposed activities, target population, and anticipated level of service. Emergency Solutions Grant funding recommendations are made by the homeless Network Planning Council to the HSAC for approval the Camden County Board of Freeholders then ratifies the decision. Local units of government generally do not apply for such funds. The funding is distributed to social service providers who make their programs available to residents of all participating jurisdictions within the County

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The HNPC Board has added persons who are homeless or formerly homeless to the decision-making

body.

5. Describe performance standards for evaluating ESG.

The Office of Community Development has worked with the Homeless Network Planning Committee to develop the following performance standards for the Camden County Homeless System.

- 80% of persons in permanent housing programs remain stable for 6 months or longer.
- 70% of persons in existing transitional housing programs exit to permanent housing.
- 30% of persons exiting shelter exit to permanent housing.
- 30% of persons entering the homeless housing and services system (service, temporary shelter, permanent housing) exit programs with employment income.
- Prevention services financial assistance is provided for eligible households within 14 days of program enrollment.
- Eligible households move into permanent housing within 2 months of enrollment in rapid re-housing programs.
- 100% of households seeking assistance through the homeless housing and service system are screened for eligibility in all programs available in Camden County.
- 80% of households enrolled in homeless assistance programs complete a housing stabilization program.

Discussion

None listed

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